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How Delors changed the face of Europe

Europe's Business Newspaper

FRIDAY JUNE 24 1994

PANNING 140524

Tobacco group chief denies nicotine charges

Thomas Sandefur, chairman of Brown & Williamson Tobacco, a subsidiary of the UK's BAT Industries, yesterday denied his company deliberately manipulated nicotine levels in its cigarettes and misled the public. The denial came as the US Justice Department said it was examining allegations of criminal misconduct by the tobacco industry. Page 16

Queen to give up royal yacht Britannia

 The Queen is to help trim Britain's defence costs by giving up the royal yacht Britannia. Lord Defence Secretary Malcolm Rifkind said the 41-year-old vessel would be taken out of service in 1997 and the government would consider whether to replace it. He also announced that the Queen and her family will reimburse the Ministry of Defence for the cost of using RAF aircraft for purely private purposes. Page 5

British captives freed unhurt: Kim Housego, 16, son of a former Financial Times correspondent, and London video director David Mackie, 36, captured 17 days ago while on a trekking holiday in Kashmir, were released unharmed by their Muslim militant captors. Page 6

French troops start Rwanda mission: French troops flew into eastern Zaire in readiness for Operation Turquoise - the controversial military expedition to rescue civilians trapped in Rwanda's genocidal war. Page 6

High hopes on Ulster deal: Senior Whitehall officials voiced confidence that prime minister John Major and Ireland's premier Albert Reynolds could agree the framework for a comprehensive political settlement in Northern Ireland by mid-July. Page 9

AT&T, the largest US telecommunications operator, announced an alliance with Unisource, a venture between the Swedish, Dutch and Swiss national operators. Page 17; Lex, Page 16; AT&T's hidden agenda, Page 20

US relief at N Korea accord: There was enormous relief in Washington over an agreement to freeze North Korea's nuclear programme and paving the way for talks in Geneva next month. Page 6

Abiola held by police: Moshod Abiola, who defined himself president in defiance of Nigeria's military administration, was arrested and was being questioned in connection with alleged treason.

Brussels faces steel challenges: German and Dutch steel producers said they would go ahead this week with a European Court challenge to Brussels' decision to approve state subsidies for an Italian state steel producer. Page 2

UK Budget day: This year's UK budget will be on November 29, it was announced.

Portuguese central bank: Portuguese secretary of state for finance António de Sousa replaced Miguel Beira, who quit as Bank of Portugal governor. The appointment cast doubt on the central bank's independence. Page 2

Rothmans International, tobacco group, is to cut 1,000 jobs in Europe in a further rationalisation of cigarette manufacturing. Page 17

Mexico-Brazil relations cool: Relations between Mexico and Brazil are being strained by the battle to head the World Trade Organisation which will succeed the General Agreement on Tariffs and Trade next year. Page 7

Eurotunnel announced that only two-thirds of the UK tranche of its 228m (£1.3bn) rights issue was taken up, significantly lower than for the 1990 issue. Page 17

Japan drug shares probe: Japan's securities industry watchdog raided a drug wholesaler, Nippon Shoji, at the centre of a scandal over alleged share sales by 175 employees and their relatives just before an announcement linking the company's stings to the deaths of 15 patients. Page 6

Exit for ex-champion: Former champion Stefan Edberg was beaten in a five-set second-round match by Denmark's Kenneth Carlsen at the Wimbledon tennis championships.

GE Capital forces GE Capital out of bidding for Kemper

By Richard Waters in New York

Kemper, the US insurance, fund management and stockbroking group, was on the verge yesterday of falling to a highly levered \$3.25bn bid from a smaller US insurance concern.

GE Capital, the financial services subsidiary of General Electric which had itself offered nearly \$3bn for the company, said it was dropping out of the bidding in the light of the higher offer.

Conseco, a 15-year-old company based in Carmel, Indiana, offered \$67 a share in cash and securities for Kemper, topping the \$60 a share all-cash offer from GE Capital.

In a move which appeared designed to throw GE off-balance, Conseco said its offer would expire on Sunday. GE's managers have been mired in recent days in the gathering crisis at its Kidder Peabody securities subsidiary, which culminated in a

Steady dollar helps European bonds and stocks**Traders warn currency's downward trend not yet reversed**

By George Graham in Washington and Philip Coggan in London

The US Administration's defiant response to the dollar's renewed plunge earlier this week appeared to be paying off yesterday as the currency held steady.

But traders warned that the foreign exchange markets remained extremely nervous and suggested that the Administration had not yet reversed the general trend of the dollar's fall.

In London, the dollar closed slightly higher against both the yen and D-Mark at Y101.15 and DM1.6035 respectively, from Y100.695 and DM1.6006 on

Wednesday. Rumours of co-ordinated central bank intervention punctuated the day, but were not translated into action.

"The dollar is sitting just slightly above the level where intervention might be expected," said Mr Michael Saunders, economist at Salomon Brothers.

The steadiness of the US currency helped most European bond and stock markets, although bonds and shares traded lower in New York in the early afternoon. The US benchmark 30-year bond was down a

quarter of a point yielding 7.408 per cent, while the Dow Jones Industrial Average was 6.34 points lower at 3,718.43.

Foreign exchange dealers appeared yesterday to have stayed largely on the sidelines for fear of concerted intervention by the central banks of the Group of Seven leading industrial nations.

That could change if signs of disagreement emerged among the G7 partners in the run-up to their summit meeting, which opens in Naples in two weeks' time.

Japan has been the most out-

spoken in voicing its concern over the dollar's fall, which damages its export prospects at a time when the country's economy is slowly recovering. But officials from continental Europe have also expressed increasing irritation at currency instability.

They too fear that the dollar's fall, and its knock-on effects on long-term interest rates, could choke off their own recoveries.

Administration officials yesterday reiterated President Bill Clinton's upbeat assessment of the US economy on Wednesday in

which he urged investors to pay more attention to fundamentals.

Mr Leon Panetta, the White House budget director, tried to reassure the debt markets by promising that the US budget deficit had turned a corner, and could fall as low as \$225bn in the current fiscal year, far below the original estimate of \$301bn.

But the financial markets appear already to be anticipating an even lower deficit than this, so Mr Panetta's good news had little effect.

Government bond markets

were strong in Europe with 10-year German bunds rising by around half a point and 10-year gilts up by around 1% of a point.

The German and French equity markets each rose by more than 1 per cent, following a 2.2 per cent increase in Tokyo's Nikkei 225 index earlier in the day. The main exception was London, where the FTSE 100 index fell 0.6 per cent.

Durable goods orders up, Page 5; Rising yen: it was not always thus, Page 6; Summons to action, Page 15; Bonds, Page 21; Currencies, Page 42; London shares, Page 35; World stock markets, Page 46

Germany will call another summit next month if deadlock remains**EU leaders pressed to pick Delors successor**

By David Gardner in Corfu

EU leaders at mercy of hijacked agenda Page 2
Ulster peace accord close Page 9
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Lubbers to Mr Dehaene, who is being promoted by France and Germany.

On arriving, Mr Major said: "It is important to get the right result. Whether that will be here or not I'm not sure." He refused to comment on Mr Dehaene's candidacy.

In the UK yesterday, Ladbrokes, the bookmaker, was quoting Mr Dehaene as 1-3 (on) favourite and Mr Lubbers as 7-2. Mr Brittan was trailing on 7-1 and Mr Peter Sutherland, outgoing head of the Gatt world trade organisation, was quoted at 8-1.

The Belgian and Dutch leaders, both Christian Democrats, agreed at a meeting of EU Christian Democrat parties in Brussels on Wednesday that neither would veto the other. Both are expected to leave a dinner tonight when their colleagues try to break the deadlock.

The Netherlands intends to push hard its claim to the top Brussels job, according to Dutch officials, on the grounds that it is



Pessimistic about a deal: Jacques Delors at a meeting of senior Socialists before the Corfu summit

the only founder-member of the Euro-club not to have held the Commission presidency.

Mr Delors told journalists he was pessimistic about a deal on his successor. The powerful Commission president may himself become a focus of controversy.

Mr Kohl wants him to head the group of experts the Corfu summit is expected to set up to pave the way for the 1996 review of the Maastricht treaty.

Mr Delors is understood to be weighing the possibility against his prospects of running as a Socialist candidate for the French presidency next year.

After this spring's voting rights dispute between the UK and its partners, the 1996 review is expected to be as stormy as the talks leading up to Maastricht.

Kodak to sell drugs subsidiary to Sanofi for \$1.68bn

By John Riddick in Paris

Sanofi, the French pharmaceuticals and cosmetics group, yesterday announced that it is to buy the prescription drugs business of Sterling Winthrop, a subsidiary of Eastman Kodak of the US, for \$1.68bn. As part of the deal, Sanofi will sell its minority stake in Sterling Health Europe, which sells over-the-counter products, back to Kodak.

Mr Jean-François Deheecq, chairman of Sanofi, which is a subsidiary of Elf-Aquitaine, the recently privatised French oil group, described the move as a major strategic decision which would substantially strengthen the company's presence in the pharmaceuticals industry.

He said the acquisition would be financed by the sale of the group's bio-activities businesses, one of the group's principal business areas with annual sales of about FF7.7bn (\$1.25bn).

Mr Deheecq said the price paid for the acquisition represented a multiple of 1.4 times the sales of the businesses acquired, which was lower than other recent big acquisitions in the pharmaceuticals industry.

Sanofi's earnings per share will increase by between 10 and 15 per cent next year as a result

Continued on Page 16

This announcement appears as a matter of record only

The Magic Pub Co.
 Acquisition of 282 former Chef & Brewer pubs and 15 Countryside Inns

£100m financing

Initiated and arranged by
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Conseco forces GE Capital out of bidding for Kemper

By Richard Waters in New York

change in management at the firm on Wednesday. In the event, GE Capital responded to the new offer with a brief statement saying it would not submit a bid and wished Conseco and Kemper success.

Mr Stephen Hilbert, Conseco's chairman, said he had proposed a merger to Kemper a year ago, but was rebuffed at that stage. The new bid follows Kemper's move to put itself up for sale, a decision taken after it had received an unwanted approach from GE Capital.

Conseco has taken over 11 insurance companies since it was set up by Mr Hilbert in 1979 with a capital of \$10,000. It now manages assets of \$15bn, and would control \$55bn of subordinated debt.

The scale of its acquisitions grew sharply after 1990, when Conseco set up a buy-out fund to bring in additional finance. GE Capital was one of the partners in that fund, Mr Hilbert said.

In a move which appeared designed to throw GE off-balance, Conseco said its offer would expire on Sunday. GE's managers have been mired in recent days in the gathering crisis at its Kidder Peabody securities subsidiary, which culminated in a

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NEWS: EUROPE

THE CORFU SUMMIT

EU leaders at mercy of hijacked agenda

By Lionel Barber in Corfu

The European summit which opens today on the Greek island of Corfu will produce stunning scenery and snapshots for the photo album.

President Boris Yeltsin of Russia has made a flying visit. The prime ministers of Austria, Sweden, Finland and Norway will officially sign their accession treaties to the European Union. Prime Minister Silvio Berlusconi of Italy makes his first appearance at an international summit since his rightist coalition, Forza Italia, swept to power.

Mr Berlusconi is a new leader with some questionable political allies in search of respectability which the EU family offers.

The Alpine and Nordic leaders are on the brink of entry into an expanded Union of 16 members, though only Austria has passed the popular test of a referendum on membership.

Mr Yeltsin, who was dining with the Twelve last night, will today sign a new "partnership" accord. Viewed alongside Moscow's agreement this week to join Nato's Partnership for Peace, the EU pact suggests that Russia is starting to find its place in a wider Europe after the collapse of the former Soviet Union.

The question is whether the Corfu summit will produce much more than a few snapshots and a siesta for the ailing Greek prime minister, Mr Andreas Papandreou. At first sight, the omens do not look especially promising.

To their dismay, EU leaders have allowed the two-day meeting to be hijacked by the struggle over the successor to Mr Jacques Delors as president of the European Commission. Efforts to cool tempers have met with limited success; but there is still no sign of Mr Jean-Luc Dehaene, the Belgian prime minister backed by France and Germany, or Mr Ruud Lubbers, the Dutch

prime minister, dropping out of the race. Tonight's dinner discussion among the 12 prime ministers is sure to produce sparks.

Yet it would be misleading to focus on the "horse race" to succeed Mr Delors. Several other items are on the Corfu agenda which, though they may not produce immediate decisions, are still important. Among the chief topics are:

■ The European Commission's White Paper on growth and employment. Mr Delors will urge EU leaders not to be seduced by the incipient economic recovery, but to renew efforts to improve labour market flexibility and lower employers' costs in order to tackle unemployment in Europe, nearing the 20m mark.

■ Italian milk. The row over the way Italy exceeds its milk production quota seems certain to resurface in Corfu. Brussels says Italy has not cut its output in line with commitments two years ago. Italy wants higher quotas and the end to UK-led court action to reverse a Commission decision to cut fines against Rome. The dispute could block an increase in EU spending on regional aid from next year.

■ Greece is likely to push for an early start to EU accession negotiations with Cyprus; but her partners seem unlikely to commit themselves to the Greek target date of January 1, 1996.

One of the least contentious items appears to be a Franco-German proposal to tackle racism and xenophobia, through education programmes and cultural exchange.

The German chancellor, Mr Helmut Kohl, is keen to use the Union statement as political cover for cracking down on right-wing racism at home; but Italy may interpret the declaration as an indirect attack on neo-fascists in the Berlusconi government.



Russian President Boris Yeltsin speaking to the press after arriving in Corfu yesterday. Mr Yeltsin will today sign a partnership and co-operation agreement with the EU, forging closer ties between the two sides and offering the long-term prospect of free trade.

Disquiet over island facelift

By Kerin Hope in Corfu and William Lewis in London

state and its high level of debt. Comparatively little EU funding has been disbursed for the summit. According to the regional government office on Corfu, the main expense is a Dr3.3bn upgrading of Corfu airport.

Mr Nikos Hytris, in charge of EU disbursements in the Ionian islands, says: "Like other improvements carried out for the summit, it will help to boost the island's tourist industry long after the summit is forgotten."

This weekend's summit is shorter than usual with only one formal working session of three hours, squeezed between the siesta hour and an official dinner.

The main reason for restricting official working hours is that the Greek prime minister, Mr Andreas Papandreou, who

will chair the meeting, has a heart problem that requires him to rest frequently.

The Dr1.9bn being spent on renovating the 19th-century palace of St Michael & St George, formerly home to the Greek Royal Family, includes Dr160m for a temporary structure to serve as the meeting room for government leaders from the 12 EU countries and the four new member states.

Because the council chamber, constructed of metal and bullet-proof glass with a dramatic view across the Corfu strait to Albania, was built over the palace's main courtyard, it is due to be removed the day after the summit.

"The courtyard was the only space in the building big enough for a European council meeting, complete with interpreters' booths. But the state

archaeological service insists it has to come down immediately afterwards," said Mr Konstantinos Kouvaras, managing director of Avax, the Greek construction company responsible for the turnkey project.

It is some consolation that the German government, which takes over the EU presidency from Greece on July 1, has offered to buy the oval conference table and chairs specially made for the meeting, he added.

The other main renovation project is the international press centre, a Dr3bn conversion of an 18th century fortress designed for a garrison considerably smaller than the 3,000-strong contingent of journalists covering the event.

Afterwards, the building will become Corfu's conference centre. On the money supply question, Mr Otmar Issing, Bundesbank chief economist, described recent M3 data as "better but still not good enough." The Bundesbank would undertake its routine mid-year review of money supply policy and will decide at the July 21 council meeting what strategy to follow in the second half, he said.

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EUROPEAN NEWS DIGEST

Moscow wins new loans to help economy

Russian Prime Minister Victor Chernomyrdin yesterday ended meetings in Washington with \$20m in new loan commitments from the World Bank, \$400m in equity funds from the US Overseas Private Investment Corporation (Opic) and numerous smaller deals and joint ventures designed to assist the restructuring of the Russian economy.

Two of the World Bank loans, for \$240 and \$30m, will support farm and land reform, respectively. This is the bank's first attempt to help Russia lay a foundation for private agriculture. A \$200m World Bank loan will help improve private banking services, promote banking stability and help mobilise resources and credit allocation. A \$300m loan is to upgrade deteriorating roads. The bank's total commitments to Russia will be around \$1.5bn by June 30.

Opic announced support for construction of a generic drug manufacturing facility in Russia. On Wednesday it pledged \$200 in risk insurance for US-Russian-German joint venture to redesign and improve the commercial aviation engine used in Russian-made aircraft.

Warning on Bosnia peace plan

Bosnian government forces yesterday pressed forward against rebel troops in the north-west, amid warnings by international mediators that the warring parties would face serious consequences if they failed to back a last-ditch peace plan. With remote hope that Bosnia's warring leaders will endorse the newest peace plan, Mr Vitaly Churkin, Russia's special envoy to former Yugoslavia, appeared pessimistic, calling it the "last chance to come to an agreement". His US counterpart, Mr Charles Redman, on a diplomatic shuttle last weekend tried to convince Muslim and Croat leaders to back the plan, devised by the so-called contact group, composed of representatives from the US, Russia, Germany, Britain and France.

In Washington, defence ministry officials from four European countries warned the Senate Armed Services Committee that a unilateral lifting by the US of the arms embargo against Bosnia would result in "war, interruption of humanitarian assistance and the prevention of reconstruction".

Laura Silber, Belgrade

German strikers offer truce

Leaders of Germany's postal and telecommunications workers yesterday offered to suspend their campaign of token strikes, as the danger of political deadlock over the country's privatisation programme for Deutsche Telekom and the postal service loomed closer. The unions want to accelerate negotiations with their employers to determine post-privatisation deals for workers' participation in management and social benefits. They claim the employers are deliberately dragging out the talks to raise the political pressure for a solution, because the Bundestag has to approve the draft privatisation law by next Wednesday if it is to come into effect this year.

The law requires the approval of the opposition Social Democratic Party (SPD) as well as the ruling coalition to change the status of the postal service in the German constitution, but yesterday SPD deputies abstained when it went through committee because of continuing concern at the unresolved labour talks. *Quentin Peel, Bonn*

Italian pension cost rises

The cost to the Italian state of the constitutional court decision on pensions appears still growing, according to the head of the INPS, which manages the country's state pension system. Italian press agencies reported yesterday that Mr Mario Colombo, INPS chairman, had estimated the pensions "hole" at L32,500m (£13.5bn) after capital revaluation and interest charges are taken into account and said it was still growing. Mr Colombo cited the figure at a meeting yesterday of the labour committee of the Italian parliament's upper house.

The Italian constitutional court ruled two weeks ago that the government should make up the difference between reduced benefits and full pension entitlements, allegedly denied to as many as 600,000 pensioners since 1983. At the time, following meetings with Mr Colombo, Mr Clemente Mastella, the labour minister, said the hole was at least L30,000m. *Andrew Hill, Rome*

Political challenge in Bucharest

Romania's main centre-right opposition parties have lodged a no-confidence motion in the country's minority left-wing government. The opposition said it was bringing the motion because the government's economic policies had failed, it had violated the constitution and many of its members were corrupt. The Democratic Agrarian Party, one of four small parties with a pivotal position in the country's hung parliament, said it would support the motion, which is expected to be voted on next Thursday.

Until now, the ruling Party of Social Democracy has relied on the DAP, a centre-left party supported by farmers, and the three other parties for a slim parliamentary majority. It is the fifth no-confidence motion the opposition has lodged since the PSD won elections in September 1992. The motion last December failed by just 13 votes. But since then the government has secured \$1bn in new loans from the International Monetary Fund and other official lenders, inflation has halved and the economy began to stabilise. *Virginia Marsh, Bucharest*

ECONOMIC WATCH

Sharp fall in Russian output

Russia
Industrial output (annual % change)

Year	Annual % Change
1992	-10%
1993	-25%
1994	-10%

Sources: FT Graphics

been stopped completely in the first five months. The statistics office said the fall was sharpest in the machine building sector where January-May output was 45 per cent below levels a year ago. Light industry output was down 35 per cent. However, some officials say Russian statistics are unreliable. The statistics committee only appointed people to monitor the emerging private sector late last year and official data takes little account of the activities of private companies. *Reuter, Moscow*

■ Swedish industrial capacity utilisation grew by 1.3 per cent in the first three months over the previous quarter to reach 85.9 per cent, underscoring a sharp upturn in industrial output as the country emerges from a three-year recession. Industrial output grew 10.6 per cent in the year to the end of April, mainly thanks to sharp export growth, the central statistics bureau said.

■ Finland's gross domestic product rose 1.6 per cent year-on-year in the first quarter compared with a 4 per cent fall in the first quarter of 1993. Statistics Finland said yesterday. Finnish industrial production volume rose 9.8 per cent year-on-year in the first quarter of 1994 compared with a 2.0 per cent year-on-year rise in January-March last year.

■ The Dutch trade surplus narrowed to Fl 1.6bn (£571m) in February from Fl 1.9bn in January, the statistics bureau said.

Day of judgment for the CDU

Judy Dempsey reports on an east German test for Chancellor Kohl

Mr Theodor Lühr, a senior official at Saxony-Anhalt's economics ministry, was sitting in a sparsely decorated small office in the government complex on the outskirts of Magdeburg, the state capital. "What I worry about most is that when people vote in the elections, they will forget what it was like before 1989," he said.

Like many other officials, he has no idea if the governing Christian Democrats (CDU)/Free Democrats (FDP) coalition will be returned to power on Sunday when the first of the eastern states goes to the elections. He could hardly see out of the windows, or dared to open them. The air was stinking - thick and poisoned from pollution emanating from the chemical works, the mainstay of the Saxony-Anhalt economy. Four years later, the stench

CDU has found it difficult to get its economic message across.

"People don't think about the long-term impact of the investments. They think about jobs and the high level of unemployment. This is the

issue handicapped by its weak party organisation, and the increasing popularity of the PDS, both factors which could be to the CDU's advantage."

Unlike the CDU, FDP and PDS, the SPD in eastern Germany had no communist-sanctioned "bloc party" before unification. "We had to start completely from scratch," said Ms Sabine Kasper, the SPD mayor of the small town of Wengelsdorf, who is running for the Bundestag next October.

"We only have about 6,000 SPD members, whereas the PDS inherited all the Communist party organisations and structures."

"The other parties could rely on a local network as well. We started from zero."

The other problem facing the SPD is its image. "We told Mr Schärfing he was colourless and that he had to have strong policies with which the easterners could identify, otherwise the PDS would drain votes away from us," said Ms Edith Braun, the SPD mayor of Stendal.

Many SPD officials admit that the worthy and respected Mr Reinhard Höppner, the party's leading candidate in Sunday's election, is no match for

the charismatic Mr Gregor Gysi, the PDS's most prominent politician.

Yet Mr Christoph Bergner, the CDU prime minister, cannot rely on a split vote in the left for the coalition to be returned to power. Although the CDU is gaining in popularity in Saxony-Anhalt, the party has to do far better than the recent local election results because the FDP is doing so badly.

Part of the reason is the spate of corruption scandals in the government. Another reason is that the FDP relied on the personality of Mr Hans-Dietrich Genscher, the former foreign minister who was born in Halle, the state's second largest city, to attract support.

But now, similar to the SPD, Mr Klaus Kinkel, the FDP's leader and foreign minister, is considered dull and ineffectual.

"We are clinging onto power. The outcome might be a grand coalition," said Mr Helmut Storauscher of the economic ministry. Sunday's outcome will show whether Chancellor Helmut Kohl's policies in eastern Germany will be vindicated, or Mr Rudolf Schärfing, head of the SPD, can make the vital breakthrough needed to dislodge the CDU, he says.

Berlin avoids early poll

By Judy Dempsey in Berlin

Berlin's coalition government yesterday averted early elections after reaching a compromise about the future of the city's senator for interior affairs.

Deputies from the Social Democratic party (SPD), the former communist Party of Democratic Socialism, and the Bündnis 90 environmental party had demanded the resignation of Mr Dieter Heckelmann, the interior senator, after it was disclosed his press spokesman had ties to a far right group of intellectuals known as the Tuesday Circle.

But Mr Eberhard Diepgen, the Christian Democrat mayor of Berlin, and Mr Dieter Stafelt, head of the SPD, had threatened to call elections, probably for October, if a no-confidence vote was called in the senate. The prospect of early elections worried both parties which are concerned about their popularity.

Rather than go to the polls,

the CDU and SPD agreed that

Mr Heckelmann need not

resign, but at the same time he

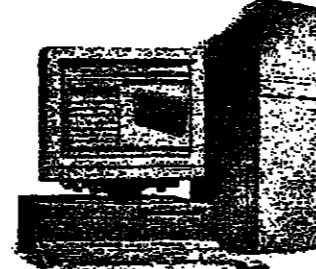
can no longer have responsibility for protection of the constitution, a brief normally held

by the interior ministry.

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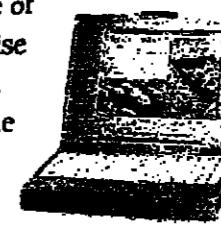
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NEWS: THE AMERICAS

All things not being equal in Canada . . .

... means that a country with negative inflation has had to raise interest rates, writes Bernard Simon

Canada has notched up two very different records in economic performance over the past few days.

Statistics Canada announced late last week that, alone among industrial countries, inflation had disappeared. The Bank of Canada's dogged six-year battle against inflation, reinforced by cuts in tobacco taxes, was rewarded with a 0.2 per cent drop in consumer prices in the year to May.

At the same time however, Canadians are reeling from some of the world's steepest jumps in interest rates. The Bank of Canada's trend-setting Bank rate has climbed from a 30-year low of 3.87 per cent in early February to 7.09 per cent this week. Commercial banks this week lifted their prime lending rate to 8 per cent.

Towering real interest rates have raised fears that the economic recovery, which seemed to be gaining strength from a fragile start, could be in jeopardy. The Toronto stock exchange's TSE-300 index hit

its lowest level of the year on Tuesday, 22 per cent below its peak last March.

The prospect of sharply higher debt-service payments also risks undermining a recent drive by the federal government and the 10 provinces to contain their budget deficits. The federal government last February projected a drop in

It is paying for fiscal laxity and political uncertainty

its deficit to C\$39.7bn (\$18.8bn)

in the year to March 31, 1995 from C\$45.7bn last year. But the estimate was based on a long-term bond rate of 6.1 per cent, far below the current yield of 8.5 per cent.

Finance department officials have warned their minister Mr Paul Martin that his budget projections are being derailed. But Mr Martin, whose relationship with his senior civil servants is said to be cool, is con-

fident that the aberration will turn out to be temporary.

"As economists are wont to put it, if everything else is unchanged, lower inflation will bring about lower interest rates," says Bank of Montreal chief economist Mr Lloyd Atkinson. "But not everything remains unchanged."

Canada has been side-swiped by the upheaval in global markets since the US Federal Reserve began tightening monetary policy in February. The bond market, like that in the US, has suffered from the scare caused by higher oil, wheat, copper and other commodity prices.

But Canada is also paying an extra price for fiscal laxity and political uncertainty. As one commentator noted in yesterday's *Globe and Mail* newspaper: "If high rates are justified in Germany and higher rates are justified in the US, then especially high rates are going to be visited upon profligate, politically divided Canada."

The federal government and the 10 provinces have amassed a mountain of public sector

debt over the past decade. Their combined debt burden has ballooned in the past 12 years from 43 per cent to 97 per cent of gross domestic product. The ratio is set to rise to 108 per cent in 1997, even if governments achieve the deficit-cutting targets they have set themselves.

The jitters are reflected in a widening spread between yields on Canadian and US government long bonds. The gap has grown from less than 1 percentage point in February, when it looked as if Ottawa's success in curbing inflation might bring Canadian interest rates down to US levels, to 2.1 percentage points.

On the political front, nervousness is again rising as the debate over Quebec's future moves to centre stage before elections in the francophone province this autumn. The uncertainty is reflected in the gap between yields on long-term bonds issued by Quebec and neighbouring Ontario, which has widened by one-fifth of a percentage point since the end of April.

markets has given the federalist side some badly-needed ammunition. Mr Jean Chrétien, the prime minister, assured parliament on Tuesday that interest rates would drop if the ruling Liberals were re-elected. Few economists would disagree.

Another consolation for the Liberals is that their leader Mr Daniel Johnson remains personally more popular than Mr Parizeau.

For the time being however, in Mr Atkinson's words, "there is ample reason to believe that the air will be filled with uncertainty for months to come - an outcome that is likely to produce not only a lot of volatility potentially, but much higher interest rates on average than would otherwise be the case."

The ups and downs have been amplified by the rising involvement of foreign investors, estimated to hold almost half Canada's total debt. Their view that Canada is a potentially high-yielding but fickle investment is likely to make for roller-coaster markets.

Venezuela's currency falls

By Joseph Mann in Caracas

Venezuela's currency, the bolívar, has fallen sharply this week, amid public concern over the government's handling of the country's banking crisis and rising fears of exchange controls or other dramatic government action.

Strong purchases of dollars drove the bolívar to 200 per dollar at midday yesterday in Caracas' commercial banks, a 10.5 per cent devaluation since the beginning of the week. The bolívar has fallen by 47 per cent since the end of 1993.

Demand for dollars has been intensified by delay in the reopening of seven commercial banks and a commercial finance company closed by the government on June 14.

Government officials have made contradictory public statements as to when the affected banks would reopen and how much money each depositor would receive.

Three banks in which the

Amazonas, Bancur and La Guaira, reopened yesterday behind schedule, to begin paying depositors up to \$500 (£300) each.

But it is not clear if individual depositors will eventually be paid a maximum of 400 bolívars (about £13.30) as stipulated by current legislation, or double that, as suggested by one government official. The banks subject to intervention held in all about \$2.6bn in public deposits as of May 30.

In May, the government reportedly came close to applying foreign exchange controls amid heavy buying of dollars following the abrupt resignation of Mrs Ruth de Krivo as central bank president in April. Fears have risen that the government may again be considering this strategy.

The central bank has not released figures on its international monetary reserves since April, but the country's reserves fell by 14 per cent, or \$1.7bn, during first quarter of this year.

WORLD CUP

'Miracle on grass' as US beats sluggish Colombia

By Patrick Harverson
in New York

"I don't believe in miracles," said US coach Bora Milutinovic after his team's stunning 2-1 victory over Colombia in Group A of the World Cup on Wednesday night.

Milutinovic aside, anyone else involved in US soccer probably does believe in the miraculous after the national team trampled over

one of the pre-tournament favourites at the Rose Bowl in Pasadena. The defeat of the Colombians ranks with 1980's "Miracle on Ice" - the US ice hockey team's win over the Soviet Union in the Lake Placid Winter Olympics - as the most remarkable feat in US team sports history.

History, however, will have to wait for now, because the greatest impact of the US triumph is that

it virtually assures the team's progression into the second round. The Americans' present four-point tally looks sufficient to take them through, even with one game left (against Romania on Sunday).

The tournament's organisers were jubilant at the US team's feat. Jim Trecker, spokesman for World Cup 1994, said yesterday: "The World Cup's already been a great success, and the US reaching the

second round can only add to that." The 2-1 defeat of Colombia was extraordinary as much for its manner as for the result. Although the home team opened the scoring after 35 minutes courtesy of a freak own-goal by Colombian defender Oscar Cordoba.

But the US were denied the perfect finale when Marcelo Balboa's spectacular overhead kick flew only inches wide with Cordoba frozen on his line.

One of these attacks produced

the second and clinching goal in the 52nd minute when striker Eric Stewart ran on to Tab Ramos's perfectly timed pass to lift the ball past the oncoming (and already notorious) Colombian keeper, Oscar Cordoba.

But the US were denied the perfect finale when Marcelo Balboa's spectacular overhead kick flew only inches wide with Cordoba frozen on his line.

Ireland aim to conquer Mexico and midday heat

■ Standings

GROUP A

	P	W	D	L	Plts
Switzerland	2	1	1	0	4
USA	2	1	0	1	4
Colombia	2	1	0	1	3
Ireland	2	0	0	2	0

GROUP B

	P	W	D	L	Plts
Brazil	1	1	0	0	3
Cameroun	1	0	1	1	1
Russia	1	0	0	1	0

GROUP C

	P	W	D	L	Plts
Germany	2	1	1	0	4
Spain	2	0	2	0	2
S.Korea	1	0	1	0	1
Bolivia	1	0	0	1	0

GROUP D

	P	W	D	L	Plts
Argentina	1	1	0	0	3
Nigeria	1	1	0	0	3
Bulgaria	1	0	1	0	1
Greece	1	0	0	1	0

GROUP E

	P	W	D	L	Plts
Ireland	1	1	0	0	3
Norway	1	1	0	0	3
Italy	1	0	0	1	0
Mexico	1	0	0	1	0

GROUP F

	P	W	D	L	Plts
Holland	1	1	0	0	3
Belgium	1	1	0	0	3
Saudi Arabia	1	0	0	1	0
Morocco	1	0	0	1	0

■ Today's games

Brazil vs Cameroon	8.00 pm BST
Sweden vs Russia	Detroit (7.20 pm Sat. BST)

GROUP E

Mexico vs Ireland	8.00 pm BST
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voted nearly 2 to 1 for the strike.

Company officials said the strike was so that 22,000 workers could watch the game live. The union disagreed, claiming that the strike supported demands for a 13 per cent wage rise.

Brazil favourites to lift fourth title

Big money is still piling on to Brazil to capture a record fourth World Cup title, and the odds against the US have fallen sharply.

Ladbrokes, the UK betting leader, quotes Brazil as 5-4 favourite to win the cup on July 17. Germany are 3-1, Italy 7-1, Argentina 8-1 and Holland 9-1. Odds against the US have collapsed from 125-1 to 40-1, and Ireland are 16-1, alongside Spain, Nigeria and Norway. Colombia have been pushed from 16-1 to a drowsy 150-1.

Stars judged by their on-field feats

The tournament's dominant personalities are beginning to emerge, writes Jurek Martin in Washington

The name on America's lips this week is OJ Simpson, the former gridiron star accused of murdering his former wife and her male acquaintance. It is impossible to turn on the TV or open a newspaper without hearing or reading someone pontificating on this great national "tragedy."

On the one hand, the vox pop generally speaks of its "love" for OJ and its disbelief that he could have committed such a crime. On the other, the pundits pronounce - as, typically, did Alma Quindlen in a *New York Times* column headlined "Remember Nicole Simpson" - that "this is not the story of a fallen idol" but of a man who went beyond wife-beating, bad enough, to murder. Throw in some media angst about oversell and the cup talk shows is filled to overflowing.

The great blessing for the soccer stars gathered here for the World Cup is that all, except possibly Argentina's Diego Maradona, are closed books to Americans. Profiles delve into Jürgen Klinsmann's engaging wanderlust, which the German likes to exercise in this country, or Roberto Baggio's un-Italian Buddhism, but they are really only the coloured wallpaper behind the reality that, for 31 days and assuming they do nothing egregious, the players are going to be judged only by how they perform on the field.

So, after nearly a week, the question logically

Latin America: chance to break the cycle of sorrow

Stephen Fidler on prospects after action on budget deficits, protectionism and the role of government



THE NEW ECONOMIC ORDER
Latin America's region's economic history to Gabriel García Márquez's novel, One Hundred Years of Solitude. In the novel events follow irregular and magical cycles of sorrow and frustration.

He now sees rays of hope that this melancholy sequence may be broken by the economic measures that governments in the region have undertaken - to varying degrees - over the last five years. These measures have brought budget deficits under control, ended years of protectionism and sharply reduced the role of government, thereby vastly enlarging the part played by the market.

On the face of it, they have been mostly successful. Inflation has fallen dramatically in the 1990s, except in Brazil, and the region as a whole has enjoyed per capita growth, though modest, for the first time in more than a decade.

The reforms have had other, often underestimated, effects. Many companies are looking for the first time to markets beyond their own borders, usually within the region.

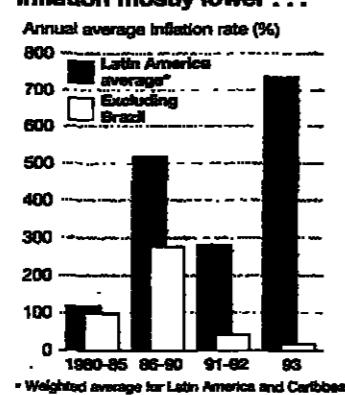
Even if Latin American governments stall in their efforts to achieve formal economic integration - another feature of the 1990s - a de facto integration is under way at the corporate level.

Companies are also undergoing profound restructurings to compete in an international environment. Some are making important gains in productivity as management and workforces realise that new working practices are needed for survival.

Yet many see themselves in a vice between high-technology exporters of the industrialised world and the ultra low-wage

Reform efforts reap a mixed harvest

Inflation mostly lower . . .



economies of Asia, in particular China. Imports flood into the shops, and Latin America's trade deficit widens.

A study published today by the McKinsey management consultancy finds that in three of four industries studied, Latin American labour productivity was extremely low.

"In steel, productivity averaged 37 per cent of the US level, 31 per cent in the food processing industry, and 29 per cent in the retail banking industry."

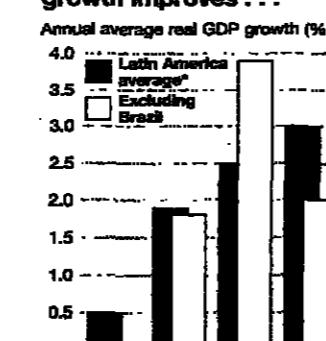
Only in telecommunications did productivity begin to approach American levels.

But McKinsey also shows that productivity in two of the industries - telecommunications and steel - has increased significantly in recent years, especially in Mexico, Brazil and Argentina.

Latin America's steel producers can remain internationally competitive because of low labour costs, it concludes.

The question is whether these productivity increases will be widespread or rapid enough to build a platform for exports. Without export growth doubts will remain about the foreign exchange generating capacity of some countries which still register

Growth improves . . .



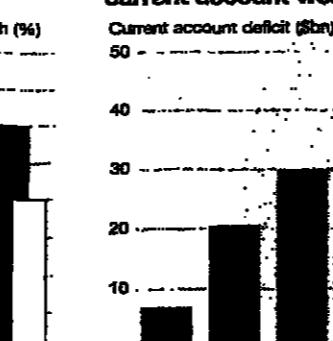
very high debt ratios. According to figures from JP Morgan of the US, Argentina's debt-to-export ratio hardly changed between 1983-84 and 1991-93 at over 430 per cent. Brazil's ratio, around 300 per cent, and Venezuela's around 200 per cent, have not improved much either.

Last year, the region's \$40bn (£26bn) plus current account deficit, which includes interest payments on debt, was easily financed. This year, with foreign capital markets more volatile, such as Argentina and Mexico.

A competitive exchange rate was also, according to a book published by the World Bank last year, an important feature of the economic success of east Asian economies. The east Asian economies "avoided strategies of macroeconomic stabilisation that stressed the role of the exchange rate in breaking inflationary expectations," it says.

The book, *The East Asian*

Current account weakens . . .



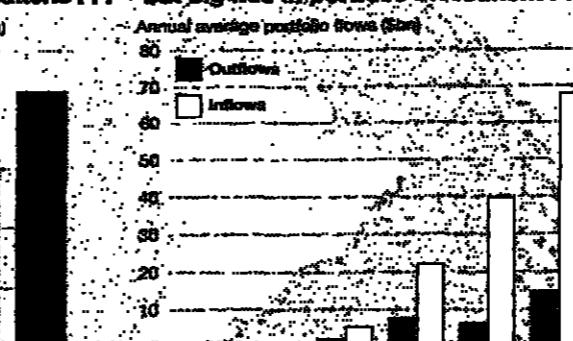
exports in the 1980s, including a crawling peg devaluation of the Chilean peso. Capital inflows have forced some peso appreciation, but the long-standing disposition to keep the exchange rate competitive has encouraged investment in export sectors.

Other countries have either been less successful in stemming exchange rate appreciation, for example Colombia, or have explicitly used the exchange rate as the central plank in fighting inflation - such as Argentina and Mexico.

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The book, *The East Asian*

Last big rise in portfolio investment . . .



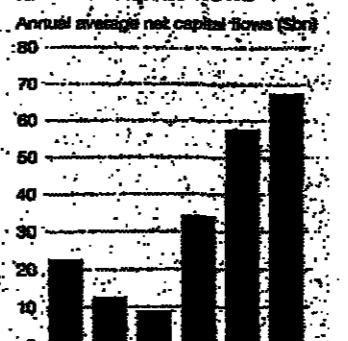
Miracle, describes the following as common factors in Asian success:

- Low inflation and competitive exchange rates
- Successful building of human capital, in particular universal primary education
- Creating effective and secure financial systems, which encourage savings
- Limiting price distortions
- Disposition to absorb foreign technology
- Limiting the bias against agriculture
- Strong institutional mechanisms, including a meritocratic and well-paid bureaucracy.

While economists caution that this is not a unique and infallible recipe for success, Latin American countries score only average marks in important areas.

In some, the recipe is already impossible to follow. The need to maintain access to markets in the industrialised countries will make it difficult to provide

and net capital flows . . .



since it bought everything at twice market prices; this is only equivalent to 3% per cent."

In 1990, the Venezuelan government spent 4.1 per cent of its gross domestic product on education, more than Singapore's 3.4 per cent, but the quality of spending was atrocious.

According to one study, 43 per cent of the education budget went into administration and planning, and 37 per cent to further education, leaving only 16 per cent for basic and 2.9 per cent for secondary education.

"Education appears to be the single most important determinant of inequality at any given time," says Mr Edwards at the World Bank.

Mr Alejandro Foxley, Chile's former finance minister, reckons that the crucial difference between Asia and Latin America is wealth inequality. In Asia, the richest fifth has

between 5 and 10 times more wealth than the bottom fifth; in Chile the ratio is 12, in Argentina 16 and Mexico 21.

These divisions have weakened social consensus in Latin America. And, unlike many parts of Asia (and indeed Fischer's Chile), Latin Americans have a choice when they elect their governments. Already in Venezuela, Costa Rica and Colombia - voters have returned governments offering a softening of market-oriented reforms. Elections are due in the region's three largest economies - Brazil, Mexico and Argentina - in the coming 12 months.

Mr Foxley asks whether the new economic order is politically sustainable, particularly if Latin Americans cannot be persuaded that the benefits of reform are being equitably divided. If market reforms are, or are seen as, widening the already-broad divide between rich and poor, then electors will become intolerant of them. If this happens, the threat of populism - which offers only a return to Marquez's baleful cycle - may not be far away.

By reducing their interference in the economy, Latin American governments have provided the basis for escape from that cycle. Paradoxically though, the final escape looks like it will only be achieved through government action: in education, in improving the quality of government spending and in making sure the benefits of growth accrue to more than a narrow proportion of the population.

(Additional reporting by David Pilling.)

This is the first in a series of articles on Latin America's new economic order.

Brown says all 50 states are winners under Gatt

Mr Ron Brown, the US commerce secretary, yesterday stepped up the White House campaign to steer the world trade pact through Congress, stating that all 50 US states would be winners under the General Agreement on Tariffs and Trade. Reuter reports from Washington.

In a co-ordinated campaign, the treasury department released its own pro-Gatt study, repackaging the trade pact as nothing less than a tax cut.

"The reduction in trade barriers resulting from the Uruguay Round will lead to the expansion of trade and increased market opportunities abroad for every US state," Mr Brown said.

The commerce department, the voice for business in the administration, released 50 reports breaking down the US

export picture both state by state and sector by sector.

The Gatt agreement is due to come into force next year, providing Congress signs on. "It would be worse than an embarrassment in having completed successful efforts to break the gridlock... and not be one of the first countries to ratify it," Mr Brown said. "We're committed to achieving that goal this year."

Seeking to prevent delays, the White House has stepped up its lobbying campaign, painting the treaty as part of President Clinton's job creation programme. "All states, localities and US industry is demonstrably helped by expanding market opportunities abroad," Mr Brown said, adding that exports have risen dramatically over the past seven years, and forecasting that the trend

"If this is your view of global futures markets you're missing a world of opportunities"



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MAKE THE MOST OF YOUR FUTURE

By George Graham in Washington

New orders for US durable goods rose more strongly than expected last month, underlining the strength of the US industrial sector, official figures indicated yesterday.

Orders rose 0.9 per cent between April and May, twice the increase projected by most Wall Street analysts. Orders have risen in nine of the past 10 months and are now running 16.7 per cent higher than in May last year.

Orders for primary metals

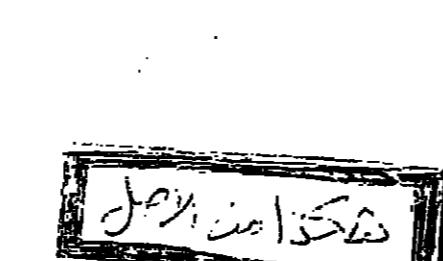
were especially strong, rising 4.7 per cent last month and by 21.5 per cent in the year to May. Orders for transport equipment were also vigorous, rising 2.2 per cent and 20.5 per cent respectively.

The figures, not adjusted for inflation, running at less than 3 per cent per annum.

Shipments of durable goods, a guide to present capital spending, also rose strongly.

Excluding the erratic aircraft sector, shipments of non-defence capital goods rose 2.2 per cent last month and by 17.9 per cent in the past year.

The orders figures reinforce



NEWS: INTERNATIONAL

French troops poised to enter Rwanda

By Leslie Crawford in Nairobi and David Buchan in Paris

French troops flew into eastern Zaire yesterday in readiness for Operation Turquoise - the controversial military expedition to rescue civilians trapped in Rwanda's genocidal war.

Transports aircraft landed the first soldiers of a 2,500-strong force at airfields in Bukavu and Goma on the shores of Lake Kivu. From there, the military intends to make short forays into western Rwanda, where thousands of persecuted Tutsis are herded in concentration camps guarded by Hutu militias. France won the UN Security Council's blessing for its mission of mercy despite international scepticism, a

shortage of allies on the ground and the bitter opposition of the rebel Rwandan Patriotic Front (RPF), which believes France is intervening to deny them an outright victory in the civil war.

Yesterday, however, the RPF seemed to be softening its opposition to French intervention. "If the French stick to their humanitarian mandate, and do not interfere in our struggle, then we will have no quarrel with them," Dr Emmanuel Ndayiro, the RPF's military spokesman, said from the capital, Kigali. "But we still have misgivings about the French operation. We cannot exonerate them from the crimes committed by the Rwandan government."

The rebels distrust Paris because of its military and financial support for the government of Gen Juvenal Habyarimana until his death in an air crash on April 6. Having bolstered Rwanda's crumbling army with military advisers, weapons, armoured cars and helicopters, France has secured an accomplice to the slaughter of Tutsis and Hutu opponents of the Habyarimana regime which followed his death.

France plans to lead quick missions into Rwanda to rescue endangered civilians, but has pledged not to make deep raids or to be drawn into fighting between government and rebel forces. The UN mandate authorises French troops to

use force if attacked. In Paris Mr Alain Juppé, French foreign minister, yesterday sought to downplay the military and political risks for France intervening almost alone in Rwanda, in the face of hostility from rebels controlling two-thirds of the country. "Senegalese soldiers will be at our side and discussions are in train with Guinea-Bissau," he told the French Senate yesterday. Senegal is apparently to send troops it had already agreed to contribute to the planned UN force due in Rwanda in late July, at which point France has said it will pull its troops out.

Mr Juppé said he hoped European countries would give France the logistic support the

US has already pledged. France will be pressing its European Union partners for backing when the Twelves start their summit in Corfu later today. Mr Alain Lamassoure, French EU affairs minister, said yesterday, adding that while "there might be 10 good reasons for not intervening, the one essential reason for doing so is that a whole people is in the course of dying".

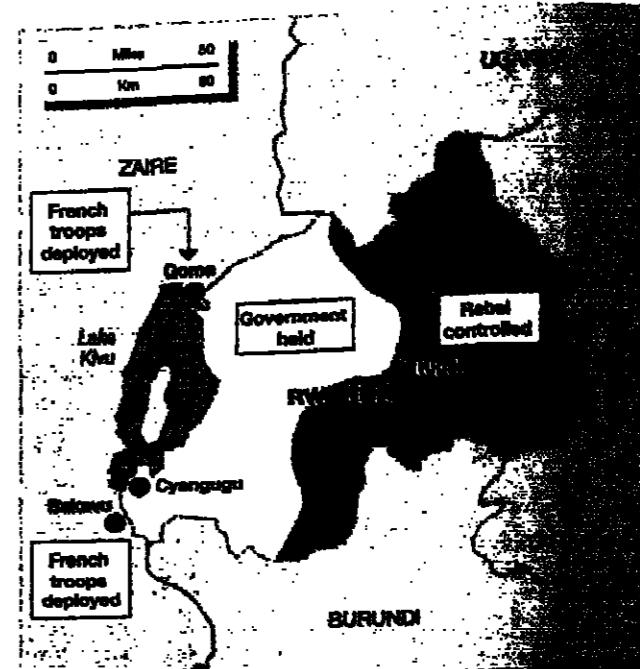
The French are setting up field hospitals on the Zaire border. But it is not clear whether they will just seek to evacuate refugees and wounded to the hospitals, or try to set up safe zones as they and other UN peacekeepers have sought to do in Bosnia.

Although Operation Tur-

quoise is meant to be a bridging operation until the UN can muster a multinational force, it has inadvertently undermined the work of the 400 UN military personnel who remained in Kigali after the majority of UN troops and all foreigners were evacuated in April.

Thousands of Tutsis have also demonstrated against the French expedition in Bujumbura, the capital of neighbouring Burundi, which is bristling with the tensions of the Rwandan conflict.

With anti-French sentiment rising in the RPF-controlled areas of the capital, the UN decided to relieve 42 French-speaking African soldiers from their duties. They were flown to Uganda on Wednesday.



Agreement emerges to freeze nuclear plans and hold talks

Clinton's team breathes easy at N Korea accord

Enormous relief was expressed in Washington yesterday at the emergence of an agreement with North Korea that would freeze Pyongyang's nuclear programme and pave the way for talks in Geneva next month.

Clinton administration officials had adopted a wait-and-see approach after former president Jimmy Carter returned from Pyongyang last week with an offer that apparently met US conditions for resuming talks.

When official confirmation finally arrived on Wednesday, it allowed the US to embrace Mr Carter's deal, a third option far more palatable than the policies of economic sanctions or military action which appeared a week ago to be all that remained.

The pursuit of economic sanctions at the United Nations never seemed very promising. North Korea's limited economic links with the rest of the world made it largely immune to such economic pressure, in the unlikely event that neighbouring China would agree to a strong sanctions resolution.

The option of bombing North Korea's nuclear facilities, advocated by several senior officials from the administration of former President George Bush, though in the more clinical language of "eliminating reprocessing capacity", carried with it the possibility of provoking at least some counter-attack on South Korea, if not a full-blown second Korean war.

It remains to be seen how complete the victory will prove to be. North Korea's President Kim Il-sung may have folded, but poker rules allow him to keep his cards concealed, and the truth about nuclear fuel extracted in the past may now never be established.

For an apparent success, however, the US's achievement in getting Pyongyang to agree to a freeze on the nuclear development was greeted with an unusual degree of criticism.

George Graham
reports on a
sense of relief in
Washington that
there was a third
way to resolve a
thorny foreign
affairs issue

Why did the White House not come up on its own with Mr Carter's blindingly simple idea of talking directly to President Kim? Was it the White House's failure to brief Mr Carter properly that led him to say prematurely last week that the drive for sanctions had been called off? Why did President Clinton appear over the weekend to disown Mr Carter, only to embrace him again on Wednesday when he received confirmation from Pyongyang that the deal did indeed correspond with what the former president had announced? These were the questions being asked.

White House officials were irked by the carpentry tone with which their announcement was received.

"When we have just had a positive step forward, I find it strange to speculate on how we messed it up, so I'll try to get my mind around that," sniped one senior administration official.

The whole episode, coming on the heels of abortive and wavering on China, Haiti and half a dozen other international problems, has reinforced the image of Mr Clinton's foreign policy team as "the gang that couldn't shoot straight".

The criticism may be unfair, but at the least, the Clinton team is the guy whose every shot is going to be viewed as astray by a White House press corps whose binoculars are trained firmly on the trigger finger, not on the target.

PLO chief delays trip to liberated Palestine

Arafat sits tight for a better financial deal

By Roger Matthews,
Middle East Editor

The timing of Mr Yasser Arafat's first visit to the newly-liberated areas of Palestine could be decided as a result of emergency meetings in Washington today involving leading members of the Palestine Liberation Organisation, the World Bank and US officials.

Mr Arafat, chairman of the PLO, has delayed announcing a date for his trip largely because he is not satisfied with the financial arrangements for the new self-governing authority which will take over responsibility for the Gaza strip, Jericho and later much of the West Bank.

More than \$2.3bn (£1.5bn) has so far been pledged by international donors for development projects in the territories over the next five years, but serious problems have arisen over start-up costs of the new Palestinian authority and its budget deficit in the first year of operation.

Mr Ahmed Qurel, also known as Abu Ala, who heads the Palestinian Economic Council for Reconstruction and Development (Pecdar), told

Taiwan to hold talks with China

By Laura Tyson in Taipei

Taiwan has agreed to hold working-level talks with China next month in an effort to "promote cross-strait dialogue and rapprochement," a senior Taiwanese official said yesterday.

Mr Kao Koong-lien, vice-chairman of the Mainland Affairs Council, also indicated Taipei's willingness to resume high-level meetings with Beijing, but the timing and agenda remain unclear.

The move signalled a thaw in recent tensions sparked by the killings of Taiwanese tourists in China's Zhejiang Province in late March. Ties plunged to seven-year nadir after the robbery-murder-arsen attack on 24 tourists aboard a pleasure boat on Qiaodao Lake near the city of Hangzhou.

The two sides will discuss repatriation of illegal Chinese immigrants and airline hijackers, fishing disputes and safety of Taiwanese travelling in the mainland.

This would be the fifth round of administrative talks since the second half of last year. Previous rounds have degenerated into squabbles over sovereignty issues.

Aden suffers worst barrage

Northern Yemeni forces pounded the southern city of Aden with the heaviest artillery barrage of Yemen's civil war yesterday as the south called for sanctions to force the north to stop the attacks, Reuter reports from Aden.

Shells crashed into Aden's northern suburbs of Mansoura and Sheikh Othman at a rate of one a minute in the space of a brief afternoon lull.

Residents said that, for the first time since the war began on May 4, almost all Aden's residential areas were being bombed by northern forces, which are trying to crush the south's bid to secede from a united Yemeni state.

Aden's population was estimated at 350,000 before civil war broke out. It has grown to over 400,000 as refugees fled the city.

The name yen, meaning "round", was introduced by educated urbanites in the 1500s to replace the untranslatable *ryo*, the forerunner of the modern yen.

The *ryo* and the multiple paper notes issued by warring *daimyos*, heads of feudal clans, were of such uncertain value that traders and financiers used a parallel tender, Mexican dollars issued by the Hong Kong and Shanghai Bank's Yokohama branch.

These, still in circulation until the turn of the century, were the precursors of the first yen notes issued by commercial banks in the late 1870s, followed by government issued paper with the foundation of the Bank of Japan in 1871.

From its mighty birth, the yen steadily grew mightier, so that it was worth Y0.23 - or 23 sen - to the dollar by the out-

break of war with the US in 1941, according to Japan's central bank.

The yen came out of interna-

tional circulation during and

just after the war. Hyperinfla-

tion caused its value to col-

lapse dramatically, forcing the

authorities to redenominate the yen again

- which would restore parity with the dollar - has reac-

hed several times, most

recently after the 1985 round of yen appreciation, or *endaika*.

Proponents believe it might

stimulate consumer spending

by making people feel their

yen are even more valuable,

but bankers in Tokyo scoff at

it as a "cute idea".

Mr Hata admitted his govern-

ment's fate hung on the

result of talks with the Social-

ists. "I would like to stake

everything, including whether

to resign, on the policy talks

between the coalition and the

Socialists," says he.

The Socialists left the govern-

ment in late April in anger at the

formation of a right-wing group

excluding them.

Mr Hata said if he did resign,

he would not call a general

election, but leave it to opposi-

tion parties to form a new gov-

ernment. An election would

delay the final phase of elec-

toral reform: the redrawing of

electoral boundaries. Japan's move from a multi-seat elec-

toral system to a mix of pro-

portional representation and

single-seat districts would befit

parties such as Mr Hata's

Renewal Party.

A parliamentary committee

was meeting last night to

decide when to take the no

confidence vote. If the SDP

joins the coalition, the vote

will fail. But up to 30 SDP MPs

could ignore such a call, when

the coalition's survival would

hang by a thread.

That's one of the reasons why I

fail to get excited by the yen's

present strength," says Mr

Geoffrey Barker, chief econo-

mist at Baring Securities in

Tokyo.

The yen started to climb

again with the 1980s export

boom, as Japanese cars and

cheap high quality consumer

electronics swept Europe and

the US. The easing of US mon-

etary policy, reinforced by the

1985 Plaza accord to curb the

value of the dollar, caused the

yen to shoot off again to

around Y140 by the end of

the decade, its value virtually

doubling in the 1980s.

The yen was supported for a

while by Japan's economic

"bubble". And then, per-

versely, the onset of recession

at the start of the 1990s pushed

it up even higher, to nearly

Y160 last August, as a fall in

imports caused the export-de-

pendent economy to record an

increasingly wide current

account surplus.

In contrast to previous sharp

rises, the latest surge, to Y93.5

at one point, has more to do

with the dollar's weakness

against European currencies

than with any inherent talent

of the yen for defying gravity.</p

Russia energy deals gather pace

By Robert Corzine

The \$10bn oil and gas agreement between Russia and a western consortium is the latest in a string of large deals to develop energy reserves around the Russian periphery. The agreement, signed in Washington late on Wednesday, covers the development of two oil and gas fields off Russia's Sakhalin Island by a consortium led by Marathon Oil of the US. Other partners include Mitsui, Mitsubishi, Royal Dutch/Shell and McDermott.

The fields - Piltun-Astokhskoye and Lomskoye - contain an estimated 750m barrels of oil and natural gas liquids, and 14,000bn cubic feet of gas. Marathon says peak production of 180,000 barrels a day of liquids and 1.5bn cubic feet a day of gas is expected four years after the go-ahead is given for full-scale development.

That, however, must await passage by the Russian parliament of an oil and gas law to govern production-sharing agreements such as the one signed this week. Some western oil companies are

demanding additional assurances in the form of separate legislation covering specific projects before they commit substantial funds in Russia.

Marathon says Russia would receive more than 50 per cent of the production revenues from the project, which is one of a number envisaged for Sakhalin in spite of the harsh operating conditions in the area. Much of the work in the area can only be done between May and mid-October, when winter storms make construction impossible.

Many big western oil companies have

chosen to pursue technically difficult but self-contained projects on the Russian periphery rather than rely on the Russian oil export transportation system, which is plagued by bottlenecks.

The Marathon-led consortium plans to liquefy the gas for direct sale to fast-growing Asian markets such as Taiwan or Korea. The oil will be piped ashore before being exported by tanker.

The Russian government has supported such schemes because neither it nor any Russian oil companies have the financial resources to develop them.

VW set for windfall after China ruling

Tony Walker on a freeze on new players in the market that will benefit the German car maker

Mr Peter Loew, chief executive of Shanghai Volkswagen, China's largest manufacturer of passenger cars, wears the smile of a man who knows that he is on to a good thing.

China's new automotive industry policy, which has been widely leaked to the Chinese press, specifies a freeze on new participants in vehicle assembly plants until 1996.

This could hardly have provided a more satisfactory windfall for Volkswagen which is rapidly expanding its manufacturing and assembly facilities near Shanghai and at Changchun in northern China.

"The policy will give existing joint ventures time to improve their products and introduce new models to reach world standards," Mr Loew said. He could have added that the moratorium will stretch Volkswagen's lead in the world's fastest-growing vehicle market.

Demand is expected to soar in the next few years as more Chinese are able to afford their own cars.

In 1993, China produced 234,000 passenger cars of a total 1.3m vehicles manufactured locally. By the year 2000 demand is expected to exceed 2m passenger cars with local production accounting for about 1.8m of the total, according to the Chinese plan.

This figure presupposes a

sevenfold increase in production of passenger vehicles by the turn of the century. Such growth would be impossible without the entry of additional foreign manufacturers.

Shanghai Volkswagen, which was established in 1985 as a joint venture (VW has 50 per cent) with the Shanghai Automotive Industry Corporation, Bank of China and China National Automotive Industry Corporation, produced 100,000 Santanas (a variation of the Brazilian-designed Passat) in 1993. It plans to raise output to 150,000 a year by next year with a second car plant at Shanghai, due to be finished later this year.

At the same time Volkswagen is increasing engine production to 150,000 at its Shanghai plant with plans for further expansion. It is also increasing capacity at its Changchun facility where it is in partnership with the First Auto Works, producing Audi 100s and Jetta cars. Combined production of the Audi and Jetta exceeded 30,000 last year. Output is expected to increase this year to more than 40,000 and in 1995 to 60,000.

Mr Loew said Volkswagen, whose production of passenger cars accounts for about 60 per cent of China's total sedan output, hoped to be producing 600,000 vehicles in China by the year 2000, but this would

require additional plants. In the past year Volkswagen achieved a breakthrough when it lifted local content in its Santanas to more than 80 per cent, thereby earning a reduction from 48 to 32 per cent in duties on imported items.

Some 82.4 per cent of Santanas are now sourced locally and Mr Loew says Volkswagen has no plans to raise local content further at this stage since the company is now paying the lowest rate of duty on imported items; but there is scope for further increases in the 60 per cent local content of the Audis.

Among the difficulties in raising local content levels has been an under-developed components industry. Volkswagen relies on some 160 local suppliers, but quality is a frequent problem.

Mr Loew said he hoped there would be more competition in the components sector under the new policy.

Beijing has also declared that attracting foreign investment in the components sector was a key element of its automotive policy and that companies wishing to assemble cars in China would first have to demonstrate their good faith by investing in the manufacture of components and spare parts.

Japanese and US car companies, which have been compar-



Chinese-made versions of the Japanese Daikin Chardet arriving in Beijing ahead of yesterday's opening in the capital of China's biggest car show. The cars, known as Tiensins after the name of the city where they are built, are manufactured by Tianjin Auto Works/Daikin joint-venture company.

Chinese vehicle assembly joint ventures

	Marques	1993 output
Shanghai Volkswagen	VW Santana	100,000
Beijing Jeep/Chrysler	Jeep/Chrysler	50,000
Tianjin Auto Works/Daikin	Chardet/Mirai	50,000
First Auto Works Changchun	Audi 100/Jetta	30,000
Jin Bei, Shanghai (Licensing Province)	Toyota Mirai/GM Light Truck	30,000
Guangzhou Auto/Faurecia	Peugeot 504	20,000
Second Auto Works, Shijiazhuang (Hebei Province)	Citroen ZX	15,000

Source: South China Morning Post/FT

atively slow to respond to the opportunities in China, are planning Chinese components ventures as a means of positioning themselves for the end of the moratorium on new participants in car manufacture and assembly.

Mr Loew is confident that sales of the Santana, Audi and Jetta will continue to be buoyant. Volkswagen would seem to have reason to be quietly satisfied with its 1994 decision to proceed in China while its competitors were standing on the sidelines.

repaired profits last year for the first time, making a modest contribution to the balance sheet of its troubled parent.

Mr Loew is confident that sales of the Santana, Audi and Jetta will continue to be buoyant.

Mr Loew said that VW's equity had "increased tremendously" since the company's initial investment of Yn250m (\$26.7m). Shanghai Volkswagen

S Korea names candidate for WTO

By Frances Williams in Geneva

The contest for the first head of the World Trade Organisation widened yesterday when South Korea said it was nominating Mr Kim Chul-su, its trade and industry minister.

Mr Kim is the fourth declared candidate. President Carlos Salinas of Mexico formally entered the race on Wednesday, following Brazil's nomination of Mr Rubens Ricupero, Brazil's finance minister, and Italy's endorsement of Mr Renato Ruggiero, a former trade minister.

The Seoul foreign ministry said Mr Kim had a "good chance" of election by the General Agreement on Tariffs and Trade's 123 members, four-fifths of which are developing countries. Canvassing for Mr Kim among trading partners has only just begun, according to South Korean officials in Geneva.

Many developing countries would have in principle liked to see a Third World candidate head the WTO, which will succeed Gatt next year. The Gatt job has always gone to a European. But developing country support could split on regional lines. To complicate matters, the US, which last year backed Mr Peter Sutherland, the EU nominee as Gatt director general, is said to favour Mr Salinas. The EU is not helping its own cause by delaying endorsement of Mr Ruggiero as part of the horse-trading over the EU presidency and other top jobs.

Under Gatt rules, the appointment of a director general must be made by consensus, after consultations being conducted by Mr András Szepes, Hungary's Gatt ambassador and current chairman of the contracting parties (members).

The final decision will be taken by members at their annual meeting in December. Mr Kim, 53, is a career civil servant who headed negotiations on intellectual property protection with the US in 1989 which averted trade sanctions threatened by Washington.

Trade rivalry divides Brazil and Mexico

By Our Foreign Staff

Relations between Latin America's two biggest economies, Mexico and Brazil, are coming under strain as the battle to head the future World Trade Organisation intensifies.

The candidature of both

Mexico's President Carlos Salinas and Mr Rubens Ricupero,

Brazil's finance minister,

and Italy's endorsement of Mr Renato Ruggiero, a former

trade minister.

The differences over Latin America's choice follows competition over leadership of the trade issue in South America. This may be felt more strongly in Brazil than in Mexico City. Brazilian officials have watched with discomfort as Mexico, after securing the North American Free Trade Agreement with the US and Canada, have signed free trade accords with South American governments. The latest, the Group of Three accord with Colombia and Venezuela, was signed last week.

Brazil has responded with its own proposal for a South American free trade zone but the attraction has been limited by Brazil's economic instability. Put baldly, the Brazilian view is that Mexico has abrogated its right to speak for Latin America and the rest of the developing world by signing up to Nafta. In the more diplomatic language of a finance ministry official, Mr Ricupero could provide a "third way" between the choices of the EU and Nafta trade blocs. A Brazilian foreign office spokesman insisted that Brazil believed Mr Ricupero remained a strong candidate.

Mexico's foreign ministry argued that Mr Salinas' record as president of Mexico, strong commitment to free trade, and support from most of Latin America, the US and Canada makes him far the stronger of the two regional candidates - and the only one with a chance of winning.

Mr Manuel Tello, Mexico's foreign minister, firmly denies that the rift between Mexico

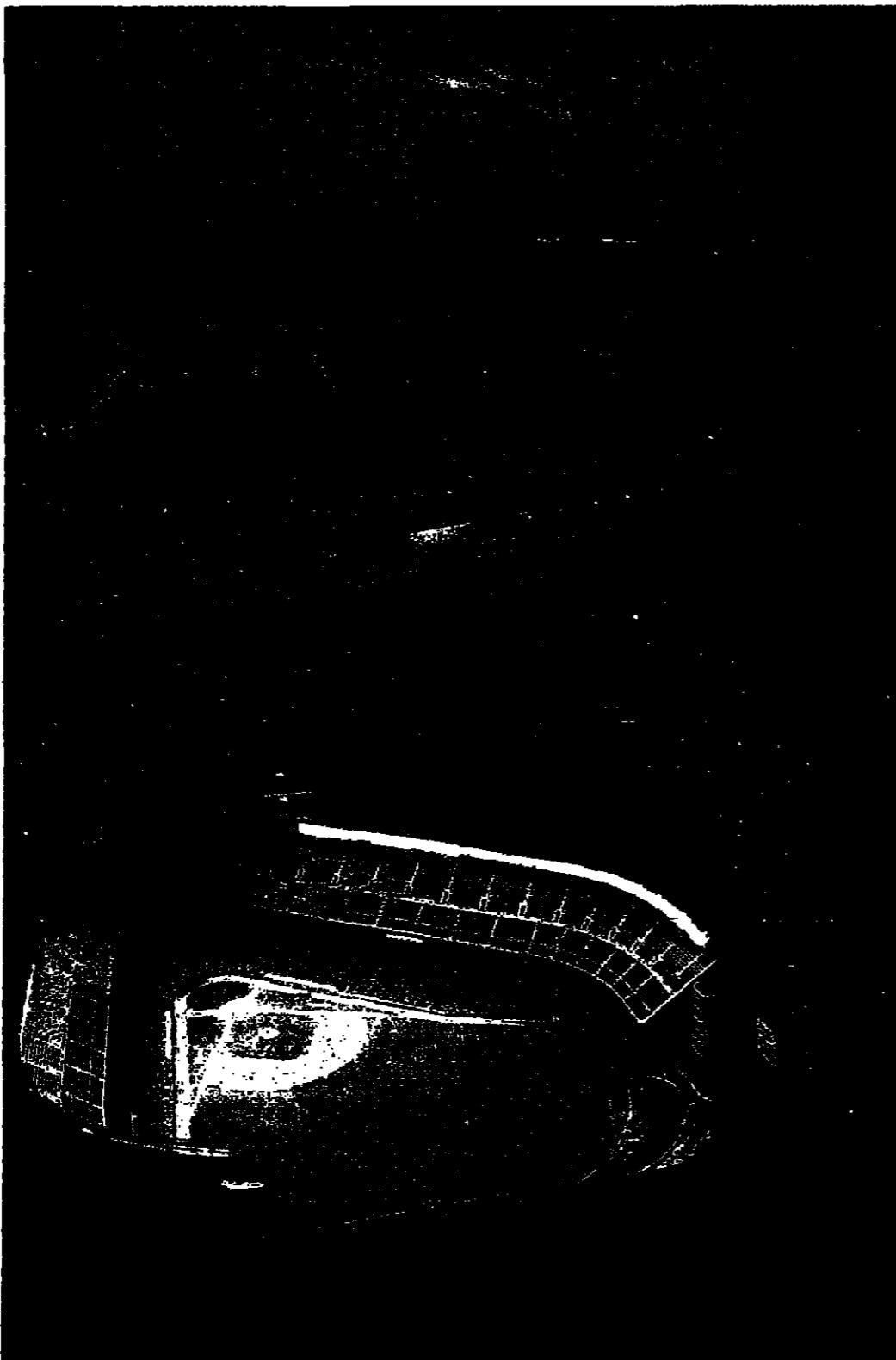
should not be missed.

Brazil's anger led to an embarrassing about-turn by Buenos Aires and Argentina

issued a diplomatic letter stressing its support for Mr Ricupero. Mr Hugo Herrera Vegas, undersecretary at Argentina's foreign ministry, said: "It was all a misunderstanding. It has been clarified.

It was a mistake. These are the dangers of high level diplomacy, the diplomacy of *chefs d'état*, which have their advantages as well as disadvantages."

Reports by Dominic Fraser in Mexico City, Angus Foster in Brasília, John Barrham in Buenos Aires and Stephen Fidler in London)



Can you light up the sky without clouding the air?

Natural gas - affordable, safe and available - is an increasingly popular choice for driving turbines that generate electrical power all over the world. Although it burns relatively cleanly,

combustion does produce nitrogen oxide, implicated in acid rain. Abatement techniques have reduced emissions, but heightened awareness among the industrial nations continues to generate tighter legislative controls and the development of ecologically-sound power plants.

Conventional methods of controlling emissions are costly and dampen efficiency. However, ABB research has now developed a way to burn them off. It is a total solution, reducing pollutants while maintaining efficiency, thus consuming less fossil fuel. ABB has installed its innovative "EV-burner" in the Midland Cogeneration Venture, a joint project to produce power for the Dow Chemical Company and the State of Michigan, USA. At full power load, this plant is now producing emission levels well below the world's most stringent requirements.

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Creation of regulator proposed

Overhaul for UK pensions industry

By Norma Cohen, James Blitz,
and Lisa Wood

A far-reaching overhaul of the occupational pensions industry, including the proposed creation of a regulator with powers to enforce common standards, was unveiled by the British government yesterday.

Its white paper was tougher than had been expected, endorsing many of the proposals urged by its own advisory panel, the Goode Committee, nine months ago.

The paper also proposes that pension schemes meet minimum solvency standards, allow members to appoint at least a third of trustee boards, and contribute to a compensation scheme that will pay pensions if assets disappear through fraud.

Social Security Secretary Mr Peter Lilley said that the prevention of fraud was at the heart of his proposals. He emphasised that no single measure could provide a satisfactory defence against fraud, but claimed that the new arrangements could have prevented the Maxwell pensions scandal had they been on the statute book some years ago.

Mr Lilley said that his broad-ranging proposals would "strengthen the whole pensions industry by providing the three basic essentials of security, equality and choice".

Industry reaction to the white paper was generally supportive, although employers, scheme advisers and the pension industry's trade association all expressed some reservations.

Industry estimates that pension schemes will have to spend 10 times the £80m to

£140m that government says is needed to meet the new standards.

The Goode Committee was formed in June 1992 following the death of the late Mr Robert Maxwell and the subsequent discovery that over £440m had disappeared from pension schemes he controlled.

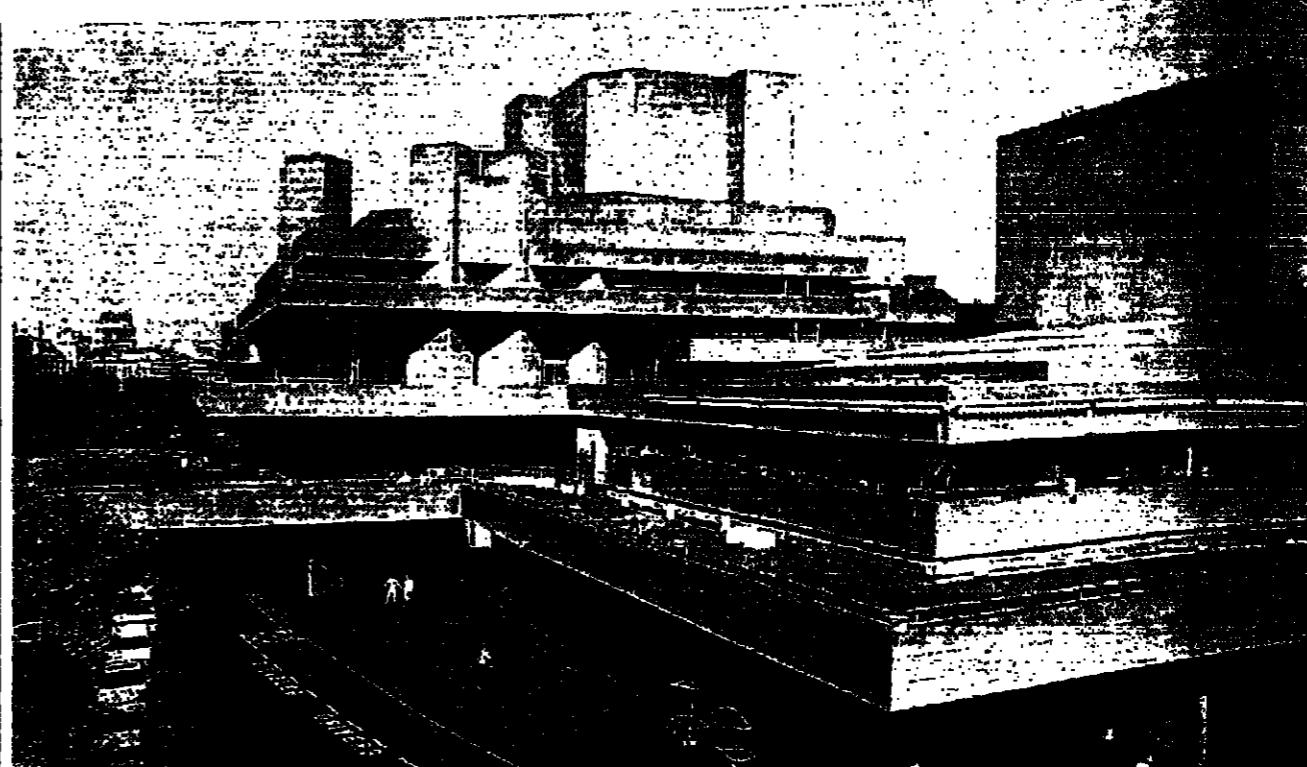
However, the government proposes that the regulator be less powerful than suggested by the Goode Committee. It will have to rely largely on "whistle-blowing" by professional advisers and scheme members to uncover wrongdoing and will not routinely inspect scheme financial statements.

Also, contrary to recommendations that it be financed from general revenues, the government proposes that a levy on industry finances its budget of about £10m.

Employers will have up to 10 years to meet new minimum solvency standards in full. However, once they take begin to take effect, employers whose schemes have less than 90 per cent of assets needed to pay liabilities will have to add additional cash almost immediately, a controversial proposal which industry had opposed.

The white paper also proposes the elimination of Guaranteed Minimum Pensions and the substitution of an alternative protection against inflation. They will be required to increase pensions in payment by five per cent or the rate of inflation, whichever is lower.

The white paper also proposes linking tax rebates for personal pension holders to their age and allowing those about to retire some flexibility in buying an annuity.



The controversial Royal National Theatre on London's South Bank is to be listed as a building of special architectural interest. Heritage secretary Mr Peter Brooke said the theatre was being graded in recognition of its "outstanding architectural quality". Designed by Sir Denys Lasdun and built between 1969 and 1976, it has three auditoria - the Lyttelton, the Olivier and the Cottesloe.

Warning on investment aid level

By Michael Smith

The long-term future of international companies' English plants may be jeopardised if the UK government cuts back the regional aid it offers them to upgrade their facilities, a local Labour MP warned yesterday. Chris Tighe writes.

Mr Doug Henderson said a foreign-owned company with a plant in his constituency had approached him for help after being told by the Department of Trade and Industry within the last week that its application for Regional Selective Assistance had been rejected.

The MP said he feared the benefits of attracting to the UK such international companies making products for worldwide markets could be undermined if they then found further investment, needed to maintain their future competitive edge, did not win UK government backing.

"If companies like the one in my constituency feel they aren't getting the regional support they did in the past, and the support they could get in other European countries, they will be less inclined to invest in the future and that could mean jobs will be undermined," said Mr Henderson.

"International companies can locate anywhere."

On Wednesday, the DTI confirmed it is tightening up the allocation of RSA grants for projects in England, as part of public spending constraints. It is also placing greater emphasis on the quality of jobs the projects would create.

The clampdown, which affects foreign investors and indigenous companies, is causing concern among economic regeneration bodies.

Nuclear jobs cut by 2,000

By Michael Smith

Nuclear Electric, state-owned generator, is to cut up to 2,000 jobs, more than 20 per cent of the total, in the next three years.

The company attributed some of the cuts to a recent decision by the industry regulator to cap prices in the wholesale electricity pool which it said could depress 1993-6 profits by up to 200m.

The company also said it had to compete against private sector generators who have cut their staff by more than a half since privatisation four years ago.

The planned cuts will lead to a provision in the company's 1993-4 accounts.

The company could not say what the provisions would be, but a total of more than £150m seems likely.

This will partly offset the effect of a sharply improved

operating performance, where losses have been reduced to £224m from £564m in 1992-3 (excluding the effects of the nuclear levy).

The job losses are the latest

in a series of cuts in the nuclear industry. Last month British Nuclear Fuels announced it intended to cut 2,000 from the 7,000 job at its Sellafield reprocessing plant in Cumbria over the next five years.

Nuclear Electric has already

cut nearly 5,000 from its 14,200 total of four years ago.

Yesterday's announcement came three days after the company called for ministers to privatise it as it published a submission to the government's nuclear review.

Union leaders said yesterday

that in cutting so many jobs

the company was trying to

show that it could be as tough

as the other electricity compa-

nies which were privatised four years ago.

"Workers seem to be the victims of a vicious circle of job cuts in which power companies vie with each other to see who can shed the most amount of labour," said Mr Mike Jensen, head of electricity at the Union of Public Services and Utilities Trade Union.

Mr Danny Carrigan, national officer of the Amalgamated Engineering and Electrical Union, said he was astonished at the scale of the cutback which had been announced.

In a letter to staff yesterday Mr Bob Hawley, Nuclear electric chief executive, said the company had to continue to reduce costs following the pool price cap.

"We need to... make good some of this loss to achieve our goal of being the lowest cost generator."

Disc journey planner a first

By Charles Batchelor,
Transport Correspondent

Travellers in the north-west of England will be able to plan their bus and train journeys on their home computer following the launch of a disc-based journey planner by Cumbria County Council.

The computer programme helps people find the most convenient journey by giving the departure, arrival and connecting times for trips within the county and to main destinations outside such as Manchester and Glasgow.

The council hopes that the disc, which costs £2.50, will be used by information centres, libraries, bus operators and hotels as well as local people and visitors with access to

a home or office computer.

The programme lists 980 destinations and includes the timetables of more than 80 local transport operators. If the pilot is successful the council plans to update the disc every six months for the general public and monthly for commercial organisations.

The pilot scheme has cost £3,000 to develop.

Further refinements which may be added if the pilot is successful include allowances for road works and diversions, estimated walking times in town centres and between railway platforms and details of bus board points.

The disc is the first in the UK to include both train and bus times although BE has produced a disc of its nation-

wide timetables for the two past years. It sells about 4,000 copies at each six-monthly update. Individual copies cost £21 or £25 depending on the system used.

Disc-based journey planners are also in use by the railways in the Netherlands, Norway, Finland and Denmark and by two Danish bus companies. A disc covering all forms of public transport is also available in the Netherlands.

The Cumbrian planner has been produced by CVI, a Dutch company specialising in transport information systems, and Logan Interactive, a Scottish computer systems and applications company. It can be used on 386, 390, 386 and 486 IBM PCs or on IBM-compatible computers running MS DOS.

Queen to lose royal yacht Britannia in cuts

By Bruce Clark,
Defence Correspondent

The Queen will be doing her bit to trim Britain's defence costs by renouncing her right to free private travel in Royal Air Force planes and giving up the royal yacht Britannia, it was announced yesterday.

On the relatively rare occasions when the Queen or her family use RAF aircraft for purely private purposes, they will in future reimburse the Ministry of Defence for the cost, according to an MoD statement.

The 41-year-old Britannia would be taken out of service in 1997 and the government would consider whether or not

the floating palace ought to be replaced.

Queen Elizabeth, who is commander-in-chief of all Britain's armed forces, is understood to feel that a yacht is no longer necessary for the purposes of royal travel alone.

However, it is still possible that a new vessel will combine royal service with more prosaic tasks - such as promoting British trade abroad.

The vessel's running costs, at £9.2m in the last financial year, amount only to a tiny fraction of the annual defence budget of about £25bn, but to have kept the yacht in service for another five years beyond 1997 would have required a £17m refit.

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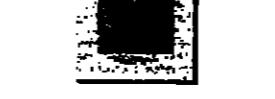
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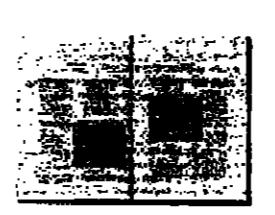
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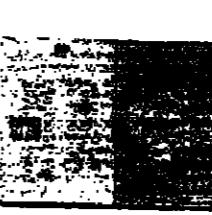
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Major and Reynolds may agree N Ireland framework by mid-July Ulster peace accord close

By Philip Stephens in Corfu
and Tim Coone in Dublin

Mr John Major and Mr Albert Reynolds were on course last night to agree by mid-July the framework for a comprehensive political settlement in Northern Ireland.

As the British and Irish prime ministers prepared for bilateral talks at the European Union summit in Corfu, senior Whitehall officials voiced confidence that they could clear the remaining roadblocks to the agreement before next month's Anglo-Irish summit.

Despite continuing differences over the shape and authority of proposed new joint boards to enhance cross-border co-operation and over repeal of Dublin's constitutional claim to Ulster, the officials said Mr Major was determined to find a formula to bridge the remaining differences over the "constitutional balance" of the accord.

The escalation of sectarian violence in the province - underlined by last week's murder of six Catholic men watching football in their local bar - has added further impetus to the search for an accord.

Once agreed the framework document - covering relations between London and Dublin, cross border co-operation and outline plans for a new assembly in Northern Ireland - will be presented as the basis for renewed talks between the constitutional parties.

It is understood that Britain has rejected any suggestion that new North-South institutions could imply "joint authority" over the province.

The Ulster Unionists, whose co-operation is a prerequisite to an eventual settlement in



Prime Minister John Major leaves Downing Street yesterday for the Corfu summit

Northern Ireland, are determined that the Dublin government is not given constitutional authority in the administration of Ulster.

But Mr Major is prepared to see the creation of cross-border executive boards to oversee a common approach in areas like transport, energy, agriculture and tourism.

The creation of such boards - whose precise powers would be decided in consultation with the constitutional parties - would acknowledge the two governments had a "shared

interest" in the economic development of the province.

The Irish foreign ministry wishes the boards to have "executive powers," embracing the main areas of economic activity of mutual concern to the two parts of the island.

For his part, Mr Reynolds is arguing that a commitment by the Dublin government to amend or repeal articles two and three of the Irish constitution must be contingent on an overall political settlement acceptable to nationalists as well as unionists in Ulster.

Blair's Labour vision targets consumers

By Kevin Brown,
Political Correspondent

Mr Tony Blair yesterday held out a vision of Labour as the party of national renewal in his personal manifesto for the contest to succeed John Smith.

The 20-page manifesto promises a modernised Labour party committed to consumer rights in a market economy, shunning interventionism, nationalisation and economic isolationism.

There are few specific policy commitments in the paper, which was accompanied by a four-page colour brochure aimed at the 4.3m voters in Labour's leadership election.

The social democratic language of the manifesto does open up a clear ideological gap between Mr Blair and the two traditional socialist candidates - Mrs Margaret Beckett, acting leader, and Mr John Prescott, employment spokesman.

Mr Blair said he was seeking

Compact disc prices 'are not excessive'

By Michael Shapinkin, Leisure Industries Correspondent

Monopoly situations exist in both the music production and retailing industries, but neither operates against the public interest, the Monopolies and Mergers Commission said yesterday.

The commission says that the market economy is in the public interest, and indicates that a Blair government would limit intervention to "developing and guiding" industry in areas such as technological innovation and research and development.

It endorses Labour's policies on progressive taxation, devolution, education and training, parliamentary and local government reform, crime prevention, minimum wages and the European Union, including lukewarm support for a single currency.

Mr Blair, the shadow home secretary, is the runaway leader in the leadership contest, which will be decided on July 21.

Among the practices referred

to by the commission are restrictions on parallel imports, which allow music companies to block imports of their own products from abroad.

The commission said lifting restrictions on parallel imports would be contrary to the European Community rental directive and would increase the risk of music piracy. It said it did not think freer imports of music would result in lower prices.

The commission said the music companies' complex monopoly did not operate against the public interest.

The commission said that, in record retailing, W.H.Smith and its subsidiary Our Price constitute a scale monopoly, which means that they engage in practices which prevent, restrict or distort competition. The five - EMI, PolyGram, Sony, Warner and BMG - account for about 70 per cent of the UK market.

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Among the practices referred

Britain in brief



Clarke puts tax cuts on back burner

Mr Kenneth Clarke, the chancellor of the exchequer, yesterday put tax cuts on the back burner by warning the cabinet that reductions in public spending would be "extremely tough."

Facing renewed right-wing calls for early tax cuts to restore Tory party popularity, Mr Clarke told ministers not to underestimate the difficulty of achieving existing forecasts.

Backed by Mr Michael Portillo, the chief secretary to the treasury, Mr Clarke said that all the obvious targets for cuts had been tackled in last year's public spending round.

The chancellor's warnings, delivered at the beginning of a one hour debate on public spending, foreshadowed any discussion of tax cuts by the cabinet's right-wing minority.

Go-ahead for gas project

The government gave the go-ahead to one of the largest offshore gas developments since 1980.

It approved British Gas' 250m plan to develop the Aranada complex, which includes the Drake, Fleming and Hawkins fields.

They lie in the central North Sea off Scotland, close to the Norwegian sector.

The fields will produce about four per cent of the UK's requirements.

Institutions invest £479m

The recent resurgence in the commercial property market has been underlined by new figures showing that UK pension funds and insurance companies invested a net £479m in property in the first quarter of 1994.

The net investment in the first three months of the year was more than 50 per cent of the total net investment in 1993, which was £520m, according to the Department of Trade and Industry.

The intense buying activity in the first half of the year has given way to a quieter second half, as the turbulence in the bond market has spilled over into the property market.

Exchange probes up 60%

The number of investigations carried out by the London Stock Exchange into possible breaches of trading and reporting rules rose by over 60 per cent last year.

Its market supervision department carried out almost 500 investigations into possible rule breaches of trading and reporting rules - compared with just over 300 in 1992-93.

Legal actions may cost £1bn

Insurance companies could be spending up to £1bn a year

on legal actions, a leading firm of solicitors claimed yesterday. Mr Paul Taylor, a partner with Berryman, said the cost of litigation was rising sharply and many insurance companies were becoming concerned.

New Cellnet MD from IBM

Mr Howard Ford has been appointed managing director of Cellnet, the UK's second largest mobile phone operator. He moves from IBM, where he was responsible for the group's personal computer business in Europe. Cellnet, a joint venture between British Telecommunications and Securicor, vies with Vodafone for dominance in the UK's cellular mobile industry.

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TECHNOLOGY

Forty years ago today, the world's first nuclear power station - NP-1 - started to generate electricity behind a splendidly Stalinist architectural facade in Obninsk, a new science city built in the birch forests 100km south of Moscow. For Russia's sprawling nuclear industry, the 40th anniversary celebrations have a bittersweet flavour. The older generation retains proud memories of the Soviet triumph in the post-war race to use "atoms for peace" but for the younger scientists and engineers these are almost obliterated by today's problems.

Like all the vast state enterprises inherited from the previous regime, the nuclear industry is desperately short of funds. "The nuclear power sector is owed 500bn roubles (\$250m) simply because consumers have not paid their bills," says Victor Murogov, director of the Institute of Physics and Power Engineering (IPPE), the nuclear development centre in Obninsk.

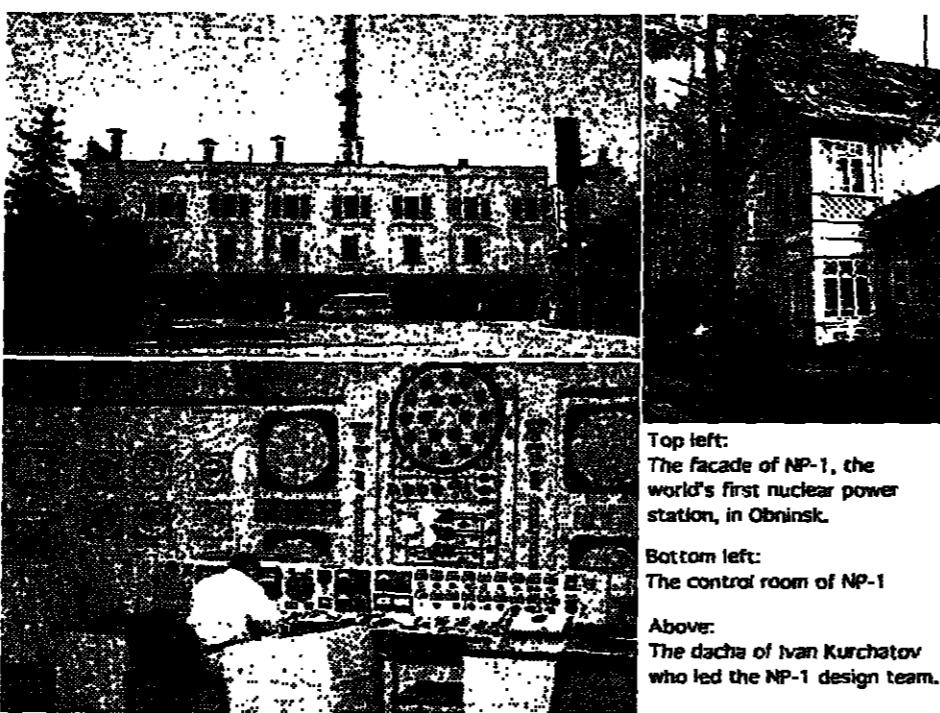
On top of its specifically Russian problems, the industry suffers from the worldwide perception of nuclear power as an energy source that is at best stagnant and at worst dying. And Chernobyl - a direct descendant of Obninsk's NP-1 - is an extra burden to bear.

It would be a mistake, however, to regard the Russian nuclear industry as being in terminal decline. It continues to run on a vast scale and has immense staying power symbolised by NP-1, relegated from electricity generation to a research reactor but still operating today at its original 1954 rating of 30 MW thermal power.

According to Rosenergoatom, the Russian nuclear utility, the country's 29 power-generating reactors produced 119bn kWh of electricity in 1993 - the same as the three previous years - with a load factor that compares creditably

Clive Cookson examines Russia's nuclear expansion programme, as it turns 40 today

A bittersweet celebration



Top left:
The facade of NP-1, the world's first nuclear power station, in Obninsk.

Bottom left:
The control room of NP-1

Above:
The dacha of Ivan Kurchatov who led the NP-1 design team.

followed - more controversially by the last Chernobyl-style RBMK unit at Kursk in 1996.

The Russian atomic energy ministry has ambitious plans for nuclear growth over the next 20 years. These involve building about 30 new reactors, both to replace old plants and to expand the country's nuclear capacity.

The first steps will be to complete two reactors now in the final stages of construction. Lev Kochetkov, a senior IPPE scientist, says another VVER-1000 unit is on course to start up at Kalinin next year,

plan includes five 800 MW fast reactors of a new design, the BN-800. The first is due to be built at Chelyabinsk in the South Urals.

Kochetkov points out that a 600 MW fast breeder, the BN-600, has run safely and efficiently at Beloyarsk since 1981. Last year its availability rating was 80.6 per cent - considerably better than the 76 per cent achieved by Russia's nuclear plants as a whole. "I believe the fast reactor is intrinsically safer than a conventional thermal reactor but it is not easy to convince even the specialists of that," he laments.

Meanwhile, the fragmented Russian industry, with its

many duplicated facilities, is forced to compete within itself for scarce orders and funds, both from within Russia and from the west. The main competition for IPPE is the Kurchatov Institute, the nuclear development centre in Moscow.

The international profile of IPPE would be raised enormously if it wins a bid recently submitted to the European Bank for Reconstruction and Development in London for \$45m to build a nuclear safety centre at Obninsk. The proposed centre - a joint venture between IPPE and Rockford Technology, a Canadian company based in Vancouver - would concentrate on training the operators of Soviet-designed reactors, using the latest techniques of computer simulation.

"The human element is the weakest link in Russian nuclear safety," says Mark Prelas, a nuclear engineering professor at the University of Missouri in the US, who is a

regular visitor to nuclear plants in the former Soviet Union. "The most economical way to improve safety by an order of magnitude is to provide a standard training programme for engineers and operators of power plants. Russia currently has no such standards because the industry is so fragmented; there are well-trained groups but there are no overall standards."

The Russian nuclear industry inevitably has mixed feelings about western safety concerns. Most of the engineers who designed the current generation of reactors remain proud of their work and believe western anxieties are greatly exaggerated. At the same time they are keen to take advantage of those fears to attract western funds.

While the industry waits for large-scale western aid to pay for safety improvements, it is beginning to sell its services abroad. For example, radio-isotopes for medical diagnosis and

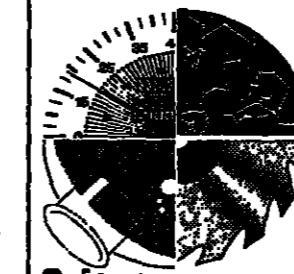
treatment are in short supply in the west, following the closure of many of the research reactors that used to produce them in the US and Europe. Russian reactors such as those at IPPE are now making up the shortfall.

"Our income from abroad has grown three to four times over the past year, with very beneficial contacts for the institute," Murogov says. "The main competition of our scientists has had to change drastically; for the first time in their lives they have to think about the application of positive results."

Not all the foreign business goes directly to the state-owned nuclear institutes. Some goes to the private companies being formed by their staff. IPPE, for example, has spawned Brand Engineering, named after the Brothers Andronchenko who founded it, which is selling computer programming services.

IPPE plans to continue running its first nuclear reactor until its 50th anniversary, if it passes a thorough safety review scheduled for 1997. It remains to be seen whether NP-1 will still symbolise the power and continuity of the Russian nuclear industry early in the next century, or will seem then like a quaint historical relic.

Worth Watching · Clive Cookson



Science research unit for RHS

The Royal Horticultural Society, best known for its flower shows and gardens, is to form a substantial scientific research department. The RHS has appointed its first chief scientist, Sarah Ball, and plans to build a new Centre of Horticultural Science at its main garden, Wisley, in Surrey.

Ball, a plant pathologist, wants to re-establish the worldwide scientific reputation that the RHS enjoyed in the 1920s and 30s. By the early 1990s it was devoting only 3 per cent of its income to science. The long-term plan is to increase that to about 10 per cent - giving Ball a budget of more than £1m a year. RHS scientists will focus on issues of particular interest to non-commercial gardeners.

RHS Wisley: UK, 0893 222234

Energy traders get integrated

Oil and gas traders, who have had to work with a proliferation of on-line information sources, can now

combine them all in a single PC-based workstation. Saladin, a UK-based energy information company, this week launched Crusader, a software product designed to integrate real-time market sources and historical data on one terminal.

Integration in this way offers two main advantages. First, the trader's office becomes physically less cluttered. And second, the combined terminal can carry out data analysis, including forecasts of future price movements, which would be much more difficult with individual sources.

Similar software exists to integrate the mainstream financial information sources, but Saladin says that energy trading stands out for the sheer number of different sources available. Crusader will cost about £2,000 a month for a five-user system.

Saladin: UK, 0332 243233

Portable message from the heart

A portable heart monitor developed by Colby Medical, a small UK company, will make it possible for family doctors and health clinics to screen large numbers of people for signs of heart disease.

The Colby 1907, powered by rechargeable batteries, gives a wide range of electrocardiogram and other respiratory and heart readings, similar to those from an ECG machine at a specialist clinic. Readings

can be downloaded to a personal computer or sent by telephone to a specialist for a second opinion.

The cost to the end-user is under £1,000.

Colby Medical: UK, 0277 511171

Metal and bone join forces

It sounds at first like an unlikely investment for a Japanese metals company: Kobe Steel's European venture capital arm is to take a 33 per cent stake in Promotus, a Swiss company developing a bio-material for bone implants and artificial hip joints.

But Kobe is itself a manufacturer of conventional metal hip joints and is attracted by the potential of Promotus' new material, Proplast. It is soft and extremely porous - made from an open matrix of PTFE (a high performance plastic) coated with hydroxyapatite (the mineral in bone).

The Promotus implant has a coating of Proplast over the metal stem that fits into the central cavity of the patient's thigh bone. This has two advantages over conventional hard implants, according to the company: it acts like a shock-absorber, allowing natural "micro-motion" to take place in the artificial joint; and it encourages the body's own connective tissues to grow into the stem and make it more stable.

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FT RUSSIA SURVEY

On Monday, June 27 the Financial Times will publish a survey on Russia.

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Economically Russia remains poised between success and failure. The survey will examine the increasing business opportunities, from long term investments to high-risk, low-priced stocks.

On the political front it will discuss the performance of Boris Yeltsin's government and the prospects for stability and democracy.

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PROPERTY

Trials and errors

Has the sector learnt from its mistakes, asks Vanessa Houlder

At the mid-summer point four years ago, the cracks in the property industry were only just emerging. New developments were still being launched, rents were rising and, despite the tightening of interest rates, many optimists believed the economy would make a "soft landing".

But when the Gulf crisis broke out in the first week of August - the week I began to write about property for the FT - the cracks began to widen. Deals went on ice, investors lost heart and the huge overhang of bank debt threatened to bury the industry.

The years that followed were some of the most nerve-wracking seen in the industry. The downturn - the most damaging since the second world war - proved more severe than anyone had expected, crushing companies, ruining careers and costing banks and shareholders billions of pounds. The upturn, when it finally came last year, was frenetic.

The fall-out from the crash went beyond the property companies and the banks which lent to them. Company balance sheets were also weakened, towns were blighted by empty, boarded-up property and the construction, architectural and surveying industries lost thousands of jobs. Even the Church of England cut stipends as a result of its investment managers' ill-fated forays into property development. It is no wonder the industry has a tarnished image.

But its fundamental importance - of providing commerce and industry with adequate

premises - has been obscured by its errors, chiefly the squandering of billions of pounds in unwanted developments.

The rigidity of the UK lease structure has also blighted many businesses, particularly small companies which discovered they were liable for the unpaid rent of companies to which they had assigned their leases. The tradition of lengthy leases, with upwards-only rent reviews, means that landlords are often seen as passive rent collectors rather than companies servicing their customers' needs. The government is examining the possibility of reforming the structure of leases.

As an industry that hinges on deal-making, the property market revolves around its leading personalities. As a result the blame for the instability and short-sightedness of the industry rests largely with the way its foremost figures operate.

A steady ambition and self belief is that is the essential characteristic of most property entrepreneurs resulted in too many speculative buildings in the 1980s. Developers, blinded

by an overweening belief in their projects, would see no obstacles; indeed the ability constantly to look beyond immediate hurdles and risks is an essential attribute of developers, who often spend years piecing together sites, winning over investors and overcoming planning problems.

One of the inherent risks in the industry is the long lead times involved between the conception and completion of a building. As long as the government fails to smooth the cyclical nature of the economy, property developers will continue to be prone to the disrupting effect of economic booms and busts.

The UK's planning regime is also widely seen as a contributory factor behind the industry's problems. The *laissez-faire* planning policies of the Thatcher years are widely blamed for the surplus of space - particularly in places such as the London docklands, where some 45 square feet of office space remain empty. Moreover, the lax planning regime generated a glut of out-of-town

developments that have - the government now concedes - had a damaging effect on town centres.

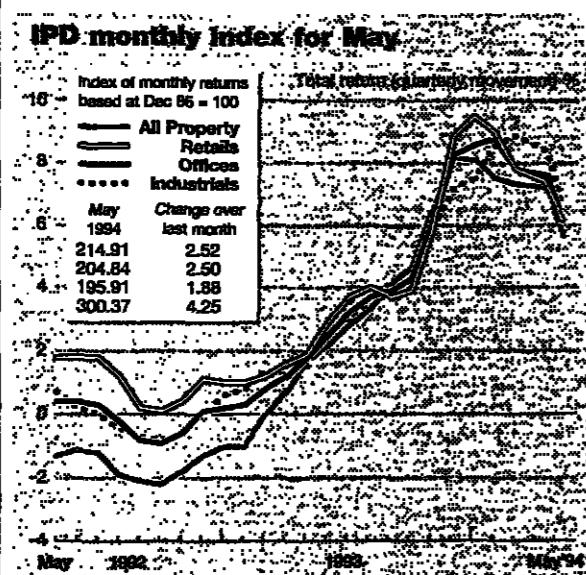
Banks, too, are culpable. Driven by deregulation, the globalisation of the banking industry and the loss of corporate customers to the commercial paper and bond markets, banks poured money into property with an insufficient understanding of the risks.

Nor have mainstream property investors acquitted themselves with glory - with a few notable exceptions. While the UK institutions did well to shun property at the start of the downturn, they failed to appreciate the opportunities at the bottom of the market, leaving the best deals to some astute German investors. After property values began to increase on the back of rising bond yields last year, UK institutions re-entered the market, fuelling a sharp increase in prices.

Despite its recent uplift, the property market lacks much of its old resilience. The absence of rental growth is a worry. Banks are still wary of lending to developers. Property dealers are keeping a close watch on bond markets, which could yet cause a nasty setback to parts of the market.

While the unease in the market pales in comparison with the nervousness of 1990, the experience of the past four years has taught people that the sector can be unexpectedly volatile. But how long before they forget?

This is Vanessa Houlder's last property column



Tender for Investment

The city of Dresden offers private investors an opportunity for developing and marketing the former Railway Station

at Wettiner Straße (now Dresden Centre), together with 11,400 m² of cultivated land leasehold.

The project includes the safe and development of an adjacent 6,800 m² large open area.

The location around Wettiner Station is situated in one of the foremost urban housing sites and lies in the centre of the city of Dresden's most important development districts. The complete area of 20,200 m² has full utility connections and is conveniently located with good transport links.

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cent in the six months to mid-March.

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back plans for new retail

space, from the intended

80,000-100,000 square feet per

annum to not more than 40,000.

Traditionally strong in Scotland, Low reported in April this year that operating profits fell by more than 25 per

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MANAGEMENT

Alan Cane reports on the popularity of a controversial business tool in the UK

Re-engineering's all the rage

A majority of the UK's large companies claim they are already in the throes of business process re-engineering, the iconoclastic technique which promises ambitious performance improvements for companies prepared to undertake the drastic changes involved.

In essence, BPR involves rethinking the way a company does business - or any part of its business - from the beginning, cutting out unnecessary stages and using information technology where appropriate to improve efficiency. It is necessary, management experts say, to give the improved performance necessary to remain competitive.

There are substantial risks involved - it can be likened to rebuilding an aircraft in flight - so it is perhaps surprising that surveys, carried out by the Cranfield School of Management, and by the management consultancy Price Waterhouse in collaboration with the Financial Times, indicate separately that between 60 and 70 per cent of big companies claim to have undertaken, or are about to undertake, BPR. Even more surprising, only 7 per cent in the PW/FT survey saw it as a leading cause of business instability.

The surveys indicate that IT directors may be enjoying a new



prominence after a spell in limbo when their projects failed to deliver all they promised. Now they seem to be working with their chief executives to define and push through the changes needed for BPR.

Most of the companies canvassed said they were attracted to BPR because of the potential savings. The Cranfield study, carried out among 40 senior managers from

a variety of business functions, listed cost reduction, cycle time reduction (doing things quicker) and improvement in customer satisfaction as the chief drivers. The PW/FT survey, an occasional poll of 100 chief executives, revealed that 75 per cent were looking for improved performance, while 35 per cent saw BPR as a means of cutting costs through, for example, staff savings. None of

the respondents saw it as a waste of time or effort and 24 per cent said BPR was essential to survival.

Both surveys show that commitment to BPR from both the chief executive and the IT director is essential for success, but that support from the rest of the organisation is equally critical. The Cranfield study, directed by Chris Edwards and Ashley Braganza,

observed: "The rest of the management team needs to support the proposed change if it is to work."

There is evidence, nevertheless, that senior executives are not spreading their commitment to other staff. "The organisation as a whole is barely aware of the existence of BPR when compared with the senior management," according to Cranfield.

It identifies this tendency for BPR to be seen both as an issue for senior management and, as an IT issue, as a substantial barrier to successful implementation.

Indeed, 38 per cent of respondents to the PW/FT survey believed the chief executive had been the main architect of BPR while 26 per cent gave the credit to the IT director. One respondent to the PW/FT survey said: "It would be difficult for IT to drive BPR. It must be generated from within the operational side of the business with IT providing support where possible."

A sound knowledge of the company, energy and a willingness to take a fresh approach are clearly needed. Some 60 per cent of those consulted with leading BPR in their companies had been in post from one to three years. Thirty-five per cent had been there longer but only 5 per cent had been in post less than a year.

result in the re-engineering of processes which have a trivial impact on overall performance. Re-engineering is useless, it says, for an organisation which has products, services or a philosophy of business which are losing touch with market needs.

Although many consultancies claim that the definition of core processes is the easiest part of re-engineering, the report warns that it can be both hard and time-consuming. It is difficult to form an accurate view of how work is actually performed when formal procedures have been replaced over the years by informal ones, the study says. Yet a failure to define core processes correctly can lead to disappointing results, since it prompts companies to target too few or too many processes.

Christopher Lorenz

* Published by Business Intelligence in association with Management Today, Price £175 (UK), £225 (elsewhere). Fax: 091-544-9020.

Ringing the changes brings mixed results

legitimised at BT by being integrated with the responsibilities and rewards of line managers.

BT has also had problems combining two approaches to re-engineering: focusing on selected complete "core processes", such as the ordering and provision of private circuits; or re-engineering service components, such as customer relations.

BT's very mixed experience with re-engineering is one of several company case studies examined in the report from Business Intelligence, which looks beneath the considerable consultancy hype of the last 18 months and probes the practical experience of American and British companies which have been striving to introduce re-engineering. Other

companies studied include Lucas Industries, Pilkington Optoelectronics, Reuters, Bank Xerox and Western Provident Association, a UK health insurance company.

The strength of the study is its comprehensive scope, and the rigour with which, unlike many consultants and their clients, it defines what re-engineering really is - or should be. Although "business process re-engineering" or BPR, has been dubbed "big people redesigns" by some cynics - including within BT, which is slashing its workforce - the study stresses that it has little in common with conventional restructuring or "downsizing".

As the study argues, re-engineering can only succeed when it is accompanied by changes

in corporate strategy, management methods, behaviour and culture. Combined with these, it becomes what some consultancies call "transformation".

The study distinguishes between two forms of re-engineering: what it calls "business re-engineering", which it defines as the - hitherto rare - re-engineering of entire businesses or organisations; and "process redesign", the narrower but still daunting reconfiguration of selected "core processes" which span departmental boundaries, such as order fulfilment and the development of new products.

Among a useful checklist of "risk factors" in re-engineering, the study warns that the frequent failure to carry out a thorough initial strategic review tends to

Families' foreign assignments

Richard Donkin on the main issues when sending staff abroad

the spouse, says the report. Researchers discovered some examples of executives moving close to airports so they could commute to work abroad. Companies tend to be against splitting families because it often leads to assignment failures.

The greatest difficulties, says the report, arise when both partners have jobs of equal status. The survey, covering 1,000 work transfers among 30 multinational companies, found that employers put dual-career families ahead of children's education and language barriers in their perception of problems that needed to be overcome.

The results show a marked change from those in a similar survey last year which found that cost of living considerations dominated company concerns.

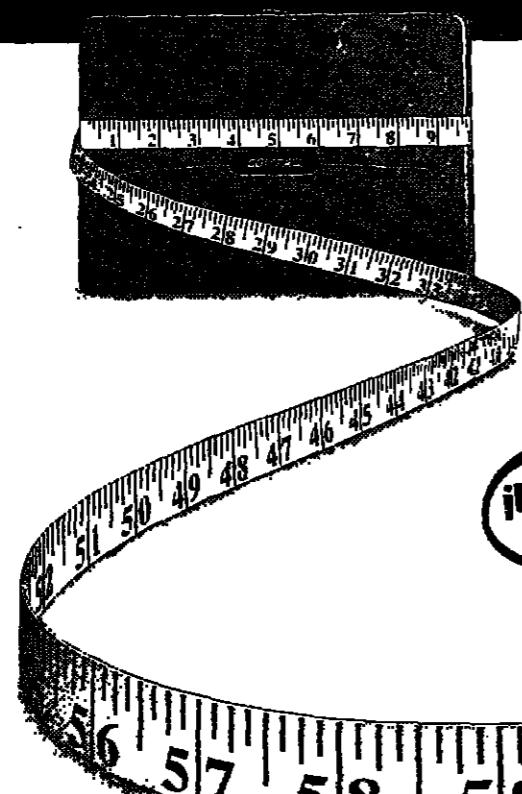
David Atkins, the report's editor, says: "As inflation has gradually been reduced in European economies the fear of rising prices and different costs of living in these countries has disappeared." The report found that 40 per cent of the companies were willing to assist with boarding school costs in the home country and, depending on the length of the assignment, more than 60 per cent of the companies surveyed would assist with day school fees in the new country.

Nearly all companies would pay for language training for the executive and 90 per cent would pay for lessons for the whole family. More than half the companies said they would also provide some cultural familiarisation training.

The findings are supported by recent research at Shell International which found that dual career considerations were a growing issue, particularly among employees aged under 30. "The trailing spouse makes the sacrifice and all the satisfaction lies with the working partner," said Mike Coughley, a Shell human resources manager.

Management Moves in Europe, Monks Partnership, Deben Green, Saffron Walden, Essex CB11 3LX, price £195. Tel: 0371 530332.

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ANNOUNCEMENTS

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On 14 April 1994, the Ford Motor Company (US) declared a 2 for 1 STOCK SPLIT in the form of a 100 to 1 STOCK DIVIDEND on the Capital Stock of the Company to Stockholders of Record 6 June 1994.

BDR's representing UNITS of 1/20th of a full common share in the denominations of 1; 5; 10; 50; 100 and 500 will be available for distribution about 5 July 1994.

Special claims forms are available from and after completion, are to be lodged with the DEPOSITORY: National Westminster Bank PLC, Basement, June Court, 24 Prescot Street, London E1 8BB.

United Kingdom Banks and Members of the Stock Exchange should mark payment of the STOCK dividend in the appropriate square on the reverse of the certificate.

All other claimants must complete the special forms and present them at the above address together with the certificate(s) for marking by the National Westminster Bank PLC. Postal applications cannot be accepted.

24 June 1994

CONTRACTS & TENDERS

THE REPUBLIC OF CROATIA

INTERNATIONAL COMPETITIVE BIDDING FOR FINANCING CONSTRUCTION OF MOTORWAYS IN THE REPUBLIC OF CROATIA

The GOVERNMENT OF THE REPUBLIC OF CROATIA opens international competitive bidding for financing motorway construction on the following road routes:

- a) Motorway Rijeka-Zagreb-Gorica (Hungarian border)
- Section Rijeka (Klikovica) - Karlovac
- Section Zagreb (Vrana Reka) - Gorica (Hungarian border)
- b) Adriatic motorway Rupa (Slovenian border) - Dubrovnik
- Section Rupa (Slovenian border) - Rijeka (Mali Lj.)
- Section Rijeka (Orehovica) - Novi Vinodolski - Vrsar
- Section Maslenica - Zadar - Sibenik - Split (Dragajpolje)
- c) Motorway Zagreb - Macelj (Slovenian border)
- Section Zagreb (Jankovci) - Zabok - Kapinji - Macelj (Slovenian border)
- d) Motorway Karlovac (Bosiljevo) - Gospic - Tunnel 'Sveti Rok' (Veljci) - Maslenica
- Section Sveti Rok - Tunnel 'Sveti Rok' (Veljci) - Maslenica
- e) Motorway Slavonski Brod (Opuzenc) - Zupanja - Lipovac
- Section Slavonski Brod (Opuzenc) - Zupanja - Lipovac
- f) Motorway Beli Manastir (Hungarian border) - Osijek - Velika Koperica (Srednje)
- Section Osijek - Dakovo - Velika Koperica (Srednje)
- g) Adriatic-Tourist Highway
- Section bridge over the Rijeka Dubrovacka

H

Financing of motorway construction on the sections listed in paragraph I of this bid invitation means:

- a) construction, maintenance and exploitation of motorways and motorway facilities under concession in compliance with the Law on concessions and/or
- b) credit financing for road construction.

III

The bidding is open for local and foreign legal and physical persons (hereinafter: Bidders) who can submit bids for one or more sections of the above mentioned motorways.

IV

Bidding documents include: Instructions to bidders, where conditions and facilities are specified, and Summary of traffic and technical studies. The above mentioned documents are constituent part of the bidding.

V

Bidders can order or purchase bidding documents at the office of CROATIAN ROADS AUTHORITY (HRVATSKE CESTE), 41 000 Zagreb, Voznica 3, every working day, from 8.00 am until 3.00 pm room 300/3rd floor, phone: 385 41 445 422, ext. 61, fax: 385 41 441 856 upon payment of a fee of 20,000.00 HRK for each motorway section, starting from July 6, 1994. Payment in HRK is to be made in favour of Hrvatske ceste, Zagreb, on the direct transfer account no. 30102-071-82731 at Money Transfer Service, Zagreb. Payment of an equivalent DEM is to be made in favour of hrvatske ceste, Zagreb, on the foreign currency account no. 7000-280-0182800-288 at Privredna Banka Zagreb.

VI

In accordance with instructions to bidders, bids must be submitted before October 15, 1994, at the address mentioned above in paragraph V of this bid invitation.

VII

Bidders will be notified on bid evaluation procedures and results, in accordance with instructions to bidders.

Zagreb, June 24, 1994

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ANNOUNCEMENTS

HSA

The Chairman and Executive Council of the HSA are delighted to announce that The Rt Hon the Lord McColl of Dulwich has accepted their invitation to become the new President of The Hospital Savings Association, succeeding the late Lord Cotesloe GBE, TD, who was the HSA President for over nineteen years.

1 June 1994

ARTS

Gleam of gold from the tombs of the Greeks

Gerald Cadogan admires jewellery at the British Museum

For the next four months London offers an alternative gold show to the chunky self-important British Crown Jewels. The pieces in *Greek Gold: Jewellery of the Classical World* at the British Museum are light, charming and intricate. And, unlike the symbols of state the Tower of London guards, these gorgeous diadems, earrings, necklaces, pendants and wreaths have a human scale and constantly allude to Aphrodite, golden goddess of love.

The Metropolitan Museum of Art in New York, the State Hermitage in St Petersburg and the BM have combined the best pieces of their permanent collections to create a feast of Greek jewellery of 500 to 300 BC. They are micro-masterpieces of gold, mostly from the fringes of the Greek world. The special treat is the Hermitage collection of treasures from tombs in Greek cities in the Crimea and the north coast of the Black Sea which otherwise we must go to Russia to see.

The exhibition gives a new view of the Greeks, taking one away from Athens and the familiar restrained emotion of classic Athenian art. Perhaps the Athenians had jewellery like this if they did, we know little about it, apart from some in the exhibition from a tomb that Lord Elgin (of the marbles) had dug in Pergaeus. But on the whole the Athenians tried to stop people being buried with luxurious grave goods.

That was not the attitude of the still developing societies at the edges of the Greek world, a diaspora that stretched from Spain to the Black Sea. Most of the pieces (which were generally acquired a long time ago) are from tombs. In the fringe regions women – and men – clearly believed that they could take all it with them and their power and prestige would last for ever. The Athenians would probably have said that this was a shocking abuse of capital which should be recycled to the children.

But conspicuous consumption in burial by an emerging society was a custom that had begun a millennium before with the gold found by Heinrich Schliemann in the royal graves at Mycenae (now a glory of the National Museum in Athens). The Hermitage jew-

ellery comes from the rich Greek cities of the Crimea and the Cimmerian Bosporus, where the Greeks faced the Scythians as friends or foes.

Colossal wealth went with the dead, whether they were true Hellenes or natives adopting Hellenic culture. One man took his weapons and 13 horses with their bronze trappings with him. He also had silver and bronze vessels, two gold necklaces and gold costume jewellery – bull's and ram's heads, sphinxes and lions – for sewing on to his clothes or his shroud. He shone with gold.

The woman in another tomb had two large pendants, probably worn on her clothes over her breasts. They are discs with the head of Athena Parthenos as designed by the sculptor Phidias for her great temple on the acropolis of Athens, the Parthenon. An elaborate ivy-leaf border with green enamel filling and hang-

ing wire scrolls and drops add to the luxury.

The ivy was the plant of Dionysos. Oak leaves point to Zeus. One wreath from a tomb in the Dardanelles has two cicadas among the leaves, and a bee to hide the joint where the wires which hold the leaves meet. But most allusions are to Aphrodite and the power of sex – not with the explicit scenes on Greek vases, but with a sophisticated delicacy matching the finesse of the craft – which tickles our imagination, just as it must have tickled theirs all those years ago. Two earrings from Macedonia have the eagle carrying off the beautiful young Ganymede. The heads of bird and boy are so close that they are almost kissing, the claw of one bird resting lightly on Ganymede's hip.

In classical times, in central Greece men might wear a ring, and a wreath as a badge of

office. But in the east Aegean they wore more, following the habit of their non-Greek neighbours; and on the Black Sea they wore more still.

The exhibition fills out the picture of what it was like to be Greek – beyond the images of Athenians erecting temples and Socrates asking questions. Many Greeks clearly loved to dress up. Yet these jewels do not contradict the famous Greek maxim, "Nothing to excess", because they are almost all miniatures. They show how the top half of society could live, but they are not at all vulgar. The techniques are a revelation, using sheet metal, thin wire and tiny bubbles (granulation). Look closely to see how the craftsmen made strands by knitting many strands of wire, and hung pendants of fruit or faces from the necklaces.

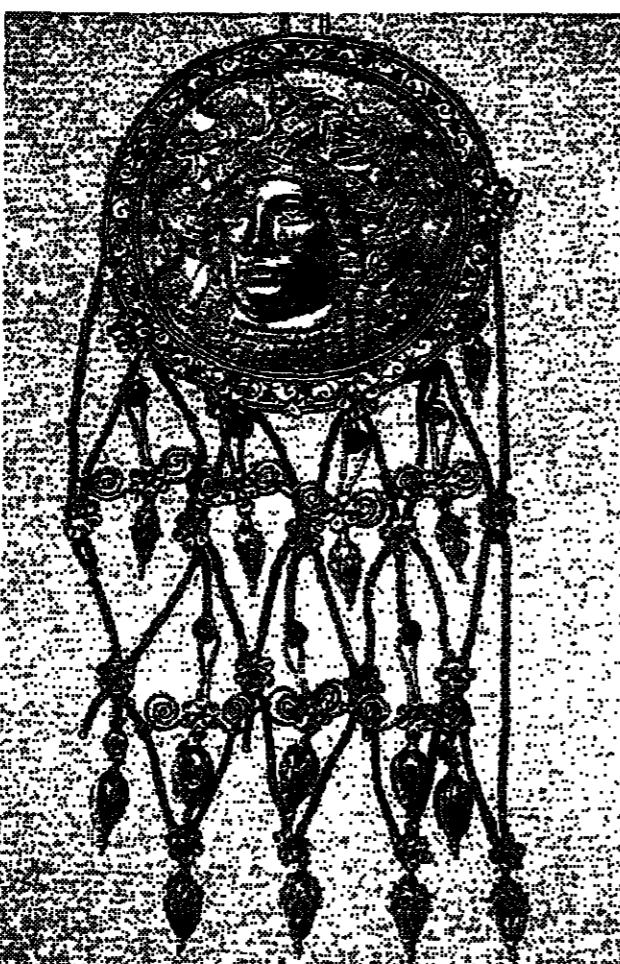
Knotted inlays added colour, as in a pair of loop earrings with pendants of women's heads which show – in miniature – what they wore. In the hair is a high diadem like a tiara with reed palm trees and lotus flowers. Rosette shaped earrings are in the ears, the petals picked out in enamel.

And around the neck is a choker of a double strand of gold beads with a pendant in the shape of a bull's head.

If you enjoy the show, the next stop should be the Thessaloniki Museums in northern Greece where the jewels from the royal graves of the kings of Macedonia found over the last 20 years are a yet more stunning display. They may be crown jewels, but they show the same traits as the jewels in this gem of a show at the BM.

Carter has linked itself to these masterpieces of ancient craft and sponsored the show, winning a further £25,000 for it from the Business Sponsorship Incentive Scheme. The uncrowded display of the gold on purple cloth would grace any expensive jeweller's. The catalogue by Dyril Williams and Jack Ogden is as superb as the jewels themselves.

Greek Gold: Jewellery of the Classical World at the BM until October 23; Metropolitan Museum from December 1– March 23, 1995; the Hermitage, St Petersburg, May to August 1995. Catalogue: £16.95 paperback (£14.95 during the exhibition) and £25.00 hardback.



Gold pendant disc with the head of Athena

Spitalfields Festival/Richard Fairman

'Prodigal Son' marks Kent Opera's return

It is five years since the Arts Council decided to close down Kent Opera by withdrawing its grant, but some companies refuse to take their final curtain. Its founder Norman Platt is determined to keep the company name alive, even if it means starting again from scratch.

He intends to keep up pressure on the Arts Council for a new grant, but in the meantime has raised the finance for a rebirth of Kent Opera from other sources. The list of contributing organisations, public and private, including local authorities and charitable trusts, is too long to list here. The sensible decision on Platt's part was to have chosen for his relaunch a modest work that could be mounted on a limited budget.

Britten's Church Parables involve just a

small band of instrumentalists and a handful of singers. They are a favourite with small-scale opera companies who can perform them in churches without the need for any scenery, but for some reason the third of them – *The Prodigal Son* – has been neglected at the expense of the other two. Kent Opera has been touring it around the English summer festivals and arrived this week at the Spitalfields Festival in East London.

In its heyday the company made a name for itself enticing young theatre producers into the world of opera (Jonathan Miller and Nicholas Hytner were among its recruits). Platt wanted to continue that tradition and chose Tim Carroll from the Northcott Theatre in Exeter for *The Prodigal Son*. What he did with the piece took it a long way from the Japanese Noh-play

formality that Britten had in mind, but the result was strikingly theatrical.

The performance was dominated by Howard Hawk as the Tempter, whose destructive force tears apart a family. Gwion Thomas sang strongly as the Elder Son. Alan Watt might have found more paternal warmth as the father, but James Oxley was affecting as the repressed younger son. Only Britten could equate the evil temptations that he faces with a chorus of boy trebles. Under Timothy Dean's musical direction this third parable made a vivid impact. While money is short, perhaps Kent Opera might consider building up the complete trilogy.

Spitalfields Festival continues until June 29.

Redon in Chicago

Two major touring exhibitions have their only north American showing this summer at the Art Institute of Chicago.

Prince of Dreams is the first full-scale retrospective of Odilon Redon (1840-1916) to be held in the United States. It comprises more than 180 works by the French painter-poet, including etchings, lithographs, charcoal and pastel drawings, paintings, tapestry designs and decorative panels.

Redon began his career with the Impressionists, before turning inward to explore the landscape of the imagination and the dream state associated with the Symbolists. In the last 25 years of his life, he moved from working almost exclusively in black and white to colour, infusing his work with an intensity that gives it an almost hallucinatory vividness.

The exhibition, sponsored by Sara Lee Corporation, opens tomorrow and runs till September

18, before moving to the Rijksmuseum in Amsterdam (October 20-January 15) and the Royal Academy of Arts in London (February 22-May 21 1995).

The other upcoming show, devoted to Goya, arrives in Chicago next month from Madrid and London. It consists of 100 small-scale paintings covering Goya's entire career, including sketches for major altarpieces, portraits, self-portraits, cabinet pictures and miniatures on ivory. It opens on July 16 and runs till October 16.

EXHIBITIONS GUIDE

AMSTERDAM
Van Gogh Museum Van Gogh's Self-Portraits: 20 paintings and two drawings dating from his stay in Paris 1886-7. Ends Oct 9. Closed Mon.

BALTIMORE
Museum of Art Matisse Cut-Outs: a loan from the Centre Georges Pompidou in Paris. Ends Aug 14. Closed Mon.

BERLIN
Altes Museum The Last Days of Humanity: 800 photos, posters, paintings and drawings illustrating artists' responses to the First World War, and including work by Beckmann, Kokoschka, Dix, Picasso, Chagall and Wyndham Lewis. Ends Aug 28. Closed Mon.

BRUSSELS
Musée des Arts Décoratifs
art from the tenth to 13th centuries.

Ends July 3. Closed Mon
COLOGNE
Museum Ludwig The Unknown Modigliani: 240 of the 440 hitherto unknown drawings amassed by Paul Alexandre before 1914. Ends Aug 10. Closed Mon.

JOSEF-HABRICH-KUNSTHALLE
Heaven and Hell in the Middle Ages: 200 paintings, documents and artifacts illustrating the medieval view of death and the afterlife. Ends Aug 28. Daily

ESSEN
Villa Hügel Paris - Belle Epoque:

an evocation of the period from 1880 to 1910 with paintings, drawings, posters, photographs, glass and furniture. Ends Nov 13. Daily

FRANKFURT
Schirn Kunsthalle Goethe and Art: 300 paintings, drawings and sculptures, from antiquity till Goethe's death in 1832, by artists such as David, Schinkel, Caspar David Friedrich, Claude Lorrain, Constable and Turner. Ends Aug 7. Daily

LAUSANNE
Musée d'Art Contemporain

Contemporary Picasso: 80 works 1946-1971, including 30 paintings and a dozen sculptures. Ends Sep 25. Daily

MUSÉE OLYMPIQUE Miró: 41

sculptures covering his entire career, plus 13 prints from the 1960s and 70s. Ends Sep 4. Daily

Fondation de l'Hermite

Zborowicz's Painters - Modigliani, Utrillo and Soutine: 100 works conjuring the aesthetic favoured by the early 20th century Parisian art dealer. Ends Oct 23. Closed Mon

MADRID
Centro de Arte Reina Sofia

Contemporary Studio Glass from Japan: 100 works created in the past two years by 23 artists. Ends Aug 14. Closed Mon
LONDON
Leopold Gallery Bonnard at Le Boscquet: 80 works by the French painter who bought the Villa du Boscquet on the Côte d'Azur in 1926 and painted many of his greatest works there. Ends Aug 29. Daily

Tate Gallery R.B. Kitaj (b1932): retrospective of the American-born figurative painter who has lived in Britain since the 1950s. Ends Sep 4. Daily

Merionborough Fine Art R.B. Kitaj: recent pictures and graphics. Ends Aug 20. Closed Sun

Victoria and Albert Museum Pugin - A Gothic Passion: retrospective of the 19th century British designer. Ends Sep 11. Daily

National Gallery From Caspar David Friedrich to Ferdinand Hodler, A Romantic Tradition - Paintings and Drawings from the Oslo Reinhart Foundation. Ends Sep 4. Daily

Courtauld Institute Prints

Representing Poussin: an exhibition marking the 400th anniversary of the influential French painter, and illustrating the various ways his art has been represented using various reproductive techniques over the past three centuries. Ends Aug 29. Daily

British Museum German

Printmaking in the Age of Goethe. Ends Sep 11. Indian Paintings and Drawings from the Collection of Howard Hodgkin. Ends Aug 21. Daily

MADRID

Centro de Arte Reina Sofia

Gerhard Richter: 100 works by one of the key figures in contemporary German art. Ends Aug 22. Closed Tues

NANCY
Musée des Beaux-Arts Hans Arp:

sculptures and drawings 1913-66

by the Belgian artist who was one of the founders of Dada. Ends Sep 19. Closed Tues

NEW YORK
Metropolitan Museum of Art

Petrus Christus: 22 paintings by the 15th century Netherlandish master, renowned for the jewel-like luminosity of his work. Ends July 31. Picasso and the Weeping Women: 80 paintings and works on paper from the 1930s and 1940s. Ends Sep 4. The Annenberg Collection of Impressionist and Post-Impressionist Masterpieces: 53 paintings, drawings and watercolours. Ends Nov 27. The Decorative Arts of Frank Lloyd Wright. Ends Sep 4. Closed Mon

Museum of Modern Art From Manet to Picasso - Masterpieces from the David and Peggy Rockefeller Collection. Ends Sep 6. British Drawings 1890-1990:

the exhibition highlights the work of early modernists like Vanessa Bell and Jacob Epstein, and examines the influence of Surrealism on such artists as Henry Moore and Edward Burra during the 1930s and 1940s. The postwar section includes work by Lucian Freud and David Hockney. Ends Sep 13. Closed Wed

Whitney Museum of American Art Edward Hopper (1882-1967) and Jack Pierson (b1952); the latter has selected 20 works by the former, and placed them alongside his own work. Ends Sep 11. Joseph

Stella (1877-1946): more than 200 works by the American modernist. Ends Oct 9. Closed Mon

Pierpont Morgan Library Armenian Manuscripts: 90 volumes make up the first comprehensive exhibition in the US of Armenian manuscripts dispersed after the massacres in Anatolia in 1915.

Most are gospel books venerated in the liturgy of the Armenian church, ranging from the seventh to the 18th century. Ends Aug 7. Closed Tues

PARIS
Grand Palais The Origins of Impressionism 1859-69. Ends Aug 8. Closed Tues

Musée d'Art Moderne de la Ville de Paris Dutch Art of the 20th Century: the first part traces developments from Van Gogh to Mondrian, while the second focuses on ten contemporary artists. Ends July 17. Closed Mon

Kunsthalle Rebecca Horn (b1944): retrospective of the German artist, concentrating on her sculptural work from the past decade. Ends Aug 7. Closed Tues

WASHINGTON
National Gallery of Art Willem de Kooning's Paintings: 75 works by America's influential abstract expressionist. Ends Sep 5. From Minimal to Conceptual Art - Works from the Vogel Collection: 90 drawings, photographs, paintings and sculpture by contemporary artists, including LeWitt, Christo, Ryman, Beuys and Flavin. Ends Nov 27. Daily

National Museum of American Art Thomas Cole: 70 works by the father of the Hudson River school of painting. Ends Aug 7. Mary Vaux Walcott: 50 watercolours by the early 20th century naturalist, explorer and artist. Ends Aug 29. Daily

Jüdisches Museum Max Oppenheimer (1885-1954): retrospective of one of the most neglected figures in early 20th century Austrian art. Mopp, as he became known, helped create an Austrian version of expressionism, participated in the first Dada exhibition and was forced by the Nazis to emigrate to the US, where he died almost forgotten. Ends Sep 18. Closed Sat

Künstlerhaus Art and Dictatorship: an exhibition comparing Hitler's, Stalin's and Mussolini's ideas of degenerate art in paintings and

sculpture. Ends Aug 29. Daily

Museum für angewandte Kunst

Tyranny of Beauty: a study of the wadding-cake architectural style of Stalin's era and the reconstruction of Moscow. Ends Aug 27. Closed Mon

Kunsthalle Rebecca Horn (b1944): retrospective of the German artist, concentrating on her sculptural work from the past decade. Ends Aug 7. Closed Tues

VIENNA
Kunsthalle

Cartes musées available at all metro stations and museums, to avoid queuing at 60 museums including the Louvre, Musée d'Orsay and Versailles.

VIENNA
Jüdisches Museum Max

Oppenheimer (1885-1954):

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Nazis to emigrate to the US, where

he died almost forgotten. Ends

Sep 18. Closed Sat

Power without accountability" is a phrase that crops up regularly when the owner of a textile company in north London talks about his bank, the accountants it hired, and his business's fall into receivership.

Two years ago he lost his largest customer. Under pressure from the bank, he agreed to pay £18,000 to a large firm of accountants to write a report assessing the viability of the business. All sides agreed that the company should continue trading and that the position should be reassessed after six months, during which time the accountant was paid more than £3,000 a week to monitor the company's financial health.

Six months later, the over-draft had been reduced to within a few thousand pounds of the owner's forecast. But repeated restructuring proposals from him and his independent auditors were rejected by the bank and the accountants. Instead, the bank appointed the accountants as receivers and closed the business down.

Underlying the story – and others like it – is an issue that concerns many directors and a number of financiers and accountants: whether accountants hired by bankers to investigate a financially troubled company should be appointed as receivers?

The debate concerns a potential conflict of interest. The accountant may have a financial incentive to slant the advice given to the bank to suggest a company cannot be salvaged under existing management. By recommending that receivers be appointed, it stands a high chance of winning the work itself and generating extra fees.

Those most affected – company directors – are generally unwilling to be identified: often a company's bank loans are secured against their personal assets even after the companies have collapsed.

One exception is Mr John Jackson, chairman of Brown & Jackson, owner of the loss-making Poundstretcher retail chain recently rescued by the South African retailing group, Pepkor. He calls the practice "objectionable" and has demanded an inquiry by the Bank of England and the accountancy bodies.

Some smaller accountancy firms are sympathetic to his viewpoint. "How can a firm be seen to be objective when reporting to a bank on whether a business is a going concern if a negative report will provide that firm with insolvency busi-



For what we are about to receive

Andrew Jack
on tensions
over the role of
investigating
accountants

"Business" asks Mr Michael Snyder, senior partner at accountants Kingston Smith.

He says his firm does not conduct any insolvency work because he believes it does not "sit happily" with its work as investigating accountants.

"What is required is a wholly independent review. The investigators appointed [from large firms] are most likely to be insolvency experts with the prospect of a future receivership in their minds."

These charges are vigorously rejected by those from the larger firms involved in conducting investigations, which win most of the work from the banks. Mr Allan Griffiths, a partner with Grant Thornton and vice president of the Society of Practitioners of Insolvency, the leading trade body, says: "It's a bit hard to stomach people doubting my professional integrity. I get my enjoyment from saving companies, not closing them down."

He argues that most of the companies he is asked to investigate emerge intact with existing management, while bankers and insolvency practitioners are precluded on ethical grounds from breaking confidentiality to tell their side of the story.

Banks remain split on the issue. But an indication that there is a potential conflict of interest is shown by the decision of the Royal Bank of Scotland to reorganise the way in which it handled companies in distress over the past two

years. It introduced a policy banning the investigating accountants it appoints from becoming receivers, except in exceptional circumstances.

Mr Derek Sach, director of specialised lending services at the bank, says: "If customers perceive that investigating accountants will become receivers, they are unco-operative and resist intervention by the bank."

In the past two years, Mr Sach has reduced the number of people authorised to approve receivership from 300 to effectively three. Companies in distress are all handed to his specialist team. He says the result has been to reduce the number of receivers appointed by the Royal Bank by more than its competitors – even taking into account that the number of business failures in the UK has also dropped during the period.

But the Royal Bank's move is unique. The last time the accountancy profession's joint ethics committee studied the issue of investigating accountants acting as receivers was two years ago. It decided to take no further action, although 30 per cent of those asked believed that there was an actual and not just a perceived conflict of interest.

Mr Jackson thinks it is time for the accountancy profession and the Bank of England to examine some cases of business failure in detail to decide whether there is a case for stronger regulation.

Mr Peter Lilley is one of the government's thinkers. Some of his darker thoughts should never have been uttered. They constitute xenophobia at worst, demagogery at best. We will not dwell on this today. His lecture on Monday was free of the tressures infelicitous that sometimes mar his platform oratory. The transcript I have is fit for decent discourse. That is just as well. The secretary for social security was addressing a diocesan conference. His topic was "The importance of the family". The sentiments he expressed were moderate, if a trifle wishful. The family, he concluded, "will survive even the social revolution of our time".

Will it? In England and Wales, births outside marriage constituted 14.4 per cent of all infants born in 1992. The proportion rose to 31.2 per cent in 1992, according to official statistics published on Wednesday. That is lower than you or I might have guessed. Another wrinkle is that it is not necessarily teenagers who are becoming parents, unmarried or otherwise. Their fertility rate, expressed as the number of births per thousand women under 20, is higher than in 1982, but lower than in 1990. The same is true for women of all ages, but more so for the young. In 1992 the fertility rate for women in their early 20s exceeded that for their sisters in their early 20s for the first time. Against that, the younger the mother the less likely she is to be married when she gives birth.

The effect of this trend, plus the growth in divorce, is that some 2m children are being brought up by a lone parent, nearly always the mother. Mr Lilley would like these chil-

dren to have fathers present in the home. So would I. So would most of the mothers, we must suppose, although that is less certain. The absent father has been the subject of much social research. My desk is littered with reports on the subject. Some, though not all, conclude that two parents are nearly always better than one. Some argue that one good parent can be better than two bad ones. Poor parenting, it is universally suggested, produces criminals and delinquents. Most of them the crime statistics indicate, are young men aged between 15 and 35. This is not a fresh observation. When I was 19, I was arrested for trying to break into a Hatton Garden jewellers shop with a crowbar. Fortunately I had a good story, which convinced the court. That ended that particular phase of my career.

Mr David Willets, one of the pamphleteers, suggests that today's 15-to-25-year-olds "are the ones who are getting the unmarried women pregnant and whom the women – often understandably – have no desire to marry". In this he concurs, sort of, with Ms Sue Slipman, director of the National Council for One Parent Families. She alludes to young men who roam the streets being a public nuisance, condemned forever to be "lads". Those who would reassert the authority of such men in the family, she said in a recent speech, "entirely fail to explain why any woman in her right mind would take one home with her".

Ms Slipman offers several reasons why more women are having children outside a stable partnership. One is the increase in female ambition. Women want careers as well as homes. Another is the disappearance of heavy industries that formerly employed unskilled young men at wages that enabled them to support a wife and family. Today's mothers are obliged to work because fathers are unemployed or earning too little to pay the bills. This has produced a "crisis of identity and role for younger men". The lads can no longer exert the power of the pack over their mates and offspring. They appear to have gone to the other extreme of taking no responsibility for parenting," she says.

Lilley wants the churches to try harder. No wonder he is said to be in the ministerial firing line. He is talking sense at last

Mr Lilley wishes this was not so. He sees the family as the basic building block of society, a bastion of freedom against the power of the state, the principal channel through which

culture, language, religion and values are transmitted to succeeding generations. Yet he confesses that politicians have very little power to strengthen the institution. "The idea that government could impose family values by edict or exhortation is impractical and authoritarian," he said on Monday. He wants the churches to try harder. No wonder he is said to be in the ministerial firing line. He is talking sense at last.

According to Mr Lilley, governments can contrive to ensure that their actions do not discourage the maintenance of stable families. This should not mean cutting social payments to single parents. Between 1979 and 1992, he concluded, the real increase in benefits to lone mothers was 12 per cent, against 18 per cent

for couples and 40 per cent in average take-home pay. So much for the myth that having a baby on your own pays better than marriage. The government is reviewing the rules for providing housing to homeless single parents, doubtless with adverse consequences for the latter. It is also persevering with the Child Support Agency, bravely maintaining the principle that fathers should accept financial responsibility for their children. Quite right too.

Ms Slipman would like better sex education, something shrill from the government shrills. Its third-rate ministers pretend to find straight advice distasteful and argue, absurdly, that information about contraception encourages young people to sleep with one another. No. The advertising and entertainment industries do that, in floods. Teachers can only add a drop. She also wants benefits restructured, more childcare provision, and an acknowledgement that single mothers who work part time are needed at home by adolescents as much as toddlers.

Such ideas are the small change of today's politics, on both sides of the Atlantic. Education and training, which the Conservatives say they are providing and the opposition parties promise more of, may ease the pain, if we can wait. Other proposals float about, including a return to national service for school-leavers, and German-style apprenticeship schemes. Take your pick. We must learn to adjust our ideas and economics to the entry of most women into the workforce, and the simultaneous exit of so many young men. Getting this right is the only serious family policy. The rest is wishful thinking, nervous tactics as we conjure up fearful pictures of rootless young thugs bearing down on us.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Vision of gas liberalisation

From Mr Ted Trafford and others

Sir, In the current debate about the liberalisation of the gas market in the UK, we feel that more heat than light has been generated. This has obscured the vision of the most likely outcome of the whole exercise: lower prices for all gas consumers.

Opponents of the government's plans to open up the domestic market have argued that this process will create a "winners and losers" scenario. Such arguments simply do not stand up to proper examination.

The liberalisation of the industrial and commercial market has already generated savings of up to 20 per cent.

The introduction of competition in the domestic market

should, similarly, deliver significant reductions in prices for householders. It will also underpin competition in all sectors of the market and pro-

vide the certainty to encourage companies such as ours to continue making the necessary investment in the gas business.

Ted Trafford,
Managing Director,
Mobile Gas Marketing (UK)

Richard Vernon,
External Affairs Director,
Phillips Petroleum UK

Kris Marpe,
Managing Director,
Alliance Gas

Norman Ellis,
Chief Executive,
Kinetics Natural Gas

Mark Peterson,
General Manager,
Total Gas Marketing

Caroline Harper,
Managing Director,
Amerada Hess Gas

Roger Turner,
Managing Director, United Gas
From: 33 Grosvenor Place,
London SW1X 7EY

Now who's huffing?

From Mr Leo J Martin.

Sir, I refer to your sports columnist Laura Thompson's article on May 22, the subject being the apparent English relief at their non-qualification for the World Cup. In particular, I quote:

"...to watch poor old Ireland huff and puff against the runny, ice cream-fudgedy of the Italians..."

Following the brilliant performance of Jack Charlton's "poor old Ireland" against the Italians last Saturday I suggest the said correspondent be requested to eat her words, and be grateful they have an ice cream flavour to them.

Leo J Martin,
70 St Laurence Road,
Clontarf,
Dublin 3, Ireland

Disastrous results if UN force were to be sent to Burundi

From Mr Martin Griffiths.

Sir, Your perceptive leader "Guilt trip to Rwanda" (June 22) accurately describes the pitfalls of sending French troops into Rwanda. It is clear that any intervention force in Rwanda must be seen as impartial by both the government force and the Rwandan Patriotic Front if a further escalation of hostilities and a

worsening of the situation is to be prevented.

Instead, France should be putting its political influence and resources firmly behind the UN by supplying logistical support to the African troops of the UN mandated force to Rwanda.

We would, however, disagree

with the point that "the UN

would do better to deploy a

force in neighbouring Burundi

where further killings might yet be prevented". Burundi's fragile peace has been achieved by the positive steps taken by the acting president and these should be supported by both the British government and the International community.

To send in troops against the

wishes of the Burundian govern-

ment, and at a time when

delicate peace negotiations appear to be bringing both Hutu and Tutsi together around the negotiation table for the first time in years, could have disastrous results.

Martin Griffiths,

ActionAid,
Hamlyn House,
Macdonald Road,
Archway,
London N19 5PG

Argument on economic targets is back to front

From Professor Stanley Fischer.

Sir, In his column, "Beware Ivy League central bankers" (June 13), Sir Samuel Brittan criticises the dependence of central bankers on academic economists "of the mainstream US Ivy League variety". As an example of the errors of Ivy League thinking, he cites the argument in a paper I presented at the Bank of England's tercentenary conference, that an inflation target is preferable to a price level target. He exhorted readers and central bankers to treat mainstream economics sceptically.

Sir Samuel is right that mainstream economics should be treated with a large dose of scepticism, almost as big a dose as is required for economic columnists. And since MIT is not in the Ivy League, I could be persuaded of his views on Ivy League economists if his other arguments made sense.

Unfortunately, though, Sir Samuel's column reveals a serious misunderstanding of the issues about which he wrote. To simplify the discussion, suppose that a central bank faces the choice between aiming for a constant price level, or a zero inflation rate.

I discuss the choice between the two approaches in more detail in my paper. The choice of a price level target brings

about the benefit of greater certainty about the price level in the long run at the cost of greater variability of inflation in the short run. The greater inflation variability under a price level target results from the fact that every shock to inflation has to be followed by an offsetting change in the price level in the opposite direction.

I argue for the inflation rate target because I fear the consequences of having to aim to deflate the economy half the time, which is what the price level approach requires. Sir Samuel grandly dismisses this concern by describing my fear of deflation as extreme. This is armchair theorising of the worst sort. All economists know that it is theoretically possible to reduce prices through a pre-announced monetary policy, at no cost in terms of output. But that has not been done successfully in the post-second world war period: rather deflations and disinflations produce recessions. That has been so even for the most credible central bank, the Bundesbank, as the experience of the last few years confirms.

That is regarded as a success; it is that success that permits Europe to begin growing again. But under Sir Samuel's prescription, the Bundesbank would be only half done: it would still have to reduce the price level by an extra 8 per cent. That would be deflationary overkill, causing social costs to little positive purpose. Sir Samuel's argument does not make sense.

Stanley Fischer,
Kilian professor and head of
economics,
Massachusetts Institute of
Technology, Cambridge, Mass, US

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FINANCIAL TIMES

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Friday June 24 1994

Democracy in the dark

The main issue facing the EU summit in Corfu today is the choice of the next president of the Commission. It is an important choice, even if the successful candidate is unlikely to play the strategic role that Jacques Delors did in the last 10 years. The Commission retains the sole right to initiate EU legislation. It also has the task of articulating the common interest of the Union as a whole - a role which may be more important than less if the political initiative has now passed, as many believe, to national leaders. Within the Commission, that role will fall especially to the president, who this time has also been promised a say in the choice of his colleagues.

Choosing the next president is a particularly arduous task for the European Council, since two of its own number are declared candidates - an unprecedented circumstance which shows how much Mr Delors' long tenure has raised the post's prestige. It seems unlikely that the council will be able to agree. The Greek prime minister, in the chair, is too isolated to act as an effective broker; and the German chancellor, though now clearly the effective leader of the Union, may have overplayed his hand in letting his support for Jean-Luc Dehaene become known in advance. To the positive sympathy enjoyed in some capitals by Rudi Lubbers is thus added a negative desire in others to resist the Franco-German steamroller.

So deadlock is quite possible. It may also be desirable. Its effect would be to throw the choice forward into the German presidency, which starts next week, obliging Mr Kohl to act as chairman rather than champion.

Worthwhile delay

He has said he would call an emergency summit at once, but he should think again. Too long a delay would indeed be damaging, given the need for the new president to help choose his colleagues, and for the whole team to secure parliamentary approval, before taking office in January. But a delay until early autumn would be well worthwhile if it were used to make a break with the current mode of selection and open the process to public scrutiny.

Existing procedures are little short of scandalous. Governments

Laying the ghost of Mr Maxwell

A crucial test of the government's proposals for reforming the UK pensions industry is whether they offer adequate protection against crooks like the late Robert Maxwell. Confidence in the security of occupational pensions was badly shaken by the monstrous theft he perpetrated against pension scheme members in his business empire. Establishing a coherent regulatory framework for pensions is essential in a world in which private pension provision is becoming increasingly important in sustaining living standards in old age.

There is, of course, no foolproof protection against the predations of determined fraudster. Even trustees representing the interests of members can be intimidated into silence, as Mr Maxwell proved. Yet by largely endorsing the recommendations in the report of the Goode committee on pension law reform, the government has shown itself determined to move towards a comprehensive and statutory form of regulation that will create a succession of obstacles to fraud.

In the front line of defence will be the members, who will be given better access to information on their schemes. They will also have the right to select a third of the trustees - a long-overdue provision for those on whose behalf pension funds exist. The role of trustees is to be strengthened by clarifying their responsibilities and duties. Professional advisers are to be told that they are accountable to the trustees, not the employer. The solvency requirements provide a further line of defence, with a full valuation required if the annual solvency report reveals an unexpected deficiency. An independent regulator will be appointed with powers to investigate and enforce schemes' compliance with their statutory obligations.

Compensation scheme

Finally, a compensation scheme is to be established that will pay out if a fraudster succeeds in jumping all these hurdles. The scheme, funded by an industry levy, should avoid the heart-breaking uncertainties experienced by many Maxwell pensioners over their income in retirement.

If there is any doubt over the

Glendower: I can call spirits from the earth deep.
Hotsper: Why, so can I, or so can any man. But will they come when you do call for them?

Put Mr Lloyd Bentsen, the US Treasury Secretary, in the role of Glendower in Shakespeare's Henry IV, Part One, and transform the majority of the industrial world's central banks into a collective Hotsper, and you have a rough idea of where the US stands in its efforts to rally support for the dollar.

On Wednesday Mr Bentsen referred to the first line of defence of any US administration when faced with an unwelcome fall in the value of its currency: he tried to talk the dollar up by emphasising the fundamental strengths of America's low inflation, investment led recovery.

By referring in addition to the US's partners in the Group of Seven leading industrialised countries, the Treasury Secretary also tried to give the impression that international support for the embattled US currency was close at hand.

But his declaration that "we continue to be in close communication with our G7 partners, and we continue to be prepared to act as appropriate" was more a statement of hope than a sign that the G7 leading industrial countries were truly ready to rally to the dollar's defence.

True, the Bank of Japan was again seen buying dollars in Tokyo after Mr Bentsen's remarks. But as trading in Europe drew to a close yesterday there was no sign of either the European monetary authorities or the US Federal Reserve Board stepping in to support the yen.

In the mid to late 1980s, when currency manipulation by governments was all the rage, central banks seemed happy to defend each other's currencies at the drop of a hat. Nowadays, however, concerted intervention is a rare event and happens only on those occasions when there is a genuine identity of interests among the big industrial countries.

Although this week saw the US currency fall briefly through the psychologically-important Y100 level, it appears that no such identity of interests exists over the dollar.

The financial markets sense this lack of consensus. And although Mr Bentsen's words, backed by upbeat assessments of the US economy from President Bill Clinton and Mr Alan Greenspan, the US Federal Reserve Board chairman, sufficed yesterday to keep the dollar above Y100 in European trading, traders and analysts argue that it is only a matter of time before the authorities are again put to the test.

The council should also agree on a voting procedure, which might include an undertaking by all its members to accept the decision of a qualified majority, if unanimity is not achieved on the first one or two ballots, and all of them should promise to make their vote public along with the reasons for it.

If the EU's leaders are not prepared to take it even that far in a democratic direction, they should not be surprised at the growing Euroscepticism, or down-right Euro-hostility, of their electorates.

The council should also agree on a voting procedure, which might include an undertaking by all its members to accept the decision of a qualified majority, if unanimity is not achieved on the first one or two ballots, and all of them should promise to make their vote public along with the reasons for it.

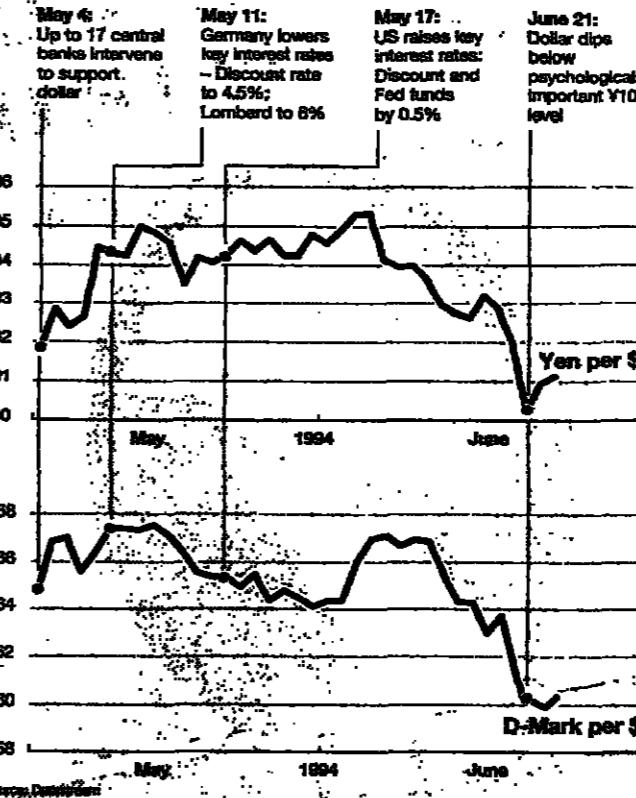
The UK water industry sees itself as being only weeks away from an almighty crunch day of decisions. At the end of July, the Office of Water Services (Ofwat), the industry regulator, is due to announce the so-called "k-factors". These will set limits for increases in water and sewerage charges for five or 10 years ahead, taking into account the rate of inflation at the time. As some 30 companies are involved, and the increases are to be applied annually, more than 300 figures will be published in one day. This process sounds more like the work of committed bureaucrats than any kind of proxy for competition.

The procedures have two faults (quite apart from there being possible leaks to the stock market of information on prices which each company will have had in confidence since May). First, customers have little chance to understand what goes into the decisions - how much of the prices are to finance

Spirits await a summons to action

The fluctuating fortunes of the dollar are testing the criteria for concerted intervention, says Peter Norman

US dollar takes a beating



May, when the Bundesbank stepped in to prevent the dollar's fall from undermining German exports.

Although Mr Hans Tietmeyer, the Bundesbank president, said yesterday that he favoured currency stability "in principle", a somewhat weaker dollar could even be to Germany's advantage at present because it would hold down the prices of imported goods and offset recent price rises for commodities including oil. By contrast intervention by the Bundesbank to support the dollar could increase inflationary pressures by boosting Germany's already rapidly growing money supply.

The technical state of the foreign exchange market is also thought to be restricting the enthusiasm of European central banks for foreign

exchange market intervention.

Intervention to support a currency such as the dollar works best when speculators have "shorted" it by selling currency that they do not have in the hope of buying it more cheaply when they have to settle orders at a later time. Intervention in these circumstances can force speculators to buy the currency to cover their positions, resulting in heavy losses.

According to foreign exchange market analysts, the market is not short of dollars at present. As a result, intervention would have to be on a large scale and concerted among many central banks and would still run the risk of being ineffective.

There is little doubt that European banks would act, despite the

risks, if they felt their interests threatened. But viewed from Europe, the sinking dollar is more clearly a problem for the US and Japan - so far.

In Japan, a falling dollar threatens the country's exports. A drop in the dollar could spell trouble for the US if translated into further weakness and rising interest rates on the US bond market.

But whereas Japan, as shown by central bank intervention, is clearly taking its predicament seriously, policy makers in America's G7 partners are uncertain about the true depth of Washington's concern about the dollar.

Reflecting these doubts Mr Hideaki Kumano, a vice minister at Japan's Ministry of International Trade and Industry (Mit) yesterday said "the US itself should defend the dollar".

The US Federal Reserve is thought to have bought dollars on behalf of the Bank of Japan in recent days. But there has been no sign of it supporting the dollar on its own account.

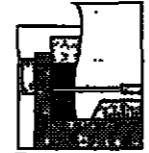
Indeed to some observers, the involvement of President Clinton in talking up the dollar and Treasury secretary Bentsen's statement of Wednesday smacked of a short term reaction to domestic US headlines about Tuesday's fall in the dollar to a post Second World War low against the yen.

Scepticism about the US stance was not eased by suggestions that the US Treasury had been irritated by President Clinton's announcement that it would be making a statement on Wednesday. The idea that Mr Bentsen's had been bounced into premature comment was given some support by the low key references to the G7 in his terse two paragraph statement. His remarks were widely interpreted as a sign that the US had at that point failed to win over its partners to a policy of dollar support.

Such perceptions could bode ill for the stability of the dollar in the days and weeks ahead. Speculation often builds up ahead of big set-piece international events such as the economic summit of G7 leaders to be held in Naples on July 8 and 10 while the unresolved trade dispute between the US and Japan and could easily foment another bout of market turmoil.

Although the central banks have so far been absent as a concerted force in this week's dollar trading, it is a fair bet that the US will be trying to secure an agreement on concerted intervention should this prove necessary. But to win the support of its trading partners for such a move, the US administration will have to demonstrate that it is prepared to act in defence of its own currency.

Water companies' income dilemma



The UK water industry sees itself as being only weeks away from an almighty crunch day of decisions. At the end of July, the Office of Water Services (Ofwat), the industry regulator, is due to announce the so-called "k-factors". These will set limits for increases in water and sewerage charges for five or 10 years ahead, taking into account the rate of inflation at the time. As some 30 companies are involved, and the increases are to be applied annually, more than 300 figures will be published in one day. This process sounds more like the work of committed bureaucrats than any kind of proxy for competition.

The procedures have two faults (quite apart from there being possible leaks to the stock market of information on prices which each company will have had in confidence since May). First, customers have little chance to understand what goes into the decisions - how much of the prices are to finance

future investment and so forth. Publishing one part of the price increases 10 years ahead will worry and confuse some customers, without there being either a reliable forecast (no one knows what future inflation will be) or a necessary safeguard against monopoly abuse.

If anyone is helped, it will only be the company planners and City investment analysts trying to second-guess the regulator's estimates of future profits and the effects on water share prices.

Perhaps a greater fault is that this procedure over-dramatises the work of Ofwat, to whose heavyweight style of regulation the companies are paying too much attention anyway. This probably increases isolation of the companies from the main body of customers, who still worry about water quality, dirty rivers and polluted beaches (according to recent surveys) as well as about future water bills. Ofwat tells the companies to consult customer opinion. But such a process does not inspire much confidence given that the companies operate on the basis of bills being paid in advance calculated on a tax

basis. The companies are not widely respected, being seen as monopolies that pay their top brass what seem extravagant commercial salaries.

However, their worries ought to lie in a different direction. When former prime minister Mrs Margaret Thatcher was hatching her poll-tax scheme, she wanted to erase the old rating system from the public records and householders'

troublesome changes or give up such an easy way of getting much of their income, have put less than 10 per cent of bills on any new basis so far. They have therefore to deal with about 16m households of all sorts in the five years remaining.

For the industry, this has been like a time-bomb they have left ticking away. A few companies see metering as the way forward, but want to stretch out the change and limit the cost. Others still hope to climb aboard the council tax system instead. But this is riddled with rebates and exemptions which they will not want to concede, and they cannot hope just to pick the parts of that system that suit them. The oddest idea being considered is a flat-rate licence fee in some areas, bringing some large increases or reductions in bills, still quite unrelated to usage.

However, the essence of a utility business is that it should be paid according to the volume of its service to customers. This is in line with the National Rivers Authority's insistence that water resources need to be conserved in some parts of England, and that

new charging methods could and should promote that.

So neither the water company managers nor the city analysts should make too much of Ofwat's July decisions. Their worry should be that, as the companies invest in providing better services, they still have in prospect no settled long-term way of calculating bills and gathering their money from the mass of domestic customers. They have only got five years to solve this problem and, more important, to explain their solution to the customers. They cannot blame the present government for this. Explaining new charges is a task that the industry has left very late.

David Kinnersley

The author is a former research fellow at Nuffield College Oxford and one of several advisers to Mr Ridley as Secretary of State at the time of water privatisation. His book "Getting Clean" will be published by Penguin in July

Pretoria's free vote

■ After almost 20 years in the diplomatic wilderness, South Africa's UN's prodigal child, yesterday returned to the General Assembly - with full voting rights.

The big question is: will it eventually make good its backlog of outstanding dues, accumulating since being booted out in November 1974? The debt - about \$100m - would ordinarily deny South Africa the right to vote. But with the country now diplomatic flavour of the month, no one at the UN seems prepared to quibble over a few million dollars.

Instead, an emotional outburst greeted Pretoria's diplomats, several of whom were snubbed in the UN only months ago. The moment was especially sweet for Jim Stewart, South Africa's current UN ambassador. He was once part of a delegation elected - on a credentials challenge - by Abdelaaziz Bouteflika of Algeria, assembly president at the time.

Bouteflika has himself since fallen from grace following accusations of mishandling public funds when foreign minister.

Flight of fancy

■ So it seems the Queen's Flight is no more. When it is amalgamated with 32 Squadron and re-named

the Royal Squadron, the Queen will be charged for the use thereof. But it need not threaten the family finances. After all, if commercial airlines can offer customers double air miles for Club Class and quadruple for First, Royal Class should be worth at least 10 times the going rate from the Ministry of Defence.

If that doesn't keep the bills manageable, perhaps the Duke of Edinburgh and the Prince of Wales could obtain a rebate when they take the joystick themselves.

And if the MoD doesn't play ball, there's always the possibility of a competitive tender. Step forward Monarch Airlines?

Penalty shot

■ Football and politics, a heady cocktail, particularly for Camerounians. Cameroun's team is once more threatening to strike if it's not paid some bonuses before its next World Cup fixture.

The team played similar tactics before its last qualifying match against Zimbabwe, in October 1993. Then, Cameroun needed a win to guarantee a berth in the final.

Oddly enough, for such a football-obsessed nation, many fans actually hoped for a bad result. The reason? Opposition parties had called a general strike for the following day against the unpopular government of president Paul Biya. They dreaded the regime calling a public holiday if the Indomitable

thick thatch of hair swept low across their foreheads. By contrast Dehaene sticks his hair back to reveal some inches of temple, wears glasses and has no eyebrows to speak of. And who should he resemble in those three ways? The outgoing president, Jacques Delors.

Not tonight

■ No great headaches for analysts trying to work out the logic of the latest alliance in the burgeoning international healthcare business. Glaxo, the Goliath of European drug production, is buying research from a Californian David, the 10-strong biotechnology company Spectra. The research is into migraine; among the millions of sufferers are none other than Sir Richard Sykes - Glaxo's chief executive - and Steve Perrotta, Spectra's president.

Final puff

■ Talk about public relations coup. David Wyman-Morgan, 63, first got into PR by writing a Guttering piece about the late J Paul Getty. The oil tycoon was so impressed that he underwrote Wyman-Morgan's move into the game, becoming his first client at 5 guineas an hour. Claus von Bülow later inherited the Getty account. Now Morgan has handed in his notice as boss of Hill & Knowlton in Europe. He plans ending his

career by polishing the image of his favourite client, Peter Munk, the Canadian entrepreneur whose interests include North America's biggest gold mine, Clark Oil, and Berlin property.

All a bit of a come-down for one of London's veteran flacks? Not likely. Morgan gets a seat on the board of Horsham - Munk's master company - a handsome wage and 1.5m in share options. All for working 12 days a month for Munk; no doubt a well-earned rest.

Devilmint

■ Those convinced that the relentless advance of satellite television spells the intrusion of evil, anti-religious programming, will be further persuaded by an ominous development on the roof of the Vatican's mission in Cairo.

Friday June 24 1994

Charges of manipulating nicotine levels denied

Tobacco chief hits at Congress allegations

By Jeremy Kahn in Washington

The US Justice Department said yesterday that it was examining allegations of criminal misconduct by the tobacco industry as a top executive hit back against charges that his company manipulated the level of nicotine in its cigarettes.

The investigation follows charges by members of Congress that tobacco company executives had lied under oath when they testified in April that they did not manipulate the nicotine level in their cigarettes, and that they did not know nicotine to be addictive.

Ms Janet Reno, the attorney-general, said her department's criminal, civil and antitrust divisions were looking at "all the allegations... to determine what would be the appropriate response".

Mr Thomas Sandefur, chairman of Brown & Williamson

Tobacco, a subsidiary of the UK's BAT Industries, yesterday denied that his company deliberately manipulated nicotine levels in its cigarettes and misled the public.

Mr Sandefur appeared before the same congressional subcommittee which on Tuesday heard Mr David Kessler, the Food and Drug Administration commissioner, allege that B&W had secretly developed and commercialised a tobacco leaf with twice the nicotine of normal tobacco plants.

Mr Kessler also accused the company of misleading FDA investigators who were looking into the high-nicotine leaf B&W designated as Y-1.

Congress is attempting to determine whether cigarettes should be subject to FDA regulation on the grounds that nicotine is an addictive drug. Mr Sandefur and others in the tobacco industry claim that stringent FDA regula-

tions "will put the industry out of business".

Mr Sandefur accused Mr Kessler of leading "a dangerous crusade" to advance his "personal and political agenda" of banning tobacco products. He repeated his claim that nicotine is not addictive, but was unable to convince hostile subcommittee members, many of whom stated in their opening remarks that nicotine was a drug that should be subject to further regulation.

Mr Sandefur said B&W did not instruct contract researchers working on the Y-1 plant to mislead Mr Kessler's investigators about its existence and commercialisation.

He also said the high-nicotine plant was not a secret, but rather that research into the product was encouraged by the US Department of Agriculture in the 1970s as a way of finding a lower alternative to conventional tobacco.

Japanese securities watchdog probes drug share sales

By Emiko Terazono in Tokyo

Japan's securities industry watchdog yesterday raided a drug wholesaler, Nippon Shoji, at the centre of an insider dealing scandal.

The raid was the first by the securities and exchange surveillance commission, which the government established two years ago to clean up the image of the Japanese securities industry after an embarrassing spate of brokers' scandals.

It is alleged that 175 employees and their relatives sold their Nippon Shoji shares just before a government announcement linking the company's shingles drug to the deaths of 15 patients.

Before the raid, which came after several days of press speculation, the allegation that company officials had profited from their knowledge of the patients' misfortune had stirred outrage, even though illegal insider trading is often taken for granted by the public.

Public criticism was provoked last October when the Osaka-based Nippon Shoji conceded that, for some patients, the drug Shingrix could be fatal.

The new allegations have deepened the public's mistrust of Japan's health establishment.

The shingles drug controversy comes after a separate case involving the deaths of 20 patients taking an anti-cancer drug, which had prompted a dispute late last year among officials at the health ministry, drug companies and doctors, who blamed each other for the deaths. The ministry has since agreed to disclose its evaluation procedure for new drugs.

Yesterday's investigation follows an earlier probe into the Nippon Shoji case by the Osaka securities exchange.

Nippon Shoji, which is listed on the Osaka securities exchange, started falling a few hours before the health ministry's announcement last October, closing down 7.8 per cent on the day at ¥3,150. The stock declined a further 15.5 per cent in the wake of the release.

Following many allegations of unfair trade practices during the stock market "bubble" of the late 1980s, the ministry of finance tightened Japan's regulations on insider trading and set up its own version of the US Securities and Exchange Commission.

The Nippon Shoji case has allowed the watchdog, criticised for its ineffectiveness, to show some teeth.

In a related development, officials at Eisai, another leading drug maker which was helping Nippon Shoji with the promotion of the shingles drug, said it had launched its own investigation to examine the possibility of insider trading among its employees.

State sell-offs boost for Latin American economies

By Stephen Fidler,
Latin America Editor

Latin American government privatisation of state enterprise and moves to lower import barriers and deregulate business have had an immediate benefit on productivity in the region, according to a study published today.

The assessment of Latin American productivity by the management consultancy McKinsey, found that privatisation, in particular, had provided a striking example of the potential for productivity improvements.

It argues that the efficiency improvements seen to date in Latin America suggested that multinational companies "should look at Latin America as a growing region where their know-how can be transferred in a profitable way". The wave of acquisitions of local companies by foreign multinationals "points precisely in this direction", the report said.

Productivity improvements were significant in two of the four industries it studied: telecommunications and steel. In the most marked improvement, the productivity of telephone workers in Argentina doubled from 1989 to 1993 - to 66 per cent of US levels.

However, the report also concluded that in three of the four industries, labour productivity was very low. This was in part the fault of inefficient management, described as a "bottleneck" in the process of achieving productivity gains. Management was often overly hierarchical, reflecting a bureaucratic rather than a managerial approach.

In steel, productivity averaged 37 per cent of the US level, 31 per cent in the food processing industry and 29 per cent in the retail banking industry, it said.

It noted particularly poor performance in the Argentine banking industry - at 19 per cent of

the US level - and in the Colombian steel industry at only 15 per cent.

In general, state-owned industries were significantly less productive than their privatised counterparts.

"State-owned banks in Brazil pay their employees almost three times the private sector levels, but their employees are only half as productive as private sector bank employees."

"The \$10bn difference in wages is equivalent to the amount the country pays as interest on its foreign debt," the report said.

There was one exception: Colombia's state-run telephone company, where workers were as productive as those in the US.

Latin American Productivity, published by the McKinsey Global Institute, Washington DC. Telephone: 202 662 3141

Chance to break the cycle of sorrow, Page 5

Sanofi agrees \$1.7bn deal with Kodak

Continued from Page 1

of the deal, he said.

The announcement follows Kodak's decision, announced in May, that it planned to sell its various healthcare activities to focus on its core businesses. Sanofi, which had a far-reaching alliance with Sterling Winthrop, said then that it was interested in acquiring a large part of the group.

Sanofi said this was important for the sales and marketing of products in its pipeline, including Clopidogrel, an anti-thrombotic drug, and Tiludronate, aimed at

the prevention of osteoporosis. Following the deal, Sanofi's annual pharmaceutical sales will amount to more than \$3.2bn. Mr Dehecq said core businesses in the group's cosmetics division, such as Yves Saint Laurent and Yves Rocher, would not be sold but some of the businesses acquired from Kodak may be, including perhaps the diagnostic imaging businesses which Sanofi does not consider a core activity.

Mr Dehecq said that he would not be rushed into disposals. The financial position of the group was strong, with net debts of between FF12bn and FF13bn and gearing of about 20 per cent.

already been contacted by almost a dozen potential buyers. Mr Dehecq said core businesses in the group's cosmetics division, such as Yves Saint Laurent and Yves Rocher, would not be sold but some of the businesses acquired from Kodak may be, including perhaps the diagnostic imaging businesses which Sanofi does not consider a core activity.

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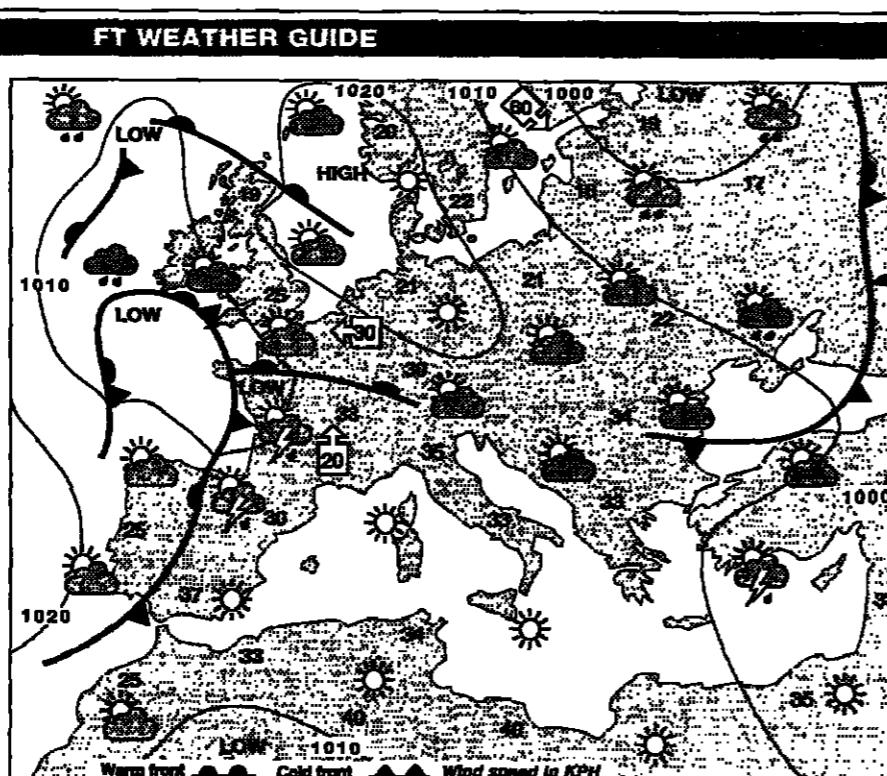
In a related development, officials at Eisai, another leading drug maker which was helping Nippon Shoji with the promotion of the shingles drug, said it had launched its own investigation to examine the possibility of insider trading among its employees.

Europe today

Temperatures will rise rapidly over most of western Europe, as a depression near Ireland pushes warm air to the north. Thunder showers will develop in England and in western France. Conditions in central Europe will be sunny. Temperatures will top 30C on the southern side of the Alps and will be about 25C in central France. Showers are expected during the day over the Alps and around the Adriatic Sea. Conditions will be very warm over interior southern Italy and in Greece. Afternoon temperatures will be as high as 35C. Southern Turkey may have thunder showers. Scandinavia will continue to be windy and cool. Conditions in the CIS will remain unsettled and cold, particularly in the northeast.

Five-day forecast

Conditions will be sunny over Germany and the Alps on Saturday. Northwestern Europe will grow cooler as from Sunday. Unsettled conditions with thunder showers will flow over France towards Italy and the Alps, bringing lower temperatures after the weekend. Conditions in southern Spain and in Portugal will be very warm and sunny. Cool and unsettled conditions will persist in Scandinavia.



Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteor Consult of the Netherlands

TODAY'S TEMPERATURES

	Maximum	Beijing	fair	33	Caracas	fair	24	Faro	cloudy	20	Madrid	thund	37	Rangoon	rain	32	
Abu Dhabi	sun	Belfast	cloudy	22	Cardiff	fair	25	Frankfurt	sun	30	Malaga	sun	31	Reykjavik	rain	11	
Accra	sun	21	Brussels	fair	32	Casablanca	fair	25	Geneva	sun	32	Malta	sun	31	Rio	cloudy	24
Algiers	sun	33	Bermuda	fair	28	Chicago	shower	24	Gibraltar	sun	26	Manchester	cloudy	23	Rome	sunny	30
Amsterdam	sun	23	Bogota	fair	28	Dresden	fair	26	Glasgow	cloudy	22	Montevideo	rain	30	S. Frisco	sunny	28
Athens	sun	33	Bombay	fair	30	Dubai	fair	28	Helsinki	windy	21	Monte Carlo	rain	25	Singapore	rain	29
Azores	sun	31	Brussels	fair	28	Doha	fair	28	Honolulu	fair	28	Miami	sun	32	Stockholm	rain	17
B. Aires	showers	10	Budapest	fair	28	Dubai	fair	28	Hong Kong	cloudy	28	Montreal	thund	34	Strasbourg	fair	22
B. Ham	cloudy	25	Oslo	sun	21	Dublin	cloudy	31	Honolulu	fair	31	Milan	sun	25	Sydney	fair	13
Bangkok	shower	34	Paris	fair	35	Dubrovnik	sun	32	Istanbul	sun	29	Moscow	windy	17	Tanger	sun	27
Barcelona	sun	27	Caracas	fair	18	Edinburgh	shower	19	Jakarta	fair	32	Montreal	rain	31	Tel Aviv	fair	30

Lufthansa, Your Airline.

Lufthansa
German Airlines

THE LEX COLUMN

Securing Goode returns

Yesterday's pensions white paper strikes a sensible balance between the security of occupational pensions and the cost to industry of providing them. The minimum solvency test will probably lead to some shift of pension fund assets from UK and overseas equities into gilts. If lower investment returns result, companies will end up contributing more to their schemes over time. Companies also have to consider the potential cost of failing foul of the solvency test, since employers will be obliged to make up the shortfall within three months of the threshold being breached.

But that should not cause companies to walk away from occupational schemes. The government has defended the right of employers to claw back pension fund surpluses where schemes are overfunded. The solvency test proposed is far less stringent than the original Goode Committee proposal. Due to nifty footwork by the actuarial profession, there is no reason to expect a stampede out of equities and into gilts.

Some fund managers will doubtless argue that schemes should be entirely free to pursue high-growth investment strategies in the interests of both members and employers. There is nothing in yesterday's proposals to stop younger, wealthier schemes from doing just that. But less well-endowed schemes cannot afford to take such investment risks. Heavy weightings towards UK and overseas equities are not always consistent with the degree of certainty sought by scheme members. If the balance can be righted in these cases without causing turbulence in financial markets - or driving companies away from occupational schemes - the white paper will have done its job.

Public criticism was provoked last October when the Osaka-based Nippon Shoji conceded that, for some patients, the drug Shingrix could be fatal. The new allegations have deepened the public's mistrust of Japan's health establishment.

The shingles drug controversy comes after a separate case involving the deaths of 20 patients taking an anti-cancer drug, which had prompted a dispute late last year among officials at the health ministry, drug companies and doctors, who blamed each other for the deaths. The ministry has since agreed to disclose its evaluation procedure for new drugs.

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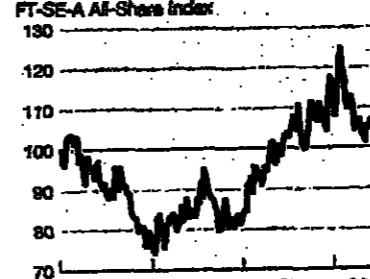
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In a related development, officials at Eisai, another leading drug maker which was helping Nippon Shoji with the promotion of the shingles drug, said it had launched its own investigation to examine the possibility of insider trading among its employees.

FT-SE Index: 2942.4 (-18.0)

TSB

Share price relative to the FT-SE All-Share Index.



Source: FT Graphite

fees earned are worth the bad feeling that now surrounds their names.

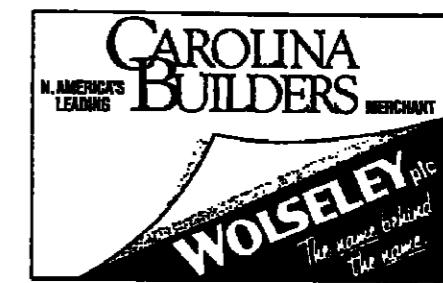
The Telegraph insists the decision to cut the cover price was taken after the share sale. It can also argue that none are as blind as those who do not want to see. The market should have expected some regression when the Telegraph's circulation dropped below 1m in May. Mr Black made it plain at Hollinger's annual meeting - albeit, after the share sale - that "remedial action" would be taken if the Telegraph's market share was threatened.



FINANCIAL TIMES COMPANIES & MARKETS

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Friday June 24 1994



IN BRIEF

Olivetti and GM arm in joint venture

Olivetti, the Italian computer manufacturer, and Hughes Network Systems, a subsidiary of General Motors of the US, have formed a joint venture to exploit the market for business satellite communications in Europe. Each company will own 50 per cent of the venture, called Hughes Olivetti Telecom. Page 18

Canadian insurer retinches UK operations
Canada's financially-troubled Confederation Life Insurance is examining the future of its UK operations before a proposed deal with Winnipeg-based Great-West Life Assurance. The company said options include selling its UK arm. Page 18

Italian bank plans restructuring
Banca Nazionale del Lavoro, the state Treasury-controlled Italian bank, has announced a far-reaching restructuring as part of preparations for possible privatisation. Page 18

Philips sells LCD stake
Philips, the Dutch electronics group, is selling 10 per cent in its Flat Panel Display Co to E. Merck of Germany. Philips' stake in the company - which sells active liquid-crystal displays - will fall to 70 per cent. Page 18

Kidder Peabody rides out the storm
Kidder Peabody, which survived as king of mortgage-backed bonds through the recent turmoil in the market, looks to the future with unease. Page 19

UAL arm to start low-cost flights
United Airlines, the biggest US carrier, yesterday stepped up the US air fare war by announcing that its new unnamed low-cost subsidiary would start flying on October 1. The short-haul carrier would have an initial daily schedule of 82 flights spread among 14 routes on the US West Coast. Page 19

CPC to shed 2,600 jobs
CPC International, the US-based food company, whose brands include Hellmann's mayonnaise, Knorr soups and Mazola corn oil, is to shed 2,600 jobs from its international workforce of 39,000 over the next two years. Page 19

Non-core units help S Electric
Improved performance of non-core businesses helped Southern Electric, the power distributor, increase pre-tax profits 18.5 per cent to £222m (£337.4), the top end of expectations. Meanwhile, UK power companies are learning the dangers of diversification. Page 22

Caledonia rises 26% to £45m
Caledonia Investments, the investment vehicle controlled by the Cayzer family, yesterday announced a 22 per cent increase in its net asset value last year from 55p to 61p. Pre-tax profits increased by 26 per cent to 42.5m (£68.7m). Page 23

Solidere opens to 11% premium
Shares in Solidere, the £1.8m Lebanese company created to develop central Beirut, opened the first day of trading yesterday at £111, an 11 per cent premium on the issue price. Back Page

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Benzon Banker	19	Prudential
Bush Holdings	20	Rio Algom
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Chief price changes yesterday

FRANKFURT (Dm)		
Mitox	200	+ 10.5
Reuter Kraft	360.5	+ 13
Daimler-Benz	405	+ 12
Postbank	788	+ 28
Telekom	265.7	+ 7.4
Deutsche	500	- 28
Flughafen	524	+ 14
Concord	635	+ 44
Kempa	494	+ 14
Pecar	494	+ 14
Siemens	624	+ 14
Entso	334	+ 28
Lotto Dax	205	+ 26
Weltbank	351	- 10.5
New York prices at 12.30.		
LONDON (Pence)		
Mitox	200	+ 13
Barclays Bank	345	+ 12
Edes Ind	65	+ 24
Monte Carlo	71	+ 6
Latex (A)	275	+ 4
HL Heps	45	+ 4
Montell Marca A	255	+ 20
Montell Boluta	422	+ 23
Plastim	100	+ 6
Telepac	200	+ 15
Tex Heps	55	+ 5
Fluks	351	- 10.5
MTI Inds	351	- 10.5
FTSE 100	1072	- 63
United News	510	- 63

AT&T launches tie-up with Unisource

By Andrew Adonis

AT&T, the largest US telecommunications operator, yesterday announced an alliance with Unisource, a venture between the Swedish, Dutch and Swiss national operators.

Unisource, of which Telefónica of Spain is an associate member, will take an unspecified equity stake in AT&T's Worldsource international partnership. It will market Worldsource-branded

products in Europe, geared to the growing market for one-stop international telecoms services for multinationals.

AT&T's alliance is in fierce competition with two others launched in the past year - a \$5.3bn (\$3.5bn) tie-up between British Telecommunications and MCI, the second largest US operator, and a \$4.2bn alliance, forged last week, between Deutsche Telekom, France Telecom, and Sprint, the third largest

US long-distance operator. It also emerged that companies controlled by Cable & Wireless, the UK telecoms group, have been talking with AT&T about forming an international alliance, despite C&W claims that it is not interested in such a tie-up.

Mercury, C&W's UK subsidiary, has drawn back from joining Worldsource, in what an insider called a "knife-edge" decision. However, Hongkong Telecom, C&W's largest undertaking,

is still in talks and may soon join Worldsource.

AT&T had hoped to include Mercury in the announcement. Although the UK operator would have only been an associate, the concentration of multinationals in London made it attractive to AT&T. Mr Mike Harris, Mercury chief executive, said: "There was a real problem in getting into bed with AT&T, given their existing international partners."

KDD, the largest Japanese

international operator, is an equity member of Worldsource, and Telstra, the Australian national operator, an associate. Both compete with operators in which C&W holds stakes - IDC in Japan and Optus in Australia - and those companies plus CWL, C&W's US subsidiary, made representations to C&W against Mercury allying with AT&T.

Mr John Tonroe, finance director of Hongkong Telecom, in

which C&W has a 57.5 per cent stake, said the company was open to joining Worldsource, denying that C&W would veto such a move. Mr Harris acknowledged that Hongkong Telecom might adopt a different strategy to the rest of C&W.

Mr Robert Morris, analyst at Goldman Sachs, said: "C&W really does have a dilemma about how it fits into the emerging international alliances."

Lex, Page 16; AT&T's hidden agenda, Page 20

Cigarette maker makes £124m provision for rationalisation as profits fall to £344m for year

Rothmans to cut 1,000 jobs in Europe

By David Wighton in London

Rothmans International, the restructured tobacco group now short of its Dunhill luxury goods interests, is to cut 1,000 jobs in Europe in a further rationalisation of cigarette manufacturing.

The company is providing £123.8m (£190m) to cover the pre-tax costs of the moves which involve the closure of factories in Berlin and The Hague and rationalisation in Belgium.

The provisions resulted in a sharp fall in profits from £470.7m to £243.8m for the year to March. Excluding the provisions and the £31.2m pre-tax costs of last year's group restructuring, profits rose 6 per cent to £498.6m, with the increase entirely accounted for by exchange rate movements.

Mr Ryan said the rate of decline in Europe had slowed and he was more optimistic about the current year. "We believe there may well be an improvement in the current year with signs of economic picking up in Germany and France."

Group operating profits rose 5 per cent to £288.7m, including an additional £21.5m (£12.2m) of rationalisation costs on net sales revenue 3 per cent higher at £2.49bn. Worldwide cigarette

volumes fell 8 per cent.

The operating profits were less than the City had expected but net investment income of £59.8m (£51.7m) was rather better. This rise, which was despite the £45m special dividend paid last November, partly reflected gains on the disposal of a securities portfolio.

Cash generation was also stronger than forecast with net liquid funds falling only £25.2m to £265.1m after working capital was almost halved to £204.1m.

Earnings per unit, excluding exceptional costs, edged up to 35.1p (34.6p) and the net dividend is 13.2p, up from a pre-1993 level of 11.5p.

Rothmans' strongest growth continues to come from the UK where profits jumped 37 per cent to £110.7m on sales of £405.5m (£318.4m). The Americas contributed £90.4m (£85.5m) and the Pacific £23.7m (£46.4m).

Europetrol rights take-up totals two-thirds in UK

By Simon Davies in London and John Riddick in Paris

Europetrol yesterday announced that only two-thirds of the UK tranche of its £25m rights issue was taken up, significantly lower than the take-up for its 1990 issue.

However, the brokers S.G. Warburg succeeded in placing out the £70.6m rump of the registered share issue to institutions at a small premium to the 26.5p rights price, releasing the underwriters from their obligations.

The underwriters are not entirely off the hook. The announcement of take-up on the primarily French-owned bearer rights shares will not be made until July 7.

In addition, the French stock exchange authorities yesterday officially launched an investigation into possible market manipulation by the underwriters. This followed a preliminary inquiry in May into accusations by Mr Christian Cambier, the French head of an association of small shareholders in Europetrol. Mr Cambier claims underwriters

brought the average take-up to a more respectable 84 per cent. The 1990 rights issue was 84 per cent subscribed in the UK, and there was a 98 per cent take-up of the French tranche, but small shareholders were given travel incentives.

Mr Rory MacNamara, corporate finance director at Morgan Grenfell, Europetrol's advisers, said: "By Europetrol standards, it was an encouraging response. Europetrol, at least in the UK, is more of a retail stock and you would expect a lower take-up."

The placement of the rump was helped by a bounce in Europetrol's share price to a high of 300p yesterday, although it closed 1p lower at 278p.

The management has put its own money behind its assertions of confidence in the shares. Sir Alastair Morton, chairman, bought 10,000 warrants yesterday. Both the company's chairmen have now invested in Europetrol stock in the past three days. Their combined investment of £25.500, however, will provide little more than moral support for the shares.

Argentaria delays share sale while expansion plans laid

By David White in Madrid

Argentaria, the state-controlled Spanish banking group, wants to hold back its next phase of privatisation until next year, while it lays the ground for expansion, according to its chairman Mr Francisco Lázaro.

Privatisation would have to take place gradually whatever government was in place, Mr Lázaro said, referring to the possibility of an early general election. An election at this stage would probably replace the current Socialist government with a conservative Popular Party administration.

At the bank's first open annual shareholders' meeting today, Mr Lázaro will set out his strategy in the wake of Argentaria's failed bid in April for control of Banco Kepa de Crédito (Banesto), a Barcelona-based bank controlled by Arab Banking Corporation, if it were offered a good price.

He said he envisaged that the

government would retain at least a 20 per cent share "for a relatively long time", in the interests of stability. Argentaria was formed three years ago through an amalgamation of the state's banking assets.

INTERNATIONAL COMPANIES AND FINANCE

Italian bank plans restructure

By Andrew Hill in Milan

Banca Nazionale del Lavoro, the state Treasury-controlled Italian bank, has announced a far-reaching restructuring plan as part of preparations for possible privatisation.

The plan shows that Mr Mario Sarcinelli, who took over as BNL chairman in April, is moving quickly to distance the group from its turbulent past, and reposition it as a competitive "universal" bank.

One effect of the plan will be to hive off L700m (\$438.7m) of outstanding undeguaranteed loans to Iraq into a separate financial vehicle, BNL Finance

will buy the loans at their current depressed market value.

Unauthorised loans to Iraq, made by BNL's Atlanta branch, were revealed in 1993, triggering an international outcry. BNL is fighting through the courts to force repayment of a further \$35m of guaranteed loans to Iraq.

The most important part of the BNL restructuring, however, is the absorption of three medium and long-term credit subsidiaries into the main part of the group.

This will increase total assets of the parent company to L145.545bn from L108.506bn.

Mr Davide Croff, BNL's joint

managing director, said yesterday the process of BNL restructuring would be "very quick".

However, Mr Sarcinelli, former director-general of the Treasury and vice-president of the European Bank for Reconstruction and Development, would not be drawn on a possible date for privatisation. He reiterated that BNL would need new capital, either through a cash injection from the Treasury, or through the transfer of a Treasury-owned credit institution into the main part of the group.

Separately, the Treasury is preparing for the eventual sale

of more of its shares in Imi, the financial services group partly privatised in January. The Treasury was left with about 28 per cent of Imi and had to wait nine months before selling any more shares.

However, Mr Lamberto Dini, the Treasury minister, told a banking conference on Wednesday that once the nine months was up in the autumn, "we will proceed with a further reduction in our stake".

He also said the aim of the Treasury was to sell off its minority stakes in about 20 other banks little by little, a process which could realise about L13,000m.

Each company will own 50 per cent of the venture, called Hughes Olivetti Telecom. The first service, Hotstar, will provide interactive data and voice links between customer sites at a monthly rent of \$380-\$380 a site.

Each partner has invested an initial \$2m in infrastructure. Total investment over the first five years is expected to be \$25m.

The venture is targeted at large companies with more than 50 sites. It aims to build and manage a pan-European network based on a form of satellite communications called VSAT (very small aperture terminal), which is increasingly being used to provide two-way telecommunications services to businesses in the US and Europe. The first "hub" for the service will be based in London. Talks are under way on establishing hubs in other European countries. Transmission licences are being agreed on a case-by-case basis.

The initial investment cost is comparatively low, because Hughes is already an important manufacturer of satellite communications equipment - it claims 70 per cent of the world VSAT market - and because Olivetti has already established a Europe-wide marketing and computer services network.

The company say the new infrastructure will meet the telecommunications requirements of large corporations. However, the intention is also to offer new services such as software distribution and personalised newspapers.

VSAT systems are able to support a communication of voice and data communications, and can be cheaper than terrestrial equivalents. Some 75,000 two-way VSAT systems have been installed in the US.

German banks buy holdings in Buderus

Dresdner Bank and Commerzbank have each bought 10 per cent of Buderus from Metallgesellschaft, the troubled industrial and mining group, Reuter reports from Frankfurt.

Metallgesellschaft sold its 7.9 per cent stake in the heating appliances group in a placement which would lead to a cash injection of DM1.2bn, Deutsche Bank, its largest creditor, said earlier this month.

Commerzbank's purchase of a 10 per cent stake "arises from the long-standing business links between Buderus and Commerzbank", the bank said.

Metallgesellschaft sold its Buderus stake as part of a restructuring after creditor banks to Metallgesellschaft agreed to a DM3.4bn (\$2.1bn) rescue package at the beginning of this year.

Mr Hermann Mund, chairman of Deckel Maho, the German machine-tool maker, said the company was not in danger of collapse and the group would emerge from bankruptcy, Reuter reports from Munich.

"The company will at all events continue in operation, probably with partners," Mr Mund said.

Possible partners include machine-tool makers Gildemeister and Traub.

Thomson-CSF, Thorn EMI in talks on missile business

By David Buchan in Paris

Thomson-CSF, the French electronics company, is planning to buy the missile electronics and optronics business of Thorn EMI, the diversified UK industrial group.

The deal, which would give Thomson-CSF the European lead in missile electronics that it already holds in optronics, is subject to final contract negotiations and approval by the French and UK governments.

The terms were therefore not disclosed for the planned purchase. The Thorn EMI units have a turnover of £90m, with slightly more than two-thirds coming from missiles and the

remainder from optronics.

Mr Francois Carayol, strategic director for Thomson-CSF, said the deal would lead to closer co-operation with British Aerospace Dynamics, with whom Thorn EMI works on the Rapier and Asraam missiles. It would also increase Thomson-CSF's workshare on the Tigrat anti-tank missile developed by France, the UK and others.

Mr Carayol claimed this would not cause conflict with Matra, the missile making division of the French Lagardere group, which is separately negotiating with BAE to form a joint missile company.

Matra puts a lot of Thomson-CSF electronics into its

missiles, he said. "The electronics companies are joining up just like the missile makers", he commented, in a move that reflects increasing mergers between companies faced with static or declining defence budget orders.

Thomson-CSF already has a Anglo-French joint venture with Pilkington Optronics. It said that the new deal would give it a role in the European Fighter Aircraft, for which Thorn EMI is developing the search and track system.

The French company also has two other joint ventures with UK companies - with Shorts of Belfast on missiles, and with Ferranti on sonar.

Philips reduces stake in LCD unit

By Ronald van de Krot
in Amsterdam

Philippe, the Dutch electronics group, has broadened Europe's assault on Japan's domination of the world market for advanced liquid-crystal displays (LCDs) by selling a 10 per cent stake in its Flat Panel Display subsidiary to E. Merck of Germany.

The transaction means Philips' stake in the company will fall to 70 per cent. It declined to give financial details.

The Dutch group's two existing European partners, the French companies Thomson

and Sagem, will each retain their 10 per cent holdings in the Eindhoven-based Flat Panel Display.

E. Merck, a chemicals and pharmaceuticals group, makes materials used in the manufacture of LCDs, and wants to keep abreast of developments in the field, according to Philips.

The Eindhoven factory already sells active LCDs, but full commercial production is not due to start until autumn.

As the only European contender in the LCD market, it is gearing towards challenging the lead built up by Japanese

companies such as Sharp, Toshiba and Hitachi.

Flat Panel Display, established in 1983, employs 650 people. Philips has said that the company's potential turnover over the next few years could run into hundreds of millions of guilders.

Unlike passive LCDs, which are widely used in digital watches, active LCDs can accommodate colour moving pictures, making them an important part of displays in "notebook" personal computers, as well as in consumer electronics. They can also be used as flat-screen televisions.

ZURICH INSURANCE COMPANY

Swiss Bank Corporation
Bank Leu Ltd.Union Bank of Switzerland
Cantonal Bank of Zurich

and at the company cash desk, Mythenquai 2, 8002 Zurich.

Credit Suisse
Swiss Bank Corporation
Bank Leu Ltd.

Payments will be made free of charge from June 24, 1994 against submission of coupon no. 2 for bearer shares and against the dividend payment order for registered shareholders at all Swiss offices of the following banks:

Swiss Bank Corporation
Union Bank of Switzerland
Cantonal Bank of Zurich

and at the company cash desk, Mythenquai 2, 8002 Zurich.

Registered shareholders who have designated the bank where they have deposited their shares as their address for payment of dividends will receive the normal dividend credit note from this bank. Persons holding their registered shares themselves will receive their dividend payment order by mail.

Zurich, June 22, 1994

The board of directors

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INTERNATIONAL COMPANIES AND FINANCE

China development bank focuses on infrastructure

By Tony Walker
in Beijing

The newly-established State Development Bank, an important element of China's financial sector reforms, expects to lend Yn50bn (\$8.3bn) this year for projects in such areas as power generation, transport and telecommunications.

Mr Yao Zhanyan, president of the bank - which has been modelled on the Development Bank of Japan - said that the process of evaluating loan requests began within days of the bank being formed in May.

The bank's most important function will be to assume the state-oriented lending responsibilities presently shouldered by China's "big four" specialised banks, allowing them to become commercial entities.

The specialised banks had functioned almost as aid agencies for the government's infrastructure needs and were given little encouragement to make independent assessments of the projects.

Mr Yao indicated that the new bank would concentrate

its energies in the power sector (where there is significant demand for capital), telecommunications and transport.

The bank, which has registered capital of Yn50bn, would raise Yn65bn for lending to development projects. It would rely on central government support, but would also tap the commercial banks and eventually would float bonds domestically and internationally.

Mr Yao said the bank would shy away from lending for construction, which would be the main responsibility of the Agriculture Development Bank, one of three recently established policy-lending institutions. The other is the Import and Export Credit Bank.

But the State Development Bank would support large construction projects such as the Three Gorges dam on the Yangtze river. It was providing Yn3bn in loans this year for the civil works.

Mr Yao ranked China's three priority infrastructure areas as the Three Gorges project, the Beijing-Kowloon railway, and power plants "all the way to Tibet".

Western officials had pre-

dicted this would be one of the bank's functions.

"We say old problems should be solved through old channels, and new problems should be solved using new methods," he said. "If we take over the problems our bank would go bankrupt in three years."

"While commercial banks must be profit-oriented, our bank must not be loss-oriented," he added. "This demands that what we will run is a bank and not a currency pool."

Some estimates have put China's infrastructure requirements to the year 2000 at Yn700bn. This includes 121 important projects designated by the state.

The State Development Bank also planned to participate in BOT (build-operate-transfer) funding operations and other forms of financing aimed at attracting foreign capital.

Mr Yao ranked China's three priority infrastructure areas as the Three Gorges project, the Beijing-Kowloon railway, and power plants "all the way to Tibet".

Western officials had pre-

Havas chief sees 'real opportunity' for growth

By Alice Rawsthorn in Paris

Havas, the French media and leisure group, yesterday confirmed that it was on course for profits growth this year and announced plans to reinforce its links with France Telecom, the state-controlled telecommunications group.

Mr Pierre Dauzier, chairman, told Havas's annual general meeting in Paris that it had "a real opportunity for profits recovery" in 1994. Havas, which was hit last year by economic recession, saw net profits fall to FF708m (\$129m) from FF823m in 1992.

The group has already experienced an increase in sales this year with turnover growth of 6.1 per cent for the first quarter continuing through April and May. It should also benefit from exceptional profits on various transactions against a FF80m exceptional debt last year.

Havas said it expected to make an exceptional profit of FF35m on a deal completed yesterday whereby it has taken full control of Office d'Amoures (ODA), the advertising arm of France Telecom's directories.

The deal leaves France Telecom as a significant minority shareholder in Havas with a 5.5 per cent stake following the issue of 2.7m new Havas shares.

Mr Dauzier yesterday stressed that the ODA transaction was intended to be a catalyst for future co-operation between the two French groups. "This deal cements our relationship," he said.

The relationship between Havas and France Telecom has already attracted controversy following the recent row over the resignation of Mr Andre Rousselet as chairman of Canal Plus media group.

Mr Rousselet's resignation followed moves against him by Havas and other shareholders. Mr Rousselet claimed the moves were part of France Telecom's long-running efforts to win influence over Canal Plus.

The banks involved are Westpac, NatWest Markets Australia, Crédit Lyonnais, AICD and Citibank.

The project will cost A\$350m and the mine is due to begin commissioning in mid-1995.

They said that 10 proposals

AT&T's hidden global agenda

Unisource alliance does not tell whole story, writes Andrew Adonis



year it came together with AT&T in a successful bid to provide telecoms facilities to an association of more than 30 European multinationals. Yesterday's deal flowed from there. "It brings us what we needed to make a strong competitor in this international market," said Mr Vlastimil Vrana, Unisource's chief executive.

AT&T's immediate Latin American interests are defensive. The disparity between incoming and outgoing tariffs between the region and the US has stimulated a growth in operators offering "call back" facilities from the US, costing AT&T dear.

The threat to AT&T is not marginal. About 20 per cent of outgoing international calls from Venezuela are estimated to be made through "call back" arrangements, with much of the traffic carried by AT&T's US competitors. Mr Nick Smith, analyst with Credit Lyonnais Securities in Madrid, said: "AT&T wants to normalise the regime in Latin America, and Telefónica offers the best prospect of doing so."

The second aspect concerns AT&T's relationship with Cable & Wireless, the UK international operator, as yet non-aligned in the battle for the multinationals. For the past year C&W has claimed to be its own best strategic partner in the international arena. In reality, the group has been heavily engaged in negotiations with AT&T. Mercury, its UK operation, came close to agreeing to join Worldsource earlier this month. Hongkong Telecom, by far C&W's largest concern, is still in negotiation.

C&W claims that Hongkong Telecom can safely go its own way, since it is relatively insignificant to the global market for multinationals. But if AT&T plugs into the heart of the C&W group, speculation about the future of C&W's limbs will inevitably ensue.

AT&T has been in talks about taking a stake in Telefónica International separately from its designs on Unisource. That option will remain open, even after Telefónica becomes an equity partner in Unisource

of three of the world's four largest telecoms operators.

That left AT&T with only one serious European option - Unisource, a joint venture launched earlier in the year. It was not just a process of elimination. Mr Alex Mandel, the Austrian-born chief executive of AT&T's communications services division who masterminded the negotiations, did not underestimate the potential to weld Europe's smaller operators into a strong third force.

Unisource's attraction to AT&T was heightened by two alliances it formed last year with Telefonica, the Spanish national operator, and with Sita, global data network operator owned by airlines, aviation and freight companies, opening up a potentially lucrative market for "one-stop" international telecoms services.

Unisource was urgently seeking a US alliance. Earlier this

Neste swings back into black after shake-up

By Hugh Carnegy
in Stockholm

big restructuring plan instigated last year to halt a succession of losses and prepare the group, at present 97 per cent owned by the state, for partial privatisation.

The government intends to keep a majority stake in Neste, but will eventually sell off the rest of the company.

Group sales in the four months to the end of April fell

to FM17.9m from FM24.6m, following the merger of Neste's petrochemicals and polyolefins operations in a 50:50 joint venture with Norway's StatOil, called Borealis.

Turnover was also reduced as Neste trimmed its trading activities to ensure trading operations did not account for more than their historical 50 per cent share of group turnover.

Over, Neste intends to focus increasingly on oil and energy. Low crude oil prices held down profitability for Neste's oil production, and refining margins were tight. But operating profit was up sharply at FM2243m, compared with FM223m last time, and financial costs tumbled to FM23m from FM242m, producing the turnaround at the pre-tax level.

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FT

SOLVAY S.A.

Subject to approval at the general meeting of 21st June 1994 Solvay S.A. will pay a dividend (for 1993) of BF 500 per share.

BF 100 not having already been paid on 21st January 1994 will be the balance of BF 400 which will be paid on 17th June 1994.

For bearer shares held in Belgium, payment will be made against Coupon No. 53 at:

Generale de Banque S.A.

Boulevard Lambert S.A.

Kredietbank S.A.

For registered shares, the dividend will be paid to holders on the register as at 7th June 1994 details of payment are sent directly to registered shareholders.

For registered shares held in France, payment will be made against Coupon No. 53 at:

Crédit Agricole S.A.

Crédit du Nord S.A.

Crédit Lyonnais S.A.

Crédit Mutuel S.A.

Crédit Suisse S.A.

Crédit de Luxembourg S.A.

Crédit de l'Industrie et du Commerce S.A.

Crédit Foncier de France S.A.

Crédit du Sud S.A.

Crédit Agricole S.A.

Crédit de la Chambre de Commerce et d'Industrie de Paris S.A.

Crédit de la Chambre de Commerce et d'Industrie de la Région Parisienne S.A.

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COMPANY NEWS: UK

Advance bolstered by strong performance from non-core businesses

Southern Electric up at £222m

By Michael Smith

A sharp improvement in the performance of non-core businesses helped Southern Electric, the power distributor in the south-east of England, to increase annual pre-tax profits by 18.5 per cent to £222m, a figure at the top end of City expectations.

Turnover for the 12 months to March 31 fell slightly to £1.75bn (£1.86bn). Earnings per share were ahead 17 per cent at 64p and the recommended 16p final dividend makes a total of 21.7p, an increase of 15.8 per cent.

While operating profits of the distribution business were up 2 per cent at £182m, the supply business achieved a 49 per cent improvement to £224m, including £15m of profit-

its from previous years recovered under regulatory adjustments. Non-core businesses chipped in £18m (£24m).

The sharpest improvement was shown by MP Burke, the utility contractor, which lifted profits from £1.7m to £4.3m. Southern's contracting arm also impressed with a 23m contribution, against £600,000 in 1992-93. Losses from Powerhouse, Southern's retailing joint venture, were reduced to £1.7m (£2.7m).

The improved core performance was helped by the company's cost-cutting efforts in the main business, manpower was 497 down at 4,771. Southern charged £21.6m against profits for future restructuring and £12m for information technology costs already incurred.

COMMENT

Southern's shares have taken a bigger hit than most of its rec counterparts in recent weeks, but this probably owes more to the institutions targeting bigger companies when offloading stock than to any disenchantment with the group. There was certainly nothing to complain about in yesterday's results. The core job cuts mean that Southern should easily be able to exceed its target of 1,000 within three years from March 1993. Simplified management structures will also help to reduce costs, which Southern expects by the mid-1990s to be £25m lower than 1992-93 levels. Meanwhile, the non-core business are performing well enough to suggest that the target of producing 15 per cent of profits from them by

the end of the century may be over-cautious. Generation activities alone could be contributing £15m to £20m within a couple of years. The potential downside, as for all the recs, is the regulator's distribution review due for completion this summer. However, Southern seems as well placed as any to cope; last year's profits were depressed by a cautious approach to provisioning. And if things get really tough, Southern could perhaps think about releasing some of the £24m it has previously provided for adverse European rulings on pensions; other power companies have already done so.

On a prospective yield of about 5.7 per cent, assuming a 5.6p dividend this year, the shares are not overpriced compared with other recs.

Singed fingers among the recs

Michael Smith on the diversification lessons for power companies

The contrast could be instructive. After electricity privatisation four years ago, East Midlands Electricity was intent on broadening its horizons and became the most acquisitive of the 12 regional power companies.

Manweb, however, stuck to its core businesses, even to the extent of holding back from the dash for gas in which all other 11 regional companies invested in generation plants.

The two companies were this week displaying the results of their policies. East Midlands was not flattered by the comparison.

While Manweb's pre-tax profits rose by 14 per cent to £126m, East Midlands reported a £100m fall to £51m after taking an exceptional hit of £130m as a result of diversifications into contracting and home security and write-offs on its retailing interests.

It seems to have learnt its lesson. Mr Nigel Rudd, recently appointed chairman, made his name as the head of the acquisitive Williams Holdings, but he says electricity companies should stick to what they know about and concentrate on their core activities.

East Midlands has ruled out for now the possibility of following other regional power companies in providing other utility services. But what about other companies? Are there more non-core problems ahead?

Almost certainly there are, but the worst fears are about what the companies will be tempted to diversify into in the future, rather than what they have already grown or bought into.

After seeing the disastrous results of the privatised water company's forays outside their main business, the power companies have been relatively restrained.

SG Warburg Securities estimates that total investment on non-core activities by the 12 regional companies is less than £250m, compared with their market capitalisation of more than £12bn. Water companies,



Going for gas: the construction of the Barking power station

by contrast, have spent about £1.4bn.

And whereas some of the water companies' most calamitous acquisitions were overseas, the recs have ventured seriously outside the UK only recently.

This month Norweb paid \$36m (£23.6m) for a 50 per cent stake in two gas-fired co-generation facilities in Virginia. Yorkshire Electricity is to pay an undisclosed sum, thought to be about £100m, for a 73 per cent stake in Stockholm Energi.

Norweb's investment is viewed in the City as safe, if unexciting. Yorkshire's foray into Sweden offers opportunities because of the deregulation of that country's power market and is welcomed by analysts.

Other companies are also considering moves abroad. Midlands Electricity and Eastern are looking at buying stakes in distribution companies in the Czech Republic. City reaction would depend on the regulatory regime, which is still being formulated by the republic.

But even here the outlays are likely to be relatively small, perhaps between £20m and £30m for a stake.

In the US, where most of the diversification has occurred, the biggest acquisition was made by London Electricity,

which paid £90m for the electricity distribution networks of its three London airports.

This is performing above expectations, contributing £11m operating profit last year. Again, the City approves because it is so close in nature to London's core business.

Similarly there is only limited downside to the recs' moves into power generation. It is possible that Prof Stephen Littlechild, the industry regulator, could rule that these are too expensive later in the decade and prevent the companies from passing on the costs of what could be expensive power to customers, but the likelihood seems slim.

He has already said that the deals do not conflict with the companies' obligation to buy power economically.

There is perhaps more concern among investors about rec ambitions to become broad-based utility companies. While it may make sense to sell gas and telecommunication services to customers who already buy power from them, the competition is intense.

Most of the companies have joined the race to get into the gas market before it is opened up to competition in 1996, but telecommunications have adopted fewer recs.

"We looked at it very seriously, but decided it was too risky," says the chief executive

of one company. "There are some very big players out there - BT's profits are the same as our turnover and they can afford to take big losses to crowd competitors out of the market."

Heavy competition is also responsible for extremely tight margins and in some cases losses in the retailing and contracting businesses. These are not businesses which most recs would choose to be in were they starting up from scratch, but which are difficult and expensive to withdraw from.

Retailing and contracting are likely to provide most of the difficulties for recs in the next year or so. More losses and write-offs are expected by analysts, although few expect losses of the scale reported by East Midlands.

But perhaps the recs' biggest problems stem from the amount of money they have.

Buying back shares is one way of dealing with the money, but there is strong pressure to do more than that. "On the one hand the City says diversification is bad for regional power companies," says one analyst. "On the other people say management lack imagination if they do nothing."

"The recs cannot win either way, but there are bound to be one or two that trip up by taking the diversification route."

Thorn EMI sells part of defence side to French

By Bruce Clark

Thorn EMI, the rental and music group, has agreed in principle to sell part of its defence activities to Thomson-CSF, the French defence electronics group.

The deal, while not unexpected, amounts to a significant step in the consolidation of the European defence industry, where pressure to merge has been growing because of falling defence procurement budgets.

The terms were not disclosed. Sales of the activities sold, including missile-fusing systems and electro-optics, were about £80m last year. Some 1,100 people work in the division affected, at Hayes, north-west of London.

Thomson-CSF is a strong player in electro-optics, while the Thorn unit expects lucrative work from providing thermal imaging and infra-red systems for the European Fighting Aircraft.

The deal leaves out Thorn's defence electronics activity in three other centres - Crawley, West Sussex, Wells, in Somerset and Rugeley, Staffordshire - where combined sales were about £110m last year.

The Crawley unit provides electronic support systems such as radar and jamming devices for naval ships and submarines. Analysts said the government would be nervous about letting them pass into foreign hands.

While prestigious, the sales prospect for these naval systems look relatively poor, at least until the building of the mooted common generation frigate by Britain, France and Italy.

MoD officials have no objection to foreign interests taking equity stakes and earning dividends from British defence companies, but units handling sensitive UK technology must have directors who are British nationals.

Exceptionals behind 56% rise to £22m at Courts

By Peggy Hollinger

Courts, the home furnishings retailer, yesterday became the second UK company to pay foreign income dividends, but went one step better than its predecessor, BAT, by offering an exceptional credit of £9.43m following the flotation of a stake in its Singapore subsidiary and property losses.

Courts is increasing the final pay-out by 36 per cent to 5p, for a total 27 per cent ahead to 7p. The increase in the final dividend represents a 8 per cent improvement on the previous final, plus an additional 25 per cent rise on the higher pay-out to protect shareholders from a 25 per cent tax burden.

Mr Cohen was speaking at the announcement of Courts' results, which showed a 56 per cent increase in pre-tax profits to £22.1m for the year to end-March. The outcome included an exceptional credit of £9.43m following the flotation of a stake in its Singapore subsidiary and property losses.

The results were £2m below expectations, with analysts expecting profits of £15m before the Singapore credit.

Forecasts for the current year were pulled back from about £17m to £14m and the shares fell to 77.5p.

The disappointment came

from dull trading and adverse currency movements in the Caribbean region. Courts' other overseas businesses continued to move ahead, particularly in south-east Asia.

Sales of overseas businesses grew by 26 per cent to £148m, with profits before deferred income and exceptional credits up by 16 per cent to £22.6m.

Transfers to deferred credits rose by 30 per cent to £11.8m. The transfers arise from Courts' hire purchase scheme, which is particularly popular in Asia. Courts finances the lease deals itself, but does not take the income from product sales into profits until payments are made. This is put into a deferred profit reserve which stood at £6.5m at the year-end. This would eventually flow through to profits, Mr Cohen said.

The UK had shown signs of a recovery in the housing market, although it was still "far from buoyant", said Mr Cohen. Nevertheless, Courts was encouraged enough to revive its expansion programme, which had been on hold for some time. Five new superstores were planned for this year, to bring the total to 34.

Earnings rose by 73 per cent to 68.3p. Excluding the exceptional credit, earnings were 21 per cent higher at 51.17p.

Windsor back in the black

By Richard Lapper

Windsor, the insurance broker which specialises in sports, leisure and contingency business, is back in the black. The group, which was hard hit by write-downs on a property investment in 1993, reported pre-tax profits of £18.000 for the six months to March 31.

The corresponding loss last year amounted to £13.5m, including £1.7m exceptional items. Earnings per share were 0.01p (loss 5.44p) and an adjusted loss of 6.61p.

Windsor said it was in talks to let its troublesome investment property, a 25,000 sq ft office block in Hemel Hempstead, Herts. Some £1.7m in provisions were incurred as a result of writing down the market value of the property last year and Windsor has lost over £2m on the property since it was acquired in 1989.

The group's core insurance business continued to perform well.

ML recovers with £5.23m and restores dividend

By Paul Taylor

ML Holdings, the aerospace, defence and electronics group, yesterday reported a £5.23m pre-tax profit for the year to March 31, compared with an £11.2m loss last time.

The group underscored its return to pre-tax profits - the first since 1991 - by proposing to resume dividend payments.

Earnings per share of 2.9p compared with losses of 16.4p and the board is recommending a 0.85p final dividend. It

intends to pay both an interim and final dividend in future. The shares closed 4p higher at 45p.

Mr Howard Grant, chief

executive said: "In 1993 we laid down our strategy for recovery. The first stage of the process has been successfully completed. We now intend to build upon this so that recovery leads into a period of growth."

The group increased by 18 per cent to £100.5m (£84.9m) with particular strength in overseas markets. Overall sales per employee advanced by 30 per cent.

An operating profit of £6.39m compared with a £7.01m loss previously. The turnaround was underpinned by a strong recovery in the aerospace and marine division, which achieved an operating

profit of £3.84m (£486,000 loss) on turnover up by 15 per cent to £24.1m.

The aircraft and cargo handling division reported an £834,000 operating profit, compared with a £756,000 loss, on turnover increased 16 per cent to £26.8m.

The electronic component distribution division increased operating profits by 51 per cent to £2.22m (£1.85m) on turnover up 19 per cent to £27.6m.

No interest costs were reduced to £1.17m (£2.74m), partly reflecting a decline in borrowings which fell to £9.3m (£13.8m), equivalent to gearing of 38 per cent.

Pearson/BSkyB

Pearson, the publishing and information group which owns the Financial Times, has received £81m cash following the successful £500m refinancing of BSkyB.

Pearson has a 17.5 per cent holding in the satellite broadcasting venture.

The refinancing involved a five-year revolving credit facility arranged by Toronto-Dominion Bank and Cibc to repay loans from its shareholders.

Applied Distribution

Applied Distribution, the contract distribution group which came to the market in March, has paid £13m cash for Bernard Brook Transport (Ireland), including about £200,000 borrowings assumed.

Bernard Brook is a family-owned company which turned in pre-tax profits of £20.000 on turnover of £2.7m in the 53 weeks to January.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Albrighton S	£0.4	-	nil	0.5	nil
Calypso Inv.	10.8	Aug 10	10	18.2	15
Clive Blowers	1.5	Aug 3	1.33*	4*	4*
Courts	5.7*	Oct 14	3.67	7	5.5
GEI Ind.	1.5	Aug 8	2.47	1.5	4.84
Hilco	0.5	Oct 3	0.5	0.5	0.5
JLI	5.2	Sep 9	3.1	4.8	4.65
ML Holdings	0.65	-	nil	0.65	nil
MAG Second Dual	10.75	July 25	10.67	23.97	23.86
Northam S	£1.25	Oct 28	1.5	2.25	1.5
Rothmans Ind.	10.5*	Aug 23	-	16.5	-
ShareLink	6	Oct 3			

Is behind
all Courts

Bulk of growth provided by associated companies

Caledonia ahead 26% to £45m

By Simon Davies

Caledonia Investments, the investment vehicle controlled by the Cayzer family, yesterday announced a 22 per cent increase in its net asset value during the 12 months to March 31, from 55p to 68p.

Pre-tax profits increased by 26 per cent, from £36m to £45.2m.

The bulk of the growth came from the associated trading companies, primarily Bristol Helicopters and Exco, which increased their contribution from £12.2m to £23.7m.

The results were in line with analyst's expectations, and the

shares were unchanged at 68p.

Bristol was only owned for 9 months of the 1993-93 year, but the company had a strong year in 1993-94, repaying £26.5m of debt to reduce the total to £76m.

Mr Peter Buckley, chairman, said a weaker oil price had led to a tougher North Sea market, and Bristol's earnings were likely to decline in the current year.

Exco, included for seven months in 1993, contributed £41.5m, up 32 per cent, in the year to December 1993 aided by a surge in volumes in the government securities market.

The results were in line with analyst's expectations, and the

Exco's flotation should be launched next week, but Caledonia has said that it will maintain its 27.3 per cent stake. The flotation will not affect the stake's book value, but it could substantially boost external valuations of Caledonia's worth.

The industrial division, principally 75 per cent-owned Amber Industrial, contributed £5.8m (£3.8m) which included £700,000 from the sale of Causeway Steel Products.

The property and services division suffered a loss of £1.5m due to a £3.7m provision against valuations.

The company has a broad

spread of smaller investments. These include a 23 per cent stake in Close Brothers, the merchant banking group, which is now worth about £51m after a profits turnaround last year.

Caledonia is proceeding with a 33 per cent stake in Sun International, which recently invested in a \$125m (£82.2m) resort development in the Bahamas.

At the year end, Caledonia had cash and short-term deposits of £50.2m.

The recommended final dividend of 10.8p makes a full-year distribution of 15.2p (15p), up 8 per cent.

Loss at Clyde Blowers widens to £0.5m

By James Buxton

Clyde Blowers, the maker of equipment for boiler cleaning and materials handling, incurred a pre-tax loss of £514,813 in its seasonally unfavourable half year to the end of February, compared with a deficit of £17,632 last time.

The result was in line with forecasts made in April. Turnover nearly trebled, from £2.9m to £8.4m.

Clyde has been transformed since Mr James McColl bought a 29.9 per cent stake in 1992 and became executive chairman.

In 1993 the company bought Sturtivant Engineering, a Brighton-based maker of

pneumatic conveying equipment, and Boiler Products Engineering, a boiler cleaning concern based in Belgium. In April this year it bought Simon-MacCawther, a maker of pneumatic pressure and vacuum conveying equipment from Simon Engineering for between £4m and £4.5m, funded by a £2.5m rights issue.

Mr McColl said the loss reflected the continued restructuring of the core company and its acquisitions, and to the fact that the first half is traditionally slow because of weak orders for spare parts in the winter. He expected a profit for the full year; profit for the 12 months to end-August 1993 amounted to £205,000.

"We have now got to the critical size we want to be, with annualised turnover of about £27m, with the Simon-MacCawther purchase adding £14m annual sales," said Mr McColl. "We're going to concentrate on organic growth rather than acquisitions for the next year to 18 months."

The company is negotiating to sell part of its site at Clydenbank for conversion to a discount food store. The development potential of the rest of the site is being examined and the company may move to a better facility.

Losses per share widened to 9.79p (0.53p) but the interim dividend goes up to 1.5p (1.5p).

Tom Brown's survival days

Tim Burt considers the strategy to turn round United Industries

When Mr Tom Brown took control of United Industries last year he pursued a single strategy: survival.

Burdened with debts of £6.6m, he knew the precision tools and springs manufacturer needed major surgery if it was to make it through the recession.

Three months after his arrival he unveiled the first part of his "pain first, relief later" strategy by announcing losses of £3.63m, including £1.27m of exceptional costs, and warning of choppy conditions ahead.

Having abandoned the helm at Fenner, the engineering group which he likened to steering an oil tanker, Mr Brown soon realised he was on board a much smaller vessel.

"The company was being run to keep the banks from the door. The debt repayment programme was stripping all our funds and my job was simply to keep it afloat."

A year later, United Industries has undergone a raft which saw it double in size and emerge with a new management crew.

Although Mr Brown has been widely credited with the relaunch, he claims the initiative was born not in the company's Leicester headquarters but in the City offices of Smith New Court.

Concerned at the group's lack of working capital, he asked the financial advisors to consider a £2m rights issue to raise fresh cash and reduce debt.

Smith New Court was unimpressed.

"They told us we were just fiddling with deck chairs and to go for something bolder," recalls Mr Brown.

Encouraged to think big, United began casting around



Tom Brown intends to concentrate on developing acquisitions

for acquisitions which would return it to profitability after three years of losses.

The search ended with a familiar partner - BBA Group. The engineering company, which effectively gave birth to United in 1988 by selling its stakes in United Spring & Steel Group and Ratcliffe Industries, attracted Mr Brown's attention last August when it unveiled plans to sell up to 12 subsidiaries with a combined turnover of £200m.

Following lengthy negotiations, United last month announced the £25m acquisition of three BBA businesses, Holden Hydraulics, Perglas and Railko, funded with a £26m cash and open offer.

Ironically, the deal, which doubled the group into a business with turnover of £50m a year, probably would not have taken place had it not been for the steady fall in United's

United would no longer be able to sustain its existing businesses and become dependent on the plastics and seals activities of the acquisitions.

While declining to predict the future shape of the group, Mr Brown has indicated his determination to concentrate on the purchases.

"At BBA these businesses had a Cinderella complex because they were always on the periphery. We've brought them centre stage and we're offering them new challenges and access to international markets."

There is also a growing awareness that some United products might sit more comfortably within other groups, but wary of demotivating its workforce, the board declines to specify its main areas of concern.

Nevertheless, some industry analysts believe the materials handling business, which makes automated storage systems, may be sold. They point to United's recent nine-month results, showing losses of £1.5m, in which it highlighted very difficult conditions in the division.

Cautious by nature, Mr Brown says only: "We cannot have any weak positions. Something which isn't strong, I'd like to see in other hands."

He is, meanwhile, pressing ahead with a reappraisal of group strategy and instilling his expansive vision of a business which can no longer rely on sales in Britain and Europe alone. If his gamble pays off, the latest acquisitions will provide the springboard to new markets and product areas.

Predicting a return to profitability this year, he says: "We have to grow and put more emphasis on marketing, then volumes will come up. That is the key to our survival."

MALAYSIA MINING CORPORATION BERHAD
(Incorporated in Malaysia)
NOTICE OF MEETING
NOTICE IS HEREBY GIVEN that the Eighteenth Annual General Meeting of members of Malaysia Mining Corporation Berhad will be held at The Crown Princess Kuala Lumpur, Ballroom 3, 10th Floor, City Square Centre, 182 Jalan Tun Razak, 50400 Kuala Lumpur, Malaysia on Thursday, 21st July 1994 at 11.00 a.m. for the purpose of considering and if thought fit, passing the following as ordinary resolutions:

1. THAT the Directors' Report and Accounts for the year ended 31st January, 1994 and the Auditors' Report thereon be and are hereby received and adopted.

2. THAT the final dividend of 30% per 10 sen share, less tax at 32%, for the year ended 31st January, 1994 be and is hereby approved and declared payable on 27th August, 1994 to the members of the Company registered at the close of business on 26th July 1994.

3. THAT YBhg Tan Sri Duluk (Dr) Abdul Khalid bin Sahan, who retires by rotation, be and is hereby re-elected a Director of the Company.

4. THAT Enric Zain Alabdin bin Zainal Abidin, who retires by rotation, be and is hereby re-elected a Director of the Company.

5. THAT Messrs KPMG Peat Marwick, who are eligible and have given their consent for re-appointment, be and are hereby re-appointed the Company's Auditors for the period until the conclusion of the next Annual General Meeting and that the remuneration to be paid to them be fixed by the Board.

Kuala Lumpur
24th June, 1994
By Order of the Board
Darmawati Dahari
Chia Kam Yoon
Secretaries

NOTES:
i) A member entitled to attend and vote at the meeting is entitled to appoint one or more proxies to attend and vote in his stead. A proxy need not be a member of the Company.

ii) Copies of Directors' service contracts are available for inspection at 38th Floor, Menara PNB, 201A, Jalan Tun Razak, 50400 Kuala Lumpur or any weekdays (except Saturdays) from 22nd June to 21st July, 1994 during usual business hours and will also be available for inspection at The Crown Princess Kuala Lumpur, Ballroom 3, 10th Floor, City Square Centre, 182 Jalan Tun Razak, 50400 Kuala Lumpur, on 21st July, 1994, for fifteen (15) minutes prior to and until the conclusion of the Annual General Meeting.

iii) A form of proxy to be valid must reach the Malaysian Registrar's office at Petros Gantang Management Securities Berhad, 32nd Floor, Menara PNB, 201A, Jalan Tun Razak, 50400 Kuala Lumpur, Malaysia or the United Kingdom Registrar's office at Barclays Registrars, Bourne House, 36 Beckenham Road, Beckenham, Kent BR3 4TU, England not less than forty-eight (48) hours before the meeting.

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US \$ Excellent Package

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The successful candidate will have a thorough understanding of economic development issues, particularly as they relate to central government, local authorities, TECs and the European Union. Experience of leading, designing and implementing successful projects for such bodies is essential, as is a demonstrable ability to build up a client base in these sectors. Knowledge of development and training issues in Eastern Europe would be an advantage. Candidates should be educated to at least degree level or possess a relevant professional qualification. Competence in one or more European language would be a particular advantage.

It is unlikely that anyone with less than five years relevant working experience would have the credibility to carry out the role.

Applications should be sent with a full CV to:

Miranda Taylor, Greater London Enterprise, 63/67 Newington Causeway, London SE1 6BD.

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Please send a full CV in confidence to GKRS at the address below, quoting reference number 296J on both letter and envelope, and including details of current remuneration.

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Please note that from Monday 27th June the address will be Austin Friars House, 2-6 Austin Friars, London EC2N 2HE

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RECRUITMENT

Jobs: Frustrated commuters agonising about rail transport disruptions should consider working from home

The disruption to Britain's railways by striking signalling staff seems as good an excuse as any to take a fresh look at the merits of teleworking.

It may be that this form of employment comprises part of your working week already. A Department of Employment study in February found that one in 10 employers had at least one home-based worker and BT has estimated that by 1995 2.25m people will be working from home three days or more a week in the UK.

For the rest of us, it is perhaps one of those employment ideas that has been shelved in the rainy day file to be pulled out, dusted down and re-examined with the toad and marmalade as we face the prospect of lengthy traffic queues on the way to work.

The idea of teleworking is nothing new. The advent of the personal computer, modems and the Fax machine make working from home, in theory, a far more feasible proposition.

Information technology developments accompanied by greater availability, quality, reliability and cheaper prices have led to increasing numbers of employees often deciding that there are different ways to organise their workloads.

Noel Hodson, director of Strategic

Time to let the train take the strain

Workstyles 2000, an Oxford-based teleworking consultancy, has studied the prevalence of what he terms "tacit teleworking", where it has been adopted almost unconsciously by employees outside the policies of their employers.

When he investigated teleworking at the World Bank headquarters in Washington, he was informed by its personnel department that it did not exist there. An inquiry among information technology specialists however, revealed they had established communications links for 1,000 teleworkers a day.

"This meant that the equivalent of 240,000 man-days a year were being worked outside formal systems. The personnel people were rather cross when they found out," says Hodson.

The spread of tacit teleworking is such that some organisations are unclear how many of their employees are what might be termed "in station" at any one time. Dr Frank Becker at Cornell University carried out a survey of empty desks in a number of companies and found 70 per cent unstaffed in some offices.

Teleworking often evolves naturally but it is sometimes triggered by an outside event. Within hours of the Los Angeles earthquake last year, thousands of telephone lines were being installed in peripheral offices allowing people to work outside the city. In the UK, the immediate stimulus may be transport problems caused by industrial action but high office rents have also driven the trend.

Digital, the US-based computer company, began introducing teleworking among its employees six years ago now 40 per cent of its 4,000 UK workforce have modems or similar links for using personal computers and other communications equipment from home.

The latest stage in developing the concept involved closing down Digital's Newmarket office in April. The office, which used to accommodate 100 people, was replaced with a small tele-centre manned by nine staff and supporting 80 people working around it.

Incoming telephone calls are taken by the Newmarket or Welling offices and re-routed to people's homes without the caller knowing that they are speaking to

anyone outside an ordinary office. Ian Christie, Digital's marketing manager for flexible work services, said the reorganisation was saving the company about a third of a million pounds a year on direct production costs and running costs.

"Generally speaking the response has been very positive but it must be said that we have very few people who work five days a week from home. It is part of managers' responsibilities to have regular team meetings for which a three-line whip is essential," he says.

Teleworking has been criticised for divorcing employees from their normal social contact in the office but Christie argues that it can create greater contact if people ensure that they do not isolate themselves.

"Instead of meeting the same faces around the coffee machine you make a much broader social circle."

Christie says he often chooses to work at Digital's head office in Reading deliberately to pick up those unexpected contacts or jobs that tend to materialise in the conventional office.

Noel Hodson believes there is a

powerful economic argument for teleworking. He says that 18 per cent of all office time, the equivalent of almost a full working day, is taken up with office politics. Moreover, the time saved that would be normally spent commuting can be utilised for work.

He says: "I used to spend four hours a day commuting from my home in Oxford to north London. That was the equivalent to half a working year."

Hodson adds that the momentum for teleworking has grown markedly in the past year. He has just completed some research which concludes that teleworking is going to increase the number of jobs by promoting what he calls the "24-hour society" already happening among some telephone sales organisations unrestricted by normal office hours.

He estimates that equipping Europe with an "information super highway" adopting Integrated Services Digital Network lines - high quality computer links

- and optic fibres allowing speedy computer communications will create 3m jobs although many of these may be outside Europe itself.

A Henley Centre for Forecasting study suggested that 50 per cent of UK jobs overall could be teleworked and predicted that 15 per cent of all work could be sourced from home by the end of the century, equivalent to 3.3m jobs.

These predictions may turn out to be over-enthusiastic because of inherent resistance to working from home among many people and indeed some companies.

These seem manifest in a number of anxieties. There is an innate desire to be seen to be there and doing something. We dare not be away. It may not be an idle fear. Reading the other day about purges instigated by Mao Zedong during the Cultural Revolution it was noticeable how many party officials were denounced simply because they were absent at the time of meetings to discuss potential recalcitrants. Corporate Britain may feel far removed from this but "office plotting" is not unknown.

So teleworking takes a certain hardness and confidence. Why not try it? If you're stuck at home, strike-bound and haven't planned your day beforehand, it is probably

already too late to maximise your time outside work. Hodson suggests an action plan for setting up a teleworking day:

- Prepare two days work with all the files and stationary you need.
- Organise a work area and make it clear to your family that this isn't a day off.
- Circulate telephone and Fax numbers and agree how often you need to stay in touch.

Managers, he says, should ensure that not everyone is outside the office and should afterwards review the benefits of part-time teleworking for the company.

There is a downside to teleworking among people who find it difficult to draw the line between work and home life. Parents find it hard to explain that they are not always available to their children.

Often there is also a tendency for people who cannot let go of their work to do too much. If you don't fit that description you might take another tip: turn the sound down on the TV when you answer the telephone. The echo of tennis balls has a distinctive resonance.

For more information: *Teleworking Explained by Noel Hodson*, published by Wiley and Sons, price £25.

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For the right individual a competitive banking package and excellent career development prospects are on offer. To apply, please write enclosing a full CV, quoting ref: 903, to Alastair Lyon, Confidential Reply Handling Service, Associates in Advertising, 5 St John's Lane, London EC1M 4BH.

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For further information, please contact Elizabeth Bancroft or Paul Wilson on 071 831 2000 or write to them, enclosing a full curriculum vitae at Michael Page City, Page House, 39-41 Parker St, London WC2B 5LR. Fax 071 405 9649.

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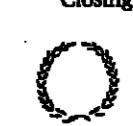
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ACCOUNTANCY COLUMN

Independence not a suitable case for treatment

Walter Schuetze discusses the tensions he sees between companies and their auditors on this issue

As chief accountant of the US Securities and Exchange Commission, I want to raise a matter that I have found personally very troubling: the issue of auditor independence.

The commission has stated repeatedly that the independence of auditors, both in appearance and in fact, is crucial to the credibility of financial reporting and to the capital formation process.

Independence is an abstract concept, and it is difficult to define either generally or in its peculiar application to the certified public accountant. Essentially it is a state of mind. It is partly synonymous with honesty, integrity, courage and character.

Objective standards of independence have been introduced into the accountancy profession's ethical codes. It is not enough for members to do what they think is right. They must also avoid behaviour which could lead to an inference that they might be subject to improper influences. The profession must be like Caesar's wife. To be suspected is almost as bad as to be convicted.

One issue that has vexed and bewitched me since I came to the commission two years ago is that of auditors not standing up to their clients on financial accounting and reporting issues when their clients take a position that is, at best, not supported in the accounting literature or, at worst, directly contrary to existing accounting pronouncements.

To me, auditors giving way to their clients or subordinating their views to their clients' raises a nasty issue about independence, both in appear-

ance and in fact. In my opinion, an auditor's independence is jeopardised as much by his or her subordinating judgment about a financial accounting and reporting issue as it is by investing in securities issued by a client, loaning money to a client, or borrowing money from a client - perhaps even more so.

At least insofar as money matters are concerned, if there were disclosure to the investor about that fact, then the investor would be on notice and could be guided by the facts, although I would definitely not advocate such an approach.

Not so with the subordinated judgment, which is insidious. There is no way to communicate impaired or coloured judgment. No disclosure about it ever could be complete, or be accurate.

Now there is any way for an investor to make judgments about the effect of impaired judgment on the part of the auditor.

It is true that many new and complex issues reach my desk because there is an honest difference of opinion based on well-reasoned positions on all sides. In these cases, the staff works with the registrants and their auditors to resolve those issues through discussion, analysis of analogous literature, and compromise in many cases. Addressing these kinds of issues is a challenging and interesting part of my job, and I encourage registrants and their auditors to continue to bring these issues to the staff.

I also am aware (because I worked in public practice for many years) of the thousands of decisions that are made by auditors in their work where they insist on adjustments to financial statements that reduce net assets and income, or otherwise insist on financial statement reporting and disclosures that management of their clients would rather not make - none of which is ever publicised.

However, there have been too many times when accounting arguments made by registrants lack any reasonable foundation and, without being able to cite any authoritative support for the registrant's position, the auditor has acquiesced.

In the last two years, many such proposals have reached us from registrants and their auditors. And they are not supported by just an engagement partner in a firm without consultation within the firm, but by partners from the national offices of the firms as well.

Take the airline company which, with the support of its current and replacement auditors, proposed to classify as a current asset at the most recent balance sheet date the portion of the deferred costs on aircraft overhaul that were to be amortised to expense in the next year.

Or the company that proposed to report an adjustment to tax liabilities that it discovered had been understated in a business it bought; not in its income statement in periods prior to the business combination, but in the adjustments arising in purchase accounting.

It also appears to me that accountants may have become cheerleaders for their clients on the issue of accounting for stock options issued to employees. In 1978, six of the then Big Eight accounting firms wrote to the

Financial Accounting Standards Board suggesting that it should reconsider the accounting rules for stock options granted to employees.

In 1984 and 1985, when the FASB began reconsidering the issue, all but one of the Big Eight wrote supporting both a reconsideration of the accounting rules and a change to compensation cost/expense for all options granted to employees.

But in February 1988, even before the FASB issued its exposure draft on the subject on June 30 1988, all of the Big Six accounting firms joined forces with certain members of industry and a group of users to recommend to the FASB that there be no formal recognition for the cost of stock options.

The firms did not offer an explanation for their change of mind. Anyone could change their mind. I have done so on several accounting issues over the years. But I think the public deserves an acknowledgement by the firms and the reason why.

Such a change in position, without a corresponding change in the underlying concepts and issues that led the firms and the American Institute of Certified Public Accountants initially to support the board's project, has left some members of the public with the impression that the switch was in response to the fear of losing clients or other forms of retaliation.

Could continuation of these trends be anything other than an invitation to Congress, the SEC and other regulators to regulate more heavily, and directly, the auditing profession in particular and financial accounting and reporting in general? Could it lead investors, particularly institu-

tional investors, to find alternative ways to corroborate issuers' representations in their financial statements?

The examples cited represent a small - some might even argue insignificant - number of exceptions to the generally outstanding manner in which the profession carries out its duties as public watchdog. But individual practitioners and firms need to be mindful that the number of such instances that may poison the well with regulators, legislators, investors, and the public is small indeed.

These comments do not come from an ivory tower. I have lived and worked in the accounting profession for more than 30 years. I know the realities of saying "no" to a client. I know the disappointment some clients express when the auditor makes a decision to support an accounting proposal that may reduce those clients' reported earnings. I know the long and often heated phone calls and client visits, the strain, and the financial cost that follow such decisions.

But I also know the rewards: a clean conscience and not having to worry about losing law suits based on the merits, and pride in the profession and the credibility of financial accounting and reporting.

I hope that the profession and registrants will, through self-restraint, take a fresh look at these independence issues and let nothing stand in the auditor's way of telling the truth as he or she sees it.

The views expressed by Mr Schuetze are a condensation of a speech given by him in January in his personal capacity and are not necessarily those of the SEC.

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Lex Retail Group

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If you are interested, please send an up-to-date career resume quoting current salary to: Mr Paul Piper, Senior Personnel Officer, McDermott Engineering [Europe] Limited, McDermott House, Empire Way, Wembley, Middlesex HA9 0NN.



McDermott International

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Winchester

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Please send a full CV to Christine Chalk, ITC, Kings Worthy Court, Kings Worthy, Winchester, Hants SO23 7QA by July 4 1994.

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Senior Production Internal Auditor

BBC Drama Group

BBC Drama is a major source of drama output with productions ranging from *EastEnders* to *Screengasm* and *Middlemarch* to *The Snapper*. Drama accounts for one third of the BBC's network television budget.

Drama Group Audit's responsibility is to provide assurance to senior management on Drama's system of internal control, the integrity of its accounting records and the validity of production financial reports.

We are looking for an individual who has the skills, both technical and interpersonal, to carry out reviews across the whole range of Drama output. The role is a challenging one as it will involve significant liaison with non-financial staff and the employees of Independent TV Production Companies.

The successful candidate for this position will be a qualified accountant with audit experience gained either in industry or public practice. A good knowledge of business procedures and computerised accounting systems is essential, as is the ability to demonstrate initiative and a willingness to assume a high level of responsibility. Experience of television production techniques would be advantageous but not essential.

Salary will be determined by qualifications and experience, the position will be based in West London.

For further information contact our recruitment adviser Jon Vonk at Marks Sattin, Financial Recruitment Consultants, 18 Hanover Street, London W1R 9HG. Telephone 071-408 1312. Fax 071-355 4501.

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Financial Controller

**SHIPPING
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Our client is a privately owned international shipping group based in the UK. Due to growth and internal reorganisation, they now require a FINANCIAL CONTROLLER to complement the existing finance team. Initially based in the West End, the company will move to Guildford in 1995.

Reporting directly to the Financial Director, the ideal candidate will be aged early 30s and hold the ACMA qualification. It is essential that the individual has strong commercial experience preferably in shipping. It is also important that the candidate possesses good interpersonal and communication skills, with proven experience of working with and managing a small team.

The position will have prime responsibility for the day to day financial management of the shipowning activities of the group. This will include providing accurate financial and management information and actively participating in the decision making process within the business.

If you believe you have the drive and ambition to work within a dynamic and challenging environment, then please write enclosing full personal and career details to: Suzanne Dobinson, Management Consultancy Division, 186 City Road, London EC1V 2NU.

ROBSON RHODES
Chartered Accountants

OUTSTANDING OPPORTUNITY FINANCE DIRECTOR - HONG KONG

Peek plc is a world leading multinational electronics group focusing on traffic and field data systems. Turnover is in excess of £100m, with activities across Europe, North America and Asia.

Peek has its Asia-Pacific arm, Peek Limited, headquartered in Hong Kong with associated companies in China, Singapore and Thailand, and is intending to expand its presence in other Asian countries. As a result of the planned return of the present job holder in early 1995, a vacancy now exists for a Hong Kong based Finance Director.

As Finance Director you will have responsibility for all finance

related activities of the Asian companies, in addition to acting as a key member of the local management teams. Initially you will spend three months at Peek plc's Corporate office in Abingdon, near Oxford, in order to gain an insight into the Group's activities. You will then relocate to Hong Kong in early 1995 and assume the role of Finance Director for a period of not less than two years.

You will be a technically strong, commercially aware ACA with a good academic record. Financial and operational management experience will have been gained in a dynamic company involved in contract accounting and major contract negotiation.

PEEK
PEEK PLACEMENT

ATTRACTIVE EXPAT PACKAGE

The ability to mix with colleagues of different cultural backgrounds and technical disciplines is essential, as is a sense of humour. Previous experience of working in Asia would be an advantage, but is not essential.

An attractive package including relocation to Hong Kong, local accommodation and other benefits will be offered to the right candidate.

If you feel you match our requirements please send a detailed CV stating current salary package to Andrea Black at Robert Walters Associates, 42 Thames Street, Windsor, Berkshire, SL4 1PR. Fax 0753 678908, Tel 0753 831515.

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An opportunity to join the lease finance subsidiary of a profitable, high growth US multinational. This is a key group finance role based in the European headquarters in London.

With established companies in the UK, France and Germany, a new company in Norway and plans for operations in Scandinavia and the rest of Europe, this is an unparalleled chance to contribute to a truly European division at an exciting stage in its development.

The role will involve international travel in the region of 2-3 days every few weeks. There will be frequent contact with European senior management. Working fluency in French is essential and knowledge of any other European languages, particularly German, will be useful.

Reporting to the European Financial Controller, the role encompasses financial management for the whole European operation. Key areas of responsibility will include:

- Co-ordination and control of operational centres
- Financial planning and budgeting
- US GAAP, local country reporting and advice to subsidiaries
- Review of acquisitions and related due diligence
- Project responsibility for integrating the finance function of French operations

We are looking for an ambitious accountant, one to four years post qualified, with international experience gained within a commercial environment or large public practice. Knowledge of lease accounting is advantageous but secondary to the quality and potential of the candidate.

**Parkinson's
Disease Society**

**PARKINSON'S DISEASE SOCIETY
OF THE UNITED KINGDOM**

**FINANCE DIRECTOR
c £35,000 + BENEFITS**

Experienced ACA / ACCA / CIMA to start 1 October 1994 or before. This new post, as a key member of the senior management team, will enable the successful candidate to participate fully in the continued development of the Society through the provision of sound financial management and advice.

Responsibilities relate to all aspects of the Society's financial affairs and the development of financial strategy.

A job description is available from Richard Rhodes or Cathy Tucker, Fetons Consulting, 12 Sheet Street, Windsor, SL4 1BG, telephone number 0753 840111. Closing date 8th July 1994.

The Parkinson's Disease Society is striving to be an equal opportunity employer.

"Our mission is the conquest of Parkinson's disease and the alleviation of the suffering and distress it causes, through effective research, education, welfare and communication."

farn williams

Please telephone or write with CV, quoting ref 0186 to Farn Williams, financial recruiters, 1 Benjamin Street, London EC1M 5QL Telephone 071 608 1133

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Philip Wrigley on
071 873 3351

FINANCIAL CONTROLLER COMMERCIAL BANK

A Beirut based commercial bank seeks to recruit a financial controller to support its expansion and growth in Lebanon. The preferred candidate would be an individual relocating to Beirut, with a university degree in accounting and approximately 10 years experience in the same field. Please send full career and personal details in confidence to Michael Ravelich, Box A2002, Financial Times, One Southwark Bridge, London SE1 9EX.

DIVISIONAL FINANCE DIRECTOR

Major Financial Services plc

Southern Home Counties

Our client is one of the UK's best known financial services groups, with well over £30bn of funds under management. With a substantial customer base, the company has a reputation for product innovation, financial strength, marketing and its high quality service.

The Divisional Finance role is one of the senior operational finance positions within the Group. It provides financial and resource management direction to the Division which employs circa 1800 people and controls a large self-employed sales force.

- As a member of a seven-strong Board, you will report to the Divisional Managing Director and head up a team of professional managers responsible for 300 staff.
- You will provide a comprehensive financial management service to the Division - as well as being accountable for human resources and legal policy issues within this part of the business.

Career prospects are excellent - either in further senior financial roles within the Group - or into general management. It is unlikely individuals earning less than £60,000 will have the appropriate experience.

For a completely confidential conversation call Philip Taptiklis, or write to him enclosing your CV.

Zealand James & Company
Aslett Lane, Aslett, Princes Risborough, Bucks HP27 9LT
Telephone: 0844 275800. Fax: 0844 275805



Central London

Thameslink is the unique cross-London rail service, linking Bedford, Luton and St Albans with five City stations and on to Caxton Airport and Brighton, providing both commuter and leisure services for this large population to the North and South of the capital. Thameslink has grown quickly into one of the most popular rail routes in the South East of England. With a current turnover in excess of £70 million and employing 450 staff, the company's success is undoubtedly a result of its customer driven culture.

As a result of reorganisation and a devolution of responsibilities from group head office, the business now wishes to appoint a Chief Accountant as number two in the finance team.

Reporting to the Financial Controller and assisted by 14 staff, responsibilities will include:

- implementation of a stand alone accounting system;
- development of financial accounting and internal control processes;



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Financial Controller

C. Scotland

Package to £40,000 inc Bonus + Car + Bens

Geest PLC is a fast moving, customer driven business and has a very strong position in the fresh produce and chilled food sectors and a strategy based on innovative new product development. The position is with Caledonian Produce, part of the Prepared Produce Division, which is achieving significant business growth. Caledonian Produce has been the subject of a major capital investment programme and has ambitious plans to develop beyond its present turnover of £17m.

As a key part of the future success of the business, the Financial Controller will be involved in the control and development of operational financial management and work closely with the General Manager on all aspects of business development. Timely reporting and analysis

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You are willing to travel extensively, knowing that a career with Schlumberger will most likely involve several relocations, including the possibility of overseas assignments.

Professionalism, good communication skills at all management levels, proficiency in at least one foreign language (German, French, etc.), willingness to work within a team and mobility will be the keys to your success in a truly international group.

Initially based in Houston or Paris, you will be performing consulting projects and financial audits.

Knowledge of Schlumberger, enthusiasm and initiative should lead to an operational position in the financial function of our operating units.

Please send your application, with a C.V. and photograph, to Direction du Personnel

SCHLUMBERGER LIMITED
42, rue Saint-Dominique - 75007 Paris - France

Group Finance Director

International Art Publishing and Distribution Group

£ Negotiable + Car + Excellent Benefits



Our client, an international art publishing and distribution group, is a market leader in its field and is currently undergoing a period of significant growth. A dynamic management team, coupled with innovative marketing and design, and a reputation for excellence, has been effective in producing a number of attractive business opportunities. The result is an environment which is both competitive and highly entrepreneurial.

There now exists a requirement to augment the senior management team with the appointment of a Group Finance Director. Reporting to and working closely with the Group Managing Director, the appointed will be responsible for all aspects of financial management, including systems development. In addition, the successful candidate's brief will encompass liaison with banks and institutional investors, the development of group financial strategies and the planning and implementation of acquisitions/divestments.

This opportunity will appeal to a commercially orientated accountant (aged 33-40) with an outstanding record of achievement to date. Experience of operating at a senior level within a service company is essential. In addition, the successful candidate is likely to be a highly effective communicator with the experience and ability to manage rapid growth.

The remuneration package will reflect the seniority of the position and will include an attractive basic salary, normal executive benefits and the opportunity for equity participation.

Interested candidates should forward a CV to either Robert Walker or Brian Hamill at our London office, quoting ref: RW1438.

WALKER HAMILL
Executive Selection
29-30 Kingly Street
London W1R 5LB
Tel: 071 287 6285
Fax: 071 287 6270

Group Financial Analyst



De La Rue

Central London

De La Rue plc is a major international group with a turnover approaching £600 million. It is the global market leader in banknote and security document printing and a leading supplier of equipment for cash handling and electronic transfer payments. With substantial interests world-wide, and a dynamic management team, the Group has a clear strategy of growing its core businesses, both organically and through acquisition and has recently experienced a sustained period of outstanding growth.

Promotions within the head office finance team have generated the need to appoint a Group Financial Analyst. This is an exceptionally high profile role offering immediate exposure at board level within a FTSE 100 company.

Responsibilities will include:

- Acting as main link between Central Finance and senior divisional management.
- Reviewing divisional data including trading, capital expenditure, budgets, current year forecasts and organisational issues.
- Review of acquisitions and divestments.

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Preparation of commentaries and analyses on projects of major strategic importance.
Successful applicants should fulfil the following selection criteria:

- Qualified accountant aged 26-32.
- Outstanding and consistent level of high academic achievement.
- Committed, energetic and flexible approach with the ability to liaise with managers at all levels.
- The ability to speak a second European language is desirable though not essential.
- P.C. literate.

The rewards include an attractive remuneration package, together with a fully expensed car and other large company benefits.

For further information in strict confidence, please contact David Craig or Robert Walker on 071-287 6285. Alternatively, forward a brief résumé to our London office at 29-30 Kingly Street, London W1R 5LB, quoting ref: DC1235.



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Our client, a major banking organisation with an outstanding record of profitable growth, holds a leading position in the world of financial services. Dealing in a comprehensive range of financial products, it has achieved enviable successes through innovation and expertise. In recent years it has established one of the UK's leading bank treasuries and it is within this division that two excellent opportunities have arisen for experienced treasury professionals.

With responsibility for a small team, both roles will require extensive technical knowledge of treasury products, particularly fixed interest instruments. Key responsibilities will include the in-depth analysis of portfolio results and periodic accounting and both will require extensive front office liaison. In addition, the successful individuals will be required to provide innovative solutions to treasury accounting issues as they arise.

Probably aged 27-32, ideal candidates will be qualified accountants, with at least two years post-qualification experience of a banking environment. A significant proportion of this time must have been spent within a product control function. Alternatively, candidates may be working within Public Practice and have extensive exposure to financial markets. Strong interpersonal skills, a high degree of professionalism and the ability to work to tight deadlines will be essential. These high profile roles will also require proven leadership skills and the ambition to succeed in an environment at the leading edge of banking.

Interested applicants should write, in the strictest confidence, to Guy Townsend or Paul Marsden, at the address below, quoting Reference GT 333.

WALKER HAMILL
Executive Selection
29-30 Kingly Street
London W1R 5LB
Tel: 071 287 6285
Fax: 071 287 6270

Oxford University Press

COMMERCIAL DIRECTOR

c. £37,000 + car

Publishing

Oxford University Press is a major international publishing organization with group sales of £300m per annum and around 2,500 staff.

Our Educational Division, one of the UK's leading publishers of materials for schools and children's books, is looking for a commercial director to take a leading role in determining divisional commercial policy and monitoring performance. The post will also involve responsibility for liaison with our central IT, Finance, and Distribution departments. This is a divisional board level appointment, reporting to the managing director.

This new post offers a rare opportunity to be involved in the management of a highly successful and growing publishing business. We are looking for a qualified accountant with several years' relevant experience, ideally in the publishing sector. The successful candidate will be likely to have an excellent academic record and first class accounting and communication skills.

Please apply in writing with cv to:
Mr D.C. Moody, Personnel Director,
Oxford University Press, Walton Street,
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Appointments in the UK edition every Wednesday and in the International edition every Friday.
For further information, please call: Oxford Journal 081 873 5779
Andrew Marshall 081 873 6254

Group Finance Director Construction Group

Essex c.£65K + car and benefits

Our client is a successful and expanding private group of companies, with a turnover in the region of £50 million, involved in a wide range of activities including building construction, development and investment. The Group services clients in both public and private sectors and has gained a reputation for high quality throughout the industrial, commercial, retail and residential markets.

They wish to recruit an ambitious and highly capable Finance Director. Reporting to the Joint Chairman, the appointee will be responsible for the accounting function and, in particular, for corporate planning, finance and treasury matters.

Candidates should be qualified accountants, ideally aged 40-45 with good post qualification experience to senior management level in the construction industry. It is essential that they have the personality to integrate effectively into the Group and the professionalism, technical skills, and confidence to liaise with external advisers.

This is a critical role within a close-knit and forward looking organisation which offers excellent long term experience and career prospects. It carries an extremely attractive remuneration package including a fully expensed executive car, bonus, pension and private health insurance.

Please write in confidence, enclosing full career and salary details, to Tony Saw quoting reference H1606 at the address below:-

KPMG Selection & Search
1-2 Dorset Rise, Blackfriars, London EC4Y 8AE

Finance Manager

City/Docklands

Our client, a leading international shipping and transportation company with a global presence and an enviable reputation, has developed a strong network of operations throughout Europe. The need has arisen to recruit a Finance Manager who will ensure the smooth running of the finance function within its London-based UK and European holding companies.

Key responsibilities will encompass statutory accounts and consolidations, taxation, treasury and co-ordination of management reporting for the UK subsidiaries. Whilst demanding frequent and widespread liaison with other parts of the business, this is predominantly a standalone role requiring independence and initiative.

The appointment calls for a Chartered Accountant with strong academic credentials, aged late 20's to early 30's and approximately 5 years qualified. Relevant industry experience, though advantageous, is less important than previous exposure to a role requiring similar technical accounting skills, a high level of PC literacy, credibility with senior management and professional advisors and sensitivity to the nuances of a multinational culture. Attention to detail, forward planning, flexibility and first class communication skills are equally critical success factors.

Please write, in confidence, enclosing full career and salary details to Tim Knight, quoting reference TCK/2306.

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Reporting to the Finance Director, you will be responsible for a high calibre team of 5 qualified Divisional Controllers and 17 indirect reports. You will be instrumental in the implementation and operation of strong financial controls, the provision of commercially focussed management information which will support business decision making, and ensure maximum efficiency and cost effectiveness across the whole of the business. Additional responsibilities encompass special investigations, ad-hoc projects, and the evaluation of profit performance.

To be successful in this pivotal position you will possess unchallengeable technical and professional skills, the personality to allow you to play an influential role within the senior management team and the potential to progress beyond this. A qualified accountant (minimum 5 years experience in a commercial role), ideally aged mid-thirties, you will need strong systems knowledge, experience of business re-organisation/re-engineering processes and the ability to add value to the business. Above all you will require a dynamic approach and the drive to succeed in a fast changing environment.

For further information contact Anthony Lewis or Lindsay Dell at FSS Financial Selection Services on 071-209 1000 (Fax 071-209 0001) or evenings on 081-671 6494 or write to them at Charlotte House, 14 Windmill Street, London W1P 2DY.

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EUROPEAN INVESTMENT BANK

The EIB, the financial institution of the European Union, is currently seeking for its headquarters in LUXEMBOURG:

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for its Risk Management Division

Post 1 (Ref.: FI 9401)

Duties: Under supervision of the Head of Division, she/he will be responsible for: □ all technical and administrative work involved in setting EIB lending rates and monitoring EIB borrowing costs and their spreads in relation to swap rates, benchmark yields, etc; □ planning individual hedging operations to counter interest-rate risks; □ formulating alternatives for hedging against interest-rate risk on new fixed-rate issues; □ monitoring current hedging operations; □ quantifying interest-rate risks on new financial commitments; □ issuing the operational units with hedging recommendations/instructions as regards amounts and instruments.

Qualifications: □ University degree; □ in-depth knowledge of workings of the capital markets and of derivatives in particular; □ at least four years' professional experience of risk management or dealing in bonds, swaps or other derivatives; □ good interpersonal skills.

Post 2 (Ref.: FI 9402)

Duties: Under supervision of the Head of Division, she/he will be responsible for: □ identifying and quantifying the EIB's market risks on its financial operations, monitoring collateral, securing the Bank's risk positions; □ gauging the effectiveness of hedging operations and their financial return; □ contributing to the development of new Bank financing and hedging instruments; □ assisting the operational units in arranging and evaluating tailor-made financial facilities.

Qualifications: □ University degree; □ in-depth knowledge of workings of the capital markets and of derivatives in particular; □ expertise for quantitative evaluation of financial instruments; □ at least four years' professional experience of similar duties; □ ability to analyse and present clearly complex financial structures; □ good data-processing skills.

Languages: Both posts call for a very good command of English and French.

The Bank offers attractive terms of employment, a generous salary and a comprehensive welfare scheme. It is an equal opportunities employer.

Applicants, who must be nationals of a Member Country of the European Union and preferably not over 35 years of age, are invited to send their curriculum vitae, together with a photograph, quoting the appropriate reference, to:

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Recruitment Division
100, Boulevard Konrad Adenauer
L-2950 LUXEMBOURG. Fax: 478 3360.

Applications will be treated in strictest confidence and will not be returned.



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- ◆ Evaluate managerial controls through the bank. Emphasis in operational review and qualitative audits.

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- ◆ Create new audit procedures and working practices for rapidly changing business. Complement external auditors.

QUALIFICATIONS

- ◆ Seasoned auditor, preferably ACA or CPA, with 10-20 years relevant experience in international environment. Some travel necessary.
- ◆ Strong technical and communication skills. Highest professional standards. Rigorous, commercial, uncompromising.
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The position will be varied and challenging and will include:

- Production of monthly management accounts
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- Initiating and maintaining the Annual budget and forecast
- Maintenance of internal control procedures
- Various ad hoc projects.

The successful candidate will be a qualified accountant ACA/ACCA/ACMA aged between 35-45 with a demonstrable track record of deadline management. Strong interpersonal skills will also be required in this demanding and challenging position.

For further information please contact Jon Vank or Jane Braithwaite on 071-408 1312. Alternatively submit a full curriculum vitae with daytime contact number to the address below.

MARKS & SATTIN

FINANCIAL RECRUITMENT CONSULTANTS

18 HANOVER STREET, LONDON W1R 9HG. TEL: 071-408 1312. FAX: 071-535 1501

Cordis

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DIRECTOR OF FINANCE

Brussels

Excellent Benefits Package

Reporting directly to the Vice-President Finance & Operations, Europe and working closely with the other directors on the European management team, you will direct the treasury, accounting and administrative functions for the European HQ and the operations units and ensure co-ordination with the sales units.

The main challenges are:

- Developing and implementing accounting practices to ensure that accounting, financial and operating reports accurately reflect the condition of the business.
- Developing effective standards of performance and measurement systems against these standards.
- Co-ordinating the annual budget process.

PROFILE

- Several years' experience in a similar position with an international company or 'big five' accounting firm.
- Age: 35-45; perfect command of English is a must; knowledge of other European languages a useful asset.

To work for an innovative company with a range of high tech products in a fast-moving market.

Please apply in writing with a full CV, including recent salary history, to the Managing Director, Maxxim International Executive Service, Spencer House, 29 Grove Hill Road, Enfield, Middlesex EN1 3JN, Fax 081 661 1212, quoting reference JU/CJ/95.

Mercuri Urval

Executive Service

Our client, an established, substantial private estate with significant investment in property, land and trading interests interlinked in both private and trust ownership, is currently evaluating operating, trading and commercial strategies for the future. Resulting changes have created an opportunity for an experienced and capable

Financial Controller

Liaising with the owners, trustees, business managers and advisers, you will be responsible for upgrading, implementing and managing information systems to enable production, monitoring and distribution of a diverse range of business and investment performance information. As well as producing management and statutory accounts, you will be advising on commercial, taxation and legislative issues regarding trust fund, property, other asset investments and trading activities and implementing agreed strategies.

The position, based in the South West in an area of outstanding beauty, carries an attractive package in the region of £35,000 with commensurate benefits to include relocation assistance if required.

To discuss the position and your suitability in a confidential manner call Martin Thorley or Lin Brereton on 0284 752945 quoting Ref 989. Alternatively write enclosing your career details.

MERSTON PETERS LIMITED

Executive Search and Selection Consultants

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REGIONAL FINANCIAL DIRECTOR

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Responsibilities will embrace proactive contribution to the management team, financial and budgetary reporting and the administration of the accounts function.

The successful candidate will be a fully qualified graduate accountant with a minimum of three years post qualification industrial experience. Personality will be compatible with the high demands of the job.

The remuneration package will reflect the seniority of the position and will include an excellent salary together with executive car and other usual benefits.

Please apply in writing with full C.V. to:
Mr Alun Lewis, Financial Director, Redrow Group Services Ltd.,
Redrow House, St. David's Park, Clwyd CH5 3PW.



FT/LES ECHOS

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KPMG Peat Marwick is one of the world's leading accountancy and consultancy firms. The firm's name is synonymous with quality and professionalism. The practice enjoys a particularly strong reputation in the financial sector where it boasts an unparalleled UK client base of over 1,000 financial institutions. A specialist department has been created to provide regulatory and technical advice, and due to the unprecedented demand for its services there is a requirement for people with specialist knowledge to join this department.

You will be providing technical and regulatory advice and will also be involved in technical reviews, presentations, training,

rule interpretation, investigations and research. Successful candidates will be qualified accountants with at least three years' post qualification experience and have a knowledge of insurance, as well as experience in current life assurance regulation and financial accounting technical developments including retail regulation. You must also be able to demonstrate technical competence together with strong presentation and communication skills.

Candidates interested in the positions should write to:
Jeanette Dunworth, HR Manager, KPMG Peat Marwick,
1-2 Dorset Rue, Blackfriars, London EC4Y 8AE,
enclosing full career and salary details.

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BARING VENTURE PARTNERS LIMITED FINANCIAL CONTROLLER

Baring Venture Partners wishes to recruit a qualified accountant for its expanding programme of business development. The post involves responsibility for the operation of the book-keeping system in the London head office and the preparation of monthly management accounts and annual statutory accounts, involving the coordination and consolidation of financial reports from overseas offices.

Suitable candidates will be in their mid to late twenties, with strong computer and analytical skills and will have the ability to communicate clearly both orally and in writing. Venture Capital is a fast-moving business populated by highly motivated and sometimes eccentric individuals. Only self-starters with a sense of humour need apply. Salary will be negotiable according to experience.

Applicants should write enclosing a curriculum vitae to:

David Huddard, Administration Partner, Baring Venture Partners Limited, 140 Park Lane, London W1Y 3AA.

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The successful candidate will have either a financial services or manufacturing background and be conversant with Lots/Exco to macro level. Experience of cost accounting/analysis is essential.

For more information, please call Justin Bradley or fax your CV on the number below.

B
PARKER BRIDGE
Abbot House, 12 Highgate Street, London NW1 9AB
Tel: 0171 385 1451/2 Fax: 0171 385 1501

The Coal Authority

As part of the privatisation of British Coal, the Government is establishing a new public body, the Coal Authority, with a brief to facilitate coal mining operations. It will take over British Coal's ownership of coal reserves; and be responsible for licensing coal mining operations; dealing with physical liabilities arising out of past mining which cannot be privatised, e.g. subsidence damage claims and abandoned mine shafts; managing and disposing of property; and maintaining and making available mining records.

We are now looking to fill a key position, which will report direct to the Chief Executive. The Head of Finance/Administration will be a new and challenging post which will be instrumental in the successful establishment and running of the Authority. The appointment is subject to Parliament enacting the Coal Industry Bill, which has passed its Second Reading in both Houses.

Head of Finance/Administration

£35 - £45K

Managing an internal team plus bought in services, you will be responsible for the smooth running of the Authority's Finance, IT, Personnel and Administration functions. You will also provide financial advice and prepare the Authority's annual report and accounts.

Ideally a qualified accountant, you will have at least ten years experience in public or private sector financial management and a sound understanding of public finance and commercial accounts. You will be computer literate and your strengths will include finding practical solutions to problems. You will have excellent "people" skills.

The appointment will be for a period of three to five years. The Coal Authority's Headquarters will be in Nottinghamshire.

Please send your CV by 29th June 1994 to Recruitment & Assessment Services, Alencon Link, Basingstoke, Hampshire RG21 1JB. Fax (0256) 846660/846374. Please quote Ref. B/2194/95.

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GROUP FINANCIAL CONTROLLER

HARROGATE

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Appleyard Group PLC is a national retailer of passenger cars and commercial vehicles, with a substantial contract hire business. Operating from more than 60 sites, the Group Head Office is based in Harrogate, North Yorkshire.

Following a period of rapid expansion, a vacancy has arisen for a Group Financial Controller, reporting to the Group Financial Director. In addition to performing the functions traditionally associated with this role, the Controller will be required to provide financial and commercial support to the Group Managing Director, Passenger Cars. He/she will also be responsible for the financial appraisal of potential acquisitions.

The successful candidate will be a graduate Chartered Accountant, aged mid-thirties, with at least ten years post-qualification experience, some of which must have been gained in the motor retail or other multi-site retailing sectors. Essential qualities include strong technical competence coupled with commercial awareness and good communication skills.

This post offers a challenging career opportunity to the individual with the requisite qualities by providing corporate experience at a senior level together with involvement in the commercial aspects of a successful and expanding national motor group.

Applications should be made in writing by 4 July to: Tony Broadfoot, Group Director of Personnel, Appleyard Group PLC, Windsor House, Cornwall Road, Harrogate HG1 2PW.

No agencies please.

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

COMMODITIES AND AGRICULTURE

Metals rally but oil and soft commodities retreat

By Our Commodities Staff

Leading contracts at the London Metal Exchange built on Wednesday's rally yesterday with copper touching fresh 21-month highs at one point. But oil prices and soft commodities extended their falls.

Having tested downside support on Wednesday morning the LME copper contract challenged overhead resistance in early trading yesterday, when the three month delivery position peaked at \$2,507 a tonne. But profit-taking was attracted at that level and the market quickly shed about \$30. Renewed buying took it back to \$2,483 a tonne at the close, up \$32 on the day.

Dealers did not think that the stalling of the rally signalled the end of copper's bull run, which has seen prices soar from 1994 lows of \$1,726. "It looks to have found good support on the dips and should bounce back towards \$2,500," one told the Reuter news agency. He added that today's announcement of the level of stocks in LME warehouses

"could be the key".

The earlier highs were attributed mainly to robust demand in after hours trading on Wednesday, which sparked covering against short positions, speculative interest and Chinese buying.

Aluminium was also lifted in the session by reports of Chinese buying and fresh speculative interest. At one stage the three month position hit fresh a three-year high of \$1,429 a tonne before easing back in line with copper. It closed at \$1,497.50 a tonne, up \$16 from Wednesday.

Lead received a boost from commission house buying and European trade interest, which helped to lift three months metal from a late afternoon low of \$555.50 a tonne to \$560 in after hours trading.

Although oil prices fell yesterday, traders remained optimistic that fundamentals were still positive and that the underlying upward trend was intact. The price of the benchmark Brent Blend for August delivery was \$17.10 a barrel in late London trading yesterday,

after having closed at \$17.48 on Wednesday.

Mr Lindsay Horn, trader at the London office of US investment bank Lehman Brothers, said yesterday's correction was "stoppage to the market's 'stoppage to change horses'."

He said Brent was holding up well given the fact that most of the upward price pressure had been on West Texas Intermediate because of supply bottlenecks in the US Midwest.

At the London Commodity Exchange meanwhile robust coffee prices continued their downwards movement after Brazil's announcement on Wednesday that it would sell 300,000 bags to exporters over the next two months. The September futures contract slipped by \$3 to \$2,340 a tonne, deepening losses made on Wednesday, when the New York market was weak.

In spite of early strength, coffee prices followed coffee downwards on fairly heavy selling by speculators. The second position futures price in London fell by £25 a tonne to \$2,300 tonnes last year, with

'Chinese traders detained over LME losses'

Three traders in Shanghai have been detained by the Chinese government in connection with their alleged role in operations that led to losses last year on the London Metal Exchange copper contract, according to Metal Bulletin's Fast Track reports Reuter.

Two of the traders worked for the metal trading department at the state-owned China International Trust and Investment Corporation and one was an employee of the Shanghai Machinery and Electrical Bureau.

The traders are alleged to be responsible for large losses when the Chinese were unable to meet margin payments as copper prices rose.

New Zealand hopes distribution deals will boost kiwifruit sales

Terry Hall explains the reasons behind a significant change in arrangements for handling exports to Britain and Japan

New arrangements with major fruit distributors in Britain and Japan mark a significant change for the New Zealand kiwifruit industry, which in the past adopted a largely "do it yourself" policy in these countries.

The Kiwifruit Marketing Board, the co-operative body that controls all exports of the fruit, last month tied up distribution agreements with Geest in the UK and US group Dole in Japan to handle its fruit sales in Japan for the new season.

Mr Eric Henry, the chief executive says the development follows last year's restructuring of the board when, under pressure from

bankers, the emphasis was on cutting costs and the size of the crop to manageable levels and reducing debts. This followed the devastating NZ\$90m loss suffered in the 1992-93 season.

Pessimists were predicting the demise of the New Zealand kiwifruit industry at the start of last season, arguing that it was internationally uncompetitive. However despite another difficult year in Europe and Japan, Mr Henry says the industry has outperformed its New Zealand fresh fruit rivals "in terms of price, volume and grower returns".

Total grower returns rose by NZ\$108.3m to NZ\$292.5m (£113m) in the year to December 31. Sales were up sharply, with the board selling 492m trays, or 88 per cent of the crop. It would have sold more had climatic conditions been better. For an unknown biological reason New Zealand grown kiwifruit did not keep as well as usual last season forcing the dumping of a substantial quantity in the closing stages of the season.

Mr Henry says that this condition could occur again this year, which is why the board is trying to sell as much fruit as possible in the opening months of the season.

"This makes sense," he explains. "You get the highest returns then. After that costs start to climb for fruit in stor-

age, competition increases and condition can deteriorate."

The appointment of Geest as the board's exclusive UK agent is an effort to boost sales there sharply.

Mr Henry, who is just back from Europe, says UK sales of New Zealand kiwifruit are significantly below what they should be. "Britain has about the same population as Germany," he says: "but we sell six times as much there."

One possible reason for the difference, says Mr Henry, is that Germans are more health conscious. "They appreciate the healthy properties of kiwifruit".

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

Prices from Amalgamated Metal Trading

■ ALUMINUM, 60% PURITY (\$ per tonne)

	Cash	3 mths
Closes	1458.6	1457.8
Previous	1441.2	1471.2
High/low	1470.1/1457.0	1470.1/1457.0
AM Official	1460.5/1460.5	1460.5/1460.5
Kerb close	1460.5	1460.5
Open Int.	27,588	27,588
Total daily turnover	56,035	56,035

■ LEAD (\$ per tonne)

Closes	558.9	555.5
Previous	558.9	555.7
High/low	559.5/555.5	559.5/555.5
AM Official	547.8	555.5
Kerb close	550.1	550.1
Open Int.	37,269	37,269
Total daily turnover	13,581	13,581

■ NICKEL (\$ per tonne)

Closes	6305.405	6495.00
Previous	6300.40	6492.00
High/low	6570/6485	6570/6485
AM Official	6435.40	6585.40
Kerb close	6495.00	6495.00
Open Int.	65,869	65,869
Total daily turnover	18,585	18,585

■ TIN (\$ per tonne)

Closes	5568.73	5545.20
Previous	5570.80	5545.20
High/low	5570/5540	5570/5540
AM Official	5570.5	5550.5
Kerb close	5540.5	5540.5
Open Int.	10,911	10,911
Total daily turnover	10,911	10,911

■ ZINC, special high grade (\$ per tonne)

Closes	978.80-815	1004.5
Previous	984.8	1004.5
High/low	1016/1003	1016/1003
AM Official	989.8	1004.5
Kerb close	1010.1	1010.1
Open Int.	105,725	105,725
Total daily turnover	13,498	13,498

■ COPPER, grade A (\$ per tonne)

Closes	2467.8	2483.8
Previous	2467.8	2451.2
High/low	2467	2450.25
AM Official	2467.8	2450.25
Kerb close	2468.8	2468.8
Open Int.	105,725	105,725
Total daily turnover	101,772	101,772

■ COPPER, grade B (\$ per tonne)

Closes	2467.8	2451.2
Previous	2467.8	2451.2
High/low	2467	2450.25
AM Official	2467.8	2450.25
Kerb close	2468.8	2468.8
Open Int.	105,725	105,725
Total daily turnover	101,772	101,772

■ COPPER, grade C (\$ per tonne)

Closes	2467.8	2451.2
Previous	2467.8	2451.2
High/low	2467	2450.25
AM Official	2467.8	2450.25
Kerb close	2468.8	2468.8
Open Int.	105,725	105,725
Total daily turnover	101,772	101,772

■ HIGH GRADE COPPER (COMEX)

Buy's	Sell's	Open		
Closes	Close	Open		
Change	Change	High		
High	Low	Low		
Int.	Int.	Int.		
112.10	-0.15	112.70	113.10	112.5
112.05	-0.15	112.60	113.20	112.80
112.00	-0.15	112.55	113.20	112.80
112.05	-0.15	112.60	113.20	112.80
112.00	-0.15	112.60	113.20	112.80
112.05	-0.15	112.60	113.20	112.80
112.00	-0.15	112.60	113.20	112.80
112.05	-0.15	112.60</td		

LONDON STOCK EXCHANGE

MARKET REPORT

Sell-off in futures undermines initial advanceBy Terry Byland,
UK Stock Market Editor

The London stock market suddenly developed a mind of its own yesterday afternoon, reversing an early advance to fall sharply in the direction of the year's lows. Weakness in UK shares contrasted with firmness in other markets, including the British government bonds sector.

In early afternoon, the FTSE 100 Index dipped to 2,936.5, a fall of nearly 24 points and within 5 points of the closing low recorded at the beginning of this month.

The turnaround from the 19-point gain at the market opening coincided with news that US durable goods had risen by a potentially inflationary 0.9 per cent in May; but traders also referred to general nervousness ahead of publication today

of the UK government White Paper on the pensions industry, which some analysts fear may urge that funds increase weighting in bond markets.

The final reading showed the FTSE 100 at 2,942.4 for a loss on the day of 18 points. Although trading in equities increased, the selling pressure came through the stock index futures markets, where two large sellers, one of whom, at least, was a US firm, drove the September contract on the Footsie to a substantial discount and undermined the stock market.

Selling was not confined to the Footsie list but spread across the full range of the market. The FTSE Mid 250 Index declined 24.3 to 3,436.9. However, non-Footsie stocks made up only about 45 per cent of the day's Seat total of 540.2m

shares; on Wednesday, 463.3m shares were traded through Sean, for a retail or customer, value of £1.3bn, a return to healthy profitable levels of equity trading for the London-based securities industry.

At first, UK shares followed trends in European bond and stock markets, moving higher as the US dollar steamed in response to the assurances overnight from President Clinton and the US trade secre-

tary that the US currency would be defended. But London equities appeared to part company with other markets in the second half of the session.

An outstanding feature was the collapse of shares in The Telegraph, together with losses in other UK newspaper shares, as a sharp cut in the Telegraph cover price indicated a significant upgrading of the UK press circulation war sparked off by price cuts by the Murdoch group publications. The Telegraph share price fell by about one third and the London Stock Exchange announced an inquiry into share dealings.

There was also a fall in Mirror Group Newspapers, head-on rival with the Murdoch tabloids and also the new owner of The Independent, which also reduced its cover price, albeit for only one day.

Eurotunnel advanced at first in spite of some disappointment with the take-up of only 67.7 per cent of the rights issue. The stock lost its gain before the close and traders commented that the share price would be vulnerable to any further shakeout in equity markets.

London's concentration on its own concerns masked developments elsewhere. But strategists said that the clouds remain over the outlook for the US dollar and that markets would continue to look for more decisive action on the US currency than indicated by the US trade secretary.

Some investors had hoped for a cut in key rates from the Bundesbank yesterday and there was some disappointment when the German central bank made no move on its discount or Lombard rates.

NEW HIGHS AND LOWS FOR 1994

NEW HIGHS 221

BANKS (1) AUST, INVESTMENT (2) BARCLAYS

HOLDING (1) BNP, CREDITA (2) FRENCH

INDUSTRIAL (2) MURDOCH, ELECTRIC &

ELECTRICAL (2) MICROVAC, PLASTICS, TELECOM,

ENGINEERING (1) GEC, ENKA, VARTA, VESTAS

GENERAL (1) BAYER, BASF, BAYER AG, BAYER

AG, BAYER AG, BAYER AG, BAYER AG, BAYER

PHARMA, FOOD (1) SPRINT, VARTA, VESTAS

CLOTHING (1) SIEBEL, SIEBEL, SIEBEL, SIEBEL

SHOES, TEXTILES & APPAREL (2) DOLCE&G

GABBANA, GUCCI, KARL LAGERFELD, KARL

LAGERFELD, KARL LAGERFELD, KARL LAGERFELD

HEALTH CARE (1) ACO, COOP, COOP, COOP

CRISTINA, COOPER, COOPER, COOPER, COOP

GOODES (2) INSURANCE & INVESTMENT

TRUSTS (4) INVESTMENT COMPANIES (1)

LEISURE & HOTELS (2) FRENCH, FRENCH

PARKS, RESORTS & RECREATION (1) FRENCH

PARKS, RESORTS & RECREATION (2) FRENCH

PARK

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Prices are in place unless otherwise indicated and unless designated \$ with a plus sign to refer to U.S. dollars. Yield is stated for one buying separation. Prices of certain older managed funds include capital to capital gains less on sales. Dispositions from UK funds, p. Periodic premium distributions plus a single premium investment, as designated by a DCFIS, are shown separately. The term of a Managed Fund is indicated. A Closed fund is one which has no new subscriptions or withdrawals accepted. An Open fund is one which accepts new subscriptions and withdrawals. A Registered Fund is one registered with the Securities Commission of Ireland. A Suspended Fund is one which has been suspended. A Yield before Income is the yield calculated daily without dividends in cash and bonds. A Yield column shows annualized rates of NAV increases or decreases.

[*] Funds not yet registered. The necessary authorities have been applied for.

Source: Irish & Canadian Financial Services Commission; Ireland: Central Bank of Ireland; Ira: Dept. of Finance; Financial Supervision Commission; Jersey: Financial Services Department; Luxembourg: Institut National Localisation.

MARKETS REPORT

Dollar chases rumours

Wild rumours of a cut in German interest rates and concerted central bank intervention to support the dollar bounced the US currency around in narrow trading yesterday, writes Motoko Rich.

The dollar lifted on early morning rumours that the Bundesbank would lower the discount rate or set a lower fixed repo rate at its monthly central council meeting.

Afternoon talk of a concerted intervention effort spiked up the US currency again but the central banks did not show their hands before the close in London, where the dollar ended at DM1.6035 from DM1.6006 and Y101.150 from Y101.025.

Sterling showed signs of independence from the US currency as it turned in a stronger performance against both the D-Mark and the dollar.

■ Traders were made tentative by speculation that the Bundesbank was about to cut its discount rate or set a lower fixed repo rate. They accordingly gave the dollar a boost towards the DM1.61 level in the morning, as they awaited the results of the Bundesbank's central council meeting.

The dollar opened in New York down against the dollar after Bundesbank president Hans Tietmeyer made the ambiguous remark that "the Bundesbank is not interested in a falling dollar". Hopes for a cut in German interest rates were further squashed when Mr Tietmeyer commented on the growth of the M3 money supply. "We believe the current interest rate structure would contribute to slowing in M3 growth," he said.

The markets grew jittery in the afternoon when rumours of concerted central bank intervention circulated. But the banks stayed out of the ring again, although some said the Fed bought some dollars on behalf of the Bank of Japan.

Analysts were beginning to doubt the possibility of group action by the central banks to support the dollar. "I think we have passed the time when the grand slam intervention that the market was afraid of will be needed," said Mr Michael

D-Mark.

Average daily DM per \$

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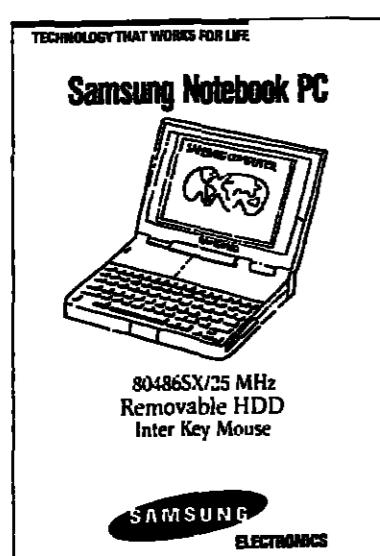
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400 close-ups 3

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

TECHNOLOGY THAT WORKS FOR LIFE	
Samsung Notebook PC	
High Low Stock	Ym. Pw. Sg.
175 14% AAR	0.43 3.2479 146
187 13% ALLADS A	0.18 1.3 31 124
724 57% AMB	1.58 23 7100 593
5 3% ARK	1.3 409
84 38% ASA	2.00 4.3 924 464
0.76 2.7 14 9400	4.5 464
182 52% ATM	0.50 4.2 6 3
134 11% Atmco	0.82 2.4 111 220 134
37 24% ACE Ltr	0.44 1.8 3 622 117
167 7% ADM	0.80 2.5
12 82% ADM Grp	0.56 11.3 277 82 82
114 84% ADM Man	0.19 10.9 593 97 97
52 84% Admin	0.18 10.9
142 84% Admin	0.44 4.2 12 168
59 5% Active	0.63 2.1 5 8 74
114 11% Action	0.36 4.3 12 168
183 16% Action Exp	0.48 2.6 8 309 174
64 46% Ad Micro	3.00 5.7
5 16% Ad Micro	1.00 12.2 10 5200 52 52
20 16% Adm Inc	0.16 6.0 618 200 52 52
57 4% Adgen ALR	2.95 5.1 31 551
276 4% Aerial	2.76 4.8 8 2386 57 57
347 2% Aircat	0.45 1.4 1811 334 334
183 4% Aircat	0.85 4.5 12 525 187 187
403 3% Aircat	0.88 2.3 23 2701 42 42
303 31% Aircat Int	0.30 5.0 21 551
275 13% Airkos	0.45 4.8 8 266 165 165
184 11% Alitex	1.94 11.1 12 184 165 165
105 10% Alitex	1.347 24 24 24 24
183 13% Alaska Air	8.16 7.8 3 104 104 104
174 17% Albany Inv	0.35 1.3 8 333 154 154
174 13% Albany Inv	0.20 1.2 2918 17 17
217 14% Alcatel A	0.23 14 14 54 165 165
145 14% Alcatel A	0.05 22 3050 24 24 24
174 14% Alcatel A	0.13 40 753 23 23 23
203 23% Alcatel	0.05 2.4 24 24 24 24
14 14% Alcatel	0.16 30 2021 17 17
262 26% Alcatel	0.45 28 18 2316 17 17
102 20% Alcatel	1.64 7.5 11 2550 21 21
254 20% Alcatel	0.18 0.9 15 2550 17 17
41 12% Arken	8 25 25 25 25 25
174 14% Alincos	1.64 8.2 20 525 19 19
102 4% Arko G	0.19 5.3 14 141 91 91
203 33% Arko G	0.97 5.7 3 7 3198 36 36
282 42% Arko Int	0.34 18 1413 29 29
274 21% Arko Int	2.22 47 3 55 55 55
82 54% Arko Int	0.85 5.6 26 26 26 26
304 24% Arko Int C	1.80 2.1 101 337 75 75
118 4% Arko Int C	0.95 10.5 467 52 52
94 4% Arko Int C	0.25 2.5 24 24 24 24
204 4% Arko Int C	0.84 6.0 6 2025 71 71
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254 4% Arko Int C	0.89 3.9 12 409 20 20
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205 42% Arko Int C	0.16 4.27 0 50 50 50
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55 42% Arko Int C	0.46 11.8 26 978 20 20
371 27% Arko Int C	0.46 11.8 26 978 20 20
205 25% Arko Int C	0.16 4.27 0 50 50 50
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371 27% Arko Int C	0.46 11.8 26 978 20 20
205 25% Arko Int C	0.16 4.27 0 50 50 50
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205 25% Arko Int C	0.16 4.27 0 50 50 50
119	



NYSE COMPOSITE PRICES

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1994															
High Low Stock		Wk % E		Mo % E		High		Low		Close		Chgs		Price	
Continued from previous page															
27 1994 Safetyway	24	1206	24%	241	241	-	241	-	241	-	241	-	0	0	241
6-3 42 Satcom/HST	12	54	-	54	54	-	54	-	54	-	54	-	0	0	54
57 52 Satcom/P	0.20	0.4729	22	53%	53	-	53	-	53	-	53	-	0	0	53
30-4 26 Satcom/P	1.80	8.6	13	73	27	-	27	-	27	-	27	-	0	0	27
45 37 Satcom	1.50	3.8	4	2252	35%	-	35%	-	35%	-	35%	-	0	0	35%
49 37 Satcom	0.14	3.7	8	30	65	-	65	-	65	-	65	-	0	0	65
13-3 117 Salomon Br	1.40	3.7	7	5130	38%	-	38%	-	38%	-	38%	-	0	0	38%
52-4 44 Salomon	0.64	1.3	6	1692	50%	-	50%	-	50%	-	50%	-	0	0	50%
10 71 Salutec/HST	1.82	8.6	2157	18%	173	-	182	-	182	-	182	-	0	0	182
15-4 142 Sanitec/HST	0.16	1.7	9	556	12%	-	12%	-	12%	-	12%	-	0	0	12%
40 242 Sanitec/Pac	2.80	8.4	15	237	34%	-	34%	-	34%	-	34%	-	0	0	34%
25 184 Sanitec/P	0.10	0.5	111000	21%	21	-	21	-	21	-	21	-	0	0	21
38 201 Sanitec	0.64	1.0	14	6593	22	-	22	-	22	-	22	-	0	0	22
50-4 421 Scana Corp	2.82	8.6	11	247	43%	-	43%	-	43%	-	43%	-	0	0	43%
20-2 132 Scansys	1.00	7.3	9	10250	13%	-	13%	-	13%	-	13%	-	0	0	13%
40-2 335 Schenck/P	25	555	34%	632	32%	-	32%	-	32%	-	32%	-	0	0	32%
61-2 Schenck/P	1.04	3.4	141086	82%	82	-	80	-	80	-	80	-	0	0	80
61-2 504 Schmid	1.20	2.0	25	7604	50%	-	50%	-	50%	-	50%	-	0	0	50%
21-2 251 Schmid/G	0.28	1.1	12	3126	27%	-	27%	-	27%	-	27%	-	0	0	27%
10-4 61 Schmitz	2.1	42	7%	74	74	-	74	-	74	-	74	-	0	0	74
16-2 125 Schmitz	0.12	0.6	58	2713	34%	-	34%	-	34%	-	34%	-	0	0	34%
53-4 74 Schmitz	0.80	1.5	13	3882	62%	-	62%	-	62%	-	62%	-	0	0	62%
12-5 85 Schmitz/HST	0.21	0.9	125	25	25	-	25	-	25	-	25	-	0	0	25
12-5 86 Schmitz/HST	0.16	1.6	142	10	97	-	97	-	97	-	97	-	0	0	97
18-4 131 Schmitz/HST	0.70	4.5	7	4	152	-	152	-	152	-	152	-	0	0	152
16-2 15 Schmitz/HST	0.45	6.7	5	154	154	-	154	-	154	-	154	-	0	0	154
32 261 Schmitz/HST	0.96	1.9	38	4919	20%	-	20%	-	20%	-	20%	-	0	0	20%
73 265 Schmitz/HST	35	810	27%	265	265	-	265	-	265	-	265	-	0	0	265
21 22 Schmitz/HST	21	47	25%	265	265	-	265	-	265	-	265	-	0	0	265
14-2 42 Schmitz/HST	1.90	5.7	71028	40%	40	-	40	-	40	-	40	-	0	0	40
13-4 11 Schmitz/Sel	0.24	0.7	31	2703	12%	-	12%	-	12%	-	12%	-	0	0	12%
39-4 27 Schmitz/Sel	0.60	2.0	5	85	37	-	37	-	37	-	37	-	0	0	37
40-4 28 Schmitz/Sel	0.55	1.7	5	334	33%	-	33%	-	33%	-	33%	-	0	0	33%
28 22 Schmitz/Sel	0.42	1.7	29	1072	25%	-	25%	-	25%	-	25%	-	0	0	25%
28 22 Schmitz/Sel	0.37	13	203	25%	24	-	24	-	24	-	24	-	0	0	24
25 154 Schmitz/Sel	0.22	1.4	182933	16%	16	-	16	-	16	-	16	-	0	0	16
18-4 18 Schmitz/Sel	0.80	3.8	18	4895	21%	-	21%	-	21%	-	21%	-	0	0	21%
67 56 Schmitz/Sel	0.28	2.7	7	1042	10%	-	10%	-	10%	-	10%	-	0	0	10%
13-4 11 Schmitz/Sel	0.24	0.7	31	2703	12%	-	12%	-	12%	-	12%	-	0	0	12%
39-4 27 Schmitz/Sel	0.60	2.0	5	85	37	-	37	-	37	-	37	-	0	0	37
40-4 28 Schmitz/Sel	0.55	1.7	5	334	33%	-	33%	-	33%	-	33%	-	0	0	33%
28 22 Schmitz/Sel	0.42	1.7	29	1072	25%	-	25%	-	25%	-	25%	-	0	0	25%
28 22 Schmitz/Sel	0.37	13	203	25%	24	-	24	-	24	-	24	-	0	0	24
25 154 Schmitz/Sel	0.22	1.4	182933	16%	16	-	16	-	16	-	16	-	0	0	16
18-4 18 Schmitz/Sel	0.80	3.8	18	4895	21%	-	21%	-	21%	-	21%	-	0	0	21%
67 56 Schmitz/Sel	0.28	2.7	7	1042	10%	-	10%	-	10%	-	10%	-	0	0	10%
13-4 11 Schmitz/Sel	0.24	0.7	31	2703	12%	-	12%	-	12%	-	12%	-	0	0	12%
39-4 27 Schmitz/Sel	0.60	2.0	5	85	37	-	37	-	37	-	37	-	0	0	37
40-4 28 Schmitz/Sel	0.55	1.7	5	334	33%	-	33%	-	33%	-	33%	-	0	0	33%
28 22 Schmitz/Sel	0.42	1.7	29	1072	25%	-	25%	-	25%	-	25%	-	0	0	25%
28 22 Schmitz/Sel	0.37	13	203	25%	24	-	24	-	24	-	24	-	0	0	24
25 154 Schmitz/Sel	0.22	1.4	182933	16%	16	-	16	-	16	-	16	-	0	0	16
18-4 18 Schmitz/Sel	0.80	3.8	18	4895	21%	-	21%	-	21%	-	21%	-	0	0	21%
67 56 Schmitz/Sel	0.28	2.7	7	1042	10%	-	10%	-	10%	-	10%	-	0	0	10%
13-4 11 Schmitz/Sel	0.24	0.7	31	2703	12%	-	12%	-	12%	-	12%	-	0	0	12%
39-4 27 Schmitz/Sel	0.60	2.0	5	85	37	-	37	-	37	-	37	-	0	0	37
40-4 28 Schmitz/Sel	0.55	1.7	5	334	33%	-	33%	-	33%	-	33%	-	0	0	33%
28 22 Schmitz/Sel	0.42	1.7	29	1072	25%	-	25%	-	25%	-	25%	-	0	0	25%
28 22 Schmitz/Sel	0.37	13	203	25%	24	-	24	-	24	-	24	-	0	0	24
25 154 Schmitz/Sel	0.22	1.4	182933	16%	16	-	16	-	16	-	16	-	0	0	16
18-4 18 Schmitz/Sel	0.80	3.8	18	4895	21%	-	21%	-	21%	-	21%	-	0	0	21%
67 56 Schmitz/Sel	0.28	2.7	7	1042	10%	-	10%	-	10%	-	10%	-	0	0	10%
13-4 11 Schmitz/Sel	0.24	0.7	31	2703	12%	-	12%	-	12%	-	12%	-	0	0	12%
39-4 27 Schmitz/Sel	0.60	2.0	5	85	37	-	37	-	37	-	37	-	0	0	37
40-4 28 Schmitz/Sel	0.55	1.7	5	334	33%	-	33%	-	33%	-	33%	-	0	0	33%
28 22 Schmitz/Sel	0.42	1.7	29	1072	25%	-	25%	-	25%	-	25%	-	0	0	25%
28 22 Schmitz/Sel	0.37	13	203	25%	24	-	24	-	24	-	24	-	0	0	24
25 154 Schmitz/Sel	0.22	1.4	182933	16%	16	-	16	-	16	-	16	-	0	0	16
18-4 18 Schmitz/Sel	0.80	3.8	18	4895	21%	-	21%	-	21%	-	21%	-	0	0	21%
67 56 Schmitz/Sel	0.28	2.7	7	1042	10%	-	10%	-	10%	-	10%	-	0	0	10%
13-4 11 Schmitz/Sel	0.24	0.7	31	2703	12%	-	12%	-	12%	-	12%	-	0	0	12%
39-4 27 Schmitz/Sel	0.60	2.0	5	85	37	-	37	-	37	-	37	-	0	0	37
40-4 28 Schmitz/Sel	0.55	1.7	5	334	33%	-	33%	-	33%	-	33%	-	0	0	33%
28 22 Schmitz/Sel	0.42	1.7	29	1072	25%	-	25%	-	25%	-	25%	-	0	0	25%
28 22 Schmitz/Sel	0.37	13	203	25%	24	-	24	-	24	-	24	-	0	0	24
25 154 Schmitz/Sel	0.22	1.4	182933	16%	16	-	16	-	16	-	16	-	0	0	16
18-4 18 Schmitz/Sel	0.80	3.8	18	4895	21%	-	21%	-	21%	-	21%	-	0	0	21%
67 56 Schmitz/Sel	0.28	2.7	7	1042	10%	-	10%	-	10%	-	10%	-	0	0	10%
13-4 11 Schmitz/Sel	0.24	0.7	31	2703	12%	-	12%	-	12%	-	12%	-	0	0	12%
39-4 27 Schmitz/Sel	0.60	2.0	5	85	37	-	37	-	37	-	37	-	0	0	37
40-4 28 Schmitz/Sel	0.55	1.7	5	334	33%	-	33%	-	33%	-	33%	-	0	0	33%
28 22 Schmitz/Sel	0.42	1.7	29	1072	25%	-	25%	-	25%	-	25%	-	0	0	25%
28 22 Schmitz/Sel	0.37	13	203	25%	24	-	24	-	24	-	24	-	0	0	24
25 154 Schmitz/Sel	0.22	1.4	182933	16%	16	-	16	-	16	-	16	-	0	0	16
18-4 18 Schmitz/Sel	0.80	3.8	18	4895	21%	-	21%	-	21%	-	21%	-	0	0	21%
67 56 Schmitz/Sel	0.28	2.7	7	1042	10%	-	10%	-	10%	-	10%	-	0	0	10%
13-4 11 Schmitz/Sel	0.24	0.7	31	2703	12%	-	12%	-	12%	-	12%	-	0	0	12%
39-4 27 Schmitz/Sel	0.60	2.0	5	85	37	-	37	-	37	-	37	-	0	0	37
40-4 28 Schmitz/Sel	0.55	1.7	5	334	33%	-	33%	-	33%	-	33%	-	0	0	33%
28 22 Schmitz/Sel	0.42	1.7	29	1072	25%	-	25%	-	25%	-	25%	-	0	0	25%
28 22 Schmitz/Sel	0.37	13	203	25%	24	-	24	-	24	-	24	-	0	0	24
25 154 Schmitz/Sel	0.22	1.4	182933	16%	16	-	16	-	16	-	16	-	0	0	16
18-4 18 Schmitz/Sel	0.80	3.8	18	4895	21%	-	21%	-	21%	-	21%	-	0	0	21%
67 56 Schmitz/Sel	0.28	2.7	7	1042	10%	-	10%	-	10%	-	10%	-	0	0	10%
13-4 11 Schmitz/Sel	0.24	0.7	31	2703	12%	-	12%	-	12%	-	12%	-	0	0	12%
39-4 27 Schmitz/Sel	0.60	2.0	5	85	37	-	37	-	37	-	37	-	0	0	37
40-4 28 Schmitz/Sel	0.55	1.7	5	334	33%	-	33%	-	33%	-	33%	-	0	0	

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gains and losses for NIKE reflect the period from Jan 1 to April 30 or stock dividend remunerating to 25 percent or more of your high-year range and dividend rates shown for the same dividends stated, values of dividend are annual dividends declared. State figures are annualized.

Dividends paid after May 1, b-month end of dividend plus preceding dividends col-called, e-new year loss, e-distributed plus preceding 12 months, d-distributed in Canadian funds, e-new year loss, f-distributed declared after split-up or stock dividend. If this year, credited, deferred, or no action taken at time of declaration, add to previous year's value.

In amounts to receive, e-new year losses in the past 52 weeks. The date of the start of trading, end-new year day delivery, PE price ratio, and dividend paid in preceding 12 months, plus preceding 12 months begin with date of split, spin-offs, etc., preceding 12 months, estimated cash value on date of declaration, u-new year high, v-trading history, w-estimated price or being reorganized under the *Buckley Act*, x-legal expenses, y-distributed, z-new year, reported.

NASDAQ NATIONAL MARKET

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Corp Pref Class	Stock	IV						V						VI						VII						VIII						
		Div.	E	Tkls	Hgts	Lws	Last	Cong	Div.	E	100s	Hgts	Lws	Last	Cong	Div.	E	100s	Hgts	Lws	Last	Cong	Div.	E	100s	Hgts	Lws	Last	Cong			
47	ABC Inds x	0.20	20	30	15	14 ¹	14 ¹	-1 ²	0.20	20	2	5 ²	5 ²	5 ²	5 ²	K Swiss	0.06	11	179	21 ²	421	21 ²	-1 ⁴	Puntan B	0.12	7	1657	20 ²	19 ²	17 ²	-1 ²	
48	ACC Corp	0.12	59	853	14 ⁴	14	14 ²	-1 ²	0.12	23	23	26	15 ⁴	15	15 ⁴	15 ⁴	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	Pyramd	0.12	30	61	65 ²	65 ²	65 ²	-1 ²
49	Acclaim E	1618735	15 ²	14	14 ¹	14 ¹	-1 ²	0.12	22	23	22 ²	22 ²	22 ²	22 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	Quadratag	0.12	30	61	65 ²	65 ²	65 ²	-1 ²		
50	Acme Mills	20	180	22 ²	22 ²	22 ²	22 ²	-1 ²	0.12	22	23	22 ²	22 ²	22 ²	22 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	17 ²	-1 ²	
51	Acme Corp	30	351	21 ²	21	21	+2 ²	0.12	22	23	22 ²	22 ²	22 ²	22 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
52	Adaptapac	1422398	16	15 ⁴	15 ⁴	15 ⁴	-1 ²	0.12	22	23	22 ²	22 ²	22 ²	22 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
53	ADC Tele	32	971	40 ²	38 ²	38 ²	-1 ²	0.12	22	57	17	16 ²	17	17 ²	17 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²		
54	Addington	22	57	17	16 ²	17	-1 ²	0.12	21	100	35	35	35	35	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
55	Adta Serv	0.16	21	100	35	35	35	35	0.12	20	100	27 ²	25 ²	25 ²	25 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²		
56	Adobe Sys	0.20	201050	27 ²	25 ²	25 ²	25 ²	-1 ²	0.12	20	3	54	54	54	54	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²		
57	Advantech	7	435	10 ²	10	10 ²	-1 ²	0.12	20	3	54	54	54	54	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
58	Adv Logic	9	138	54 ²	48	54 ²	-1 ²	0.12	20	3	54	54	54	54	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
59	Adv Polym	7	440	54 ²	5	54 ²	-1 ²	0.12	20	3	54	54	54	54	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
60	Adv Technol	23	377	13 ²	12 ²	12 ²	-1 ²	0.12	20	3	54	54	54	54	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
61	Advanta	0.20	17	637	34 ²	32 ²	34	-1 ²	0.12	20	3	54	54	54	54	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²		
62	AdvTech	9	58	134 ²	13	13 ²	-1 ²	0.12	20	291	12 ²	12 ²	12 ²	12 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
63	Agency Re	20	291	12 ²	12 ²	12 ²	12 ²	-1 ²	0.12	20	3	54	54	54	54	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²		
64	AgileNet	0.10138	330	12 ²	12 ²	12 ²	12 ²	-1 ²	0.12	20	15	114	22 ²	22 ²	22 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²		
65	Aikar	0.20	15	114	22 ²	22 ²	22 ²	-1 ²	0.12	20	15	114	22 ²	22 ²	22 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²		
66	Aikar ADR	2.24	19	55	55	55	-1 ²	0.12	20	15	114	22 ²	22 ²	22 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
67	Aikar Corp	34	1588	25 ²	24 ²	24 ²	-1 ²	0.12	20	12	13 ²	13 ²	13 ²	13 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
68	Aileigh Env	15	31	8	7 ²	8	-1 ²	0.12	20	12	13 ²	13 ²	13 ²	13 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
69	Alion Org	0.52	14	3	36 ²	36 ²	-1 ²	0.12	20	12	13 ²	13 ²	13 ²	13 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
70	Alion Ph	5	367	10 ²	9 ²	9 ²	-1 ²	0.12	20	12	13 ²	13 ²	13 ²	13 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
71	Alitacap I	1.00	12	205	14 ²	13 ²	-1 ²	0.12	20	12	13 ²	13 ²	13 ²	13 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
72	Alitacap II	0.80	12	180	24 ²	23 ²	-1 ²	0.12	20	12	13 ²	13 ²	13 ²	13 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
73	Alitacap III	0.60	17	5332	13 ²	11 ²	-1 ²	0.12	20	12	13 ²	13 ²	13 ²	13 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
74	Almetech	4	120	94 ²	88 ²	94 ²	-1 ²	0.12	20	12	13 ²	13 ²	13 ²	13 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
75	Almetech	1	321	1 ²	31 ²	31 ²	-1 ²	0.12	20	12	13 ²	13 ²	13 ²	13 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
76	Almetech	2.20	17	472	47	47 ²	-1 ²	0.12	20	12	13 ²	13 ²	13 ²	13 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
77	Almetech	2.20	17	472	47	47 ²	-1 ²	0.12	20	12	13 ²	13 ²	13 ²	13 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
78	Almetech	2.20	17	472	47	47 ²	-1 ²	0.12	20	12	13 ²	13 ²	13 ²	13 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
79	Almetech	2.20	17	472	47	47 ²	-1 ²	0.12	20	12	13 ²	13 ²	13 ²	13 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
80	Almetech	2.20	17	472	47	47 ²	-1 ²	0.12	20	12	13 ²	13 ²	13 ²	13 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
81	Almetech	2.20	17	472	47	47 ²	-1 ²	0.12	20	12	13 ²	13 ²	13 ²	13 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
82	Almetech	2.20	17	472	47	47 ²	-1 ²	0.12	20	12	13 ²	13 ²	13 ²	13 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
83	Almetech	2.20	17	472	47	47 ²	-1 ²	0.12	20	12	13 ²	13 ²	13 ²	13 ²	Debt Int'l	0.02	43	260	29 ²	27 ²	23	+3 ⁴	QuakerChm	0.62	71	1100	17 ²	17 ²	-1 ²			
84	Almetech	2.20	17	472	47	47 ²																										

AMEX COMPOSITE PRICES

4 pm close June 2

Stock	PY	Sis	Div.	E	100s	High	Low	Close	Chng	Stock	PY	Sis	Div.	E	100s	High	Low	Close	Chng	Stock	PY	Sis	Div.	E	100s	High	Low	Close	Chng
AAdv Magaz	475	139		142	142	142	142	142	+12	Commerce	0.30	21		9	162	162	162	162	+12	Hainm Ch	4	30		3	3	3	3	+12	
Alfr Inc	2	59		12	12	12	12	12	+12	Computime	1	12		3	72	72	72	72	+12	HealthNet	3	313		102	32	32	32	+12	
Alphatech	2	181		42	42	42	42	42	+12	Conrad FRA	5	3		72	72	72	72	+12	Halo	0.15	45		30	102	102	102	+12		
Am Int'l Per	1.04	12		11	12	12	12	12	+12	CrossTAT A	0.64558	10		162	162	162	162	+12	HumenenA	13	55		102	102	102	102	+12		
Amplicom	0.541303	204		205	205	205	205	205	+12	Crown C WA	0.40	41		6	162	162	162	162	+12	ICH Corp	1	845		52	52	52	52	+12	
Amrech	0.05	2221		5	5	5	5	5	+12	Crown C B	0.40	14		57	162	162	162	162	+12	InstrumentOp	0.12	25		68	102	102	102	+12	
Ampli-AMRA	40	728		14	14	14	14	14	+12	Cubic	0.53	80		40	162	162	162	162	+12	Int'l Comm	213283	31		202	202	202	202	+12	
Ampli-AMRA	0.72	5		405	252	252	252	252	+12	Customex	13	2		2	242	242	242	242	+12	Intermezzo	97	630		102	102	102	102	+12	
AMR Invst	0.72	5		405	252	252	252	252	+12	DI Inds	15	100		14	14	14	14	+12	Jen Bell	0.05	15		7407	152	152	152	+12		
Amstrat	23	21		12	12	12	12	12	+12	Diamond	28	33		172	172	172	172	+12	Ketema	21	270		102	102	102	102	+12		
Amstar	5	1253		5	5	5	5	5	+12	Downstream	9	20		4	43	43	43	43	+12	Kirkm Cpl	20	9		42	42	42	42	+12	
AmwestCM B	0.1015	7		6	6	6	6	6	+12	Duplex	0.48	10		44	94	94	94	+12	Kirkby Eng	1812558	162		616	102	102	102	+12		
Audionex A	6	361		72	72	72	72	72	+12	East Co	0.45	15		11	162	162	162	162	+12	Kog-Eq	75	567		93	93	93	93	+12	
B&H Ocean	0.55	0		5	212	212	212	212	+12	Eastgroup	1.72205	42		202	202	202	202	+12	Laboro	8	144		14	14	14	14	+12		
Edgewater	0.73	18		23	23	23	23	23	+12	East Bay x	0.07370	4531		114	11	11	11	+12	Laser Ind	14	568		52	52	52	52	+12		
Edwards	0.04	29		153	5	5	5	5	+12	East En A	0.30	8		13	112	112	112	+12	Le Pham	6	316		112	112	112	112	+12		
Energy RG	16	593		162	162	162	162	162	+12	Edisto Rr	8	79		75	75	75	75	+12	Lexus Inc	181	131		102	102	102	102	+12		
ETAT Ind	0.29	32		314	72	72	72	72	+12	Ensign	16	753		254	254	254	254	+12	Lynch Cpl	8	4		202	202	202	202	+12		
Excel	5	2100		112	112	112	112	112	+12	Envir Serv	50	2461		42	323	323	323	+12	Mazooma	2	62		362	352	352	352	+12		
Exxon	0.40151	24		212	212	212	212	212	+12	Epitope	10	631		156	156	156	156	+12	Media A	0.44	26		202	202	202	202	+12		
Exxon-Rd A	51	51		162	162	162	162	162	+12	Fab Inds x	0.64	12		29	342	342	342	+12	Milford	0.20	8		27	42	42	42	+12		
Globe Ind A	0.50	42		784	204	204	204	204	+12	Film A	3.20	16		10	74	74	74	+12	Mony A	14	88		51	51	51	51	+12		
Honeywell	705	95		1024	1024	1024	1024	1024	+12	Film Inds	0.20	13		44	114	102	102	+12	MSP Eng	68	68		62	62	62	62	+12		
Homeaway	31	73		32	32	32	32	32	+12	Fisher Ls	0.52	73		68	292	292	292	+12	Net Plat	6	427		212	212	212	212	+12		
Homeaway	0.30	20		22	21	21	21	21	+12	Forest Ls	27	1586		484	451	451	451	+12	NY Tma	0.55342	3268		242	242	242	242	+12		
Houston A	1.04	14		14	132	132	132	132	+12	Frequency	14	428		42	14	14	14	+12	Nimco	0.30	10		76	75	75	75	+12		
Houston A	2	3365		3	521	521	521	521	+12	Gates	0.80	7		131	222	222	222	+12	NorthCoast	115	24		24	24	24	24	+12		
Interwest	0.20	13		34	22	22	22	22	+12	Globe FRA	0.72	12		1847	202	192	192	+12	NorthCoast	0.30	10		24	24	24	24	+12		
Interwest	0.28	21		10	12	12	12	12	+12	Glassdr	0.70	36		84	165	162	162	+12	NorthCoast	115	24		24	24	24	24	+12		
Interwest	0.05	5		520	22	22	22	22	+12	Goldfield	2	307		5	162	162	162	+12	NorthCoast	12	10		52	52	52	52	+12		
Interwest	6	78		22	22	22	22	22	+12	Greenman	34	114		52	52	52	52	+12	NorthCoast	12	10		52	52	52	52	+12		
Interwest	45	214		51	303	303	303	303	+12	Gulf Cds	0.34	21		52	34	34	34	+12	Odyssey A	24	135		65	65	65	65	+12		
Interwest	268	1036		52	52	52	52	52	+12	Interwest	0.05	10		10	10	10	10	+12	Parfum	0.20	46		14	112	112	112	+12		
Interwest	0.72	5		405	252	252	252	252	+12	Perf H2P x	1.54	11		34	22	22	22	+12	Perf LD x	0.16	24		503	503	503	503	+12		
Interwest	0.12	22		115	115	115	115	115	+12	Perfume A	0.50	19		14	35	35	35	+12	Perf Gm	0.12	22		115	212	212	212	+12		
Interwest	0.50	10		10	10	10	10	10	+12	PMC	0.10	1		180	16	16	16	+12	Perflesta	0.10	1		180	16	16	16	+12		
Interwest	0.72	5		405	252	252	252	252	+12	PerfumeBrid	31	4		292	292	292	292	+12	PerfumeBrid	3	17		82	82	82	82	+12		
Interwest	0.05	10		10	10	10	10	10	+12	PerfumeBrid	0	2100		0	0	0	0	+12	PerfumeBrid	0	0		14	14	14	14	+12		

		- H -										- I -															
Cambrex	1.035	13 ³	14 ³	14 ³	14 ³							NewE Bus	0.80	22	94	194	183	194	+1	TJ Int'l	0.22	38	675	30-3	318	183	-1
Cardinal	1	85	34 ²	63	3							New Image	8	432	10 ⁴	10	10 ³	+1	Tokos Med	2	526	44 ²	44 ²	44 ²	-1		
Centex	1	15	13 ²	15 ²	14 ²							Mindgate	2124725	312-2	223 ²	267 ²	214		Tokyo Mar	0.32	37	37	62 ²	62 ²	62 ²	-1	
Canon Inc	0.60120	13	67 ³	88 ²	88 ²							Newport Crp	0.04	12	128	8	57 ²	-1	Tom Brown	77	1291	147 ²	143 ²	143 ²	-1		
Canada	2	5	4	4	4							Noble Drl	24	3884	8	75 ²	72 ²	+1	Topp Co	0.220550	115	74	7	7	-1		
Cardinal	0.12	25	144	48 ²	42 ²	48 ²						Nordson	0.56	25	202	56	54 ²	54 ²	-1	TPR Enter	3	2611	64 ²	65 ²	64 ²	-1	
CarlsonCm	0.61	21	43	26	25 ²	25 ²						Notarini	0.40	25	4784	454 ²	431 ²	431 ²	-1	Transweld	10	338	114 ²	11	114 ²	-1	
Cascade	0.89	19	16	20 ²	20 ²	20 ²						Norscan 1	12	370	184 ²	165 ²	165 ²	-2	Tremieck	1.00	12	58	42	42	-1		
Casey S	0.05	16	1191	124 ²	114 ²	111 ²						Notus	4	321	53 ²	53 ²	53 ²	-2	Treasure	8	45	34 ²	29 ²	29 ²	-1		
Calgene	5	1162	7 ³	8 ²	8 ²	7 ³						Northstar	0.88	14	459	42	41 ²	41 ²	-1	Trimbale	51	113	104 ²	97 ²	97 ²	-1	
Cellular	8	334	19 ²	19 ²	18 ²	18 ²						NW Air	14	2623	137 ²	132 ²	133 ²	-1	TrustcoBic	1.00	11	189	234 ²	212 ²	212 ²	-1	
CEM Crp	19	22	12 ²	12 ²	12 ²	12 ²						Novellus	72532333	10	145	142 ²	142 ²	-1	Tseng Lab	0.20	12	760	74 ²	68 ²	7	-1	
CenturionTel	77	12	10 ²	10 ²	10 ²	10 ²						Novelus	27	2905	324 ²	291 ²	293 ²	-2	TypeIDA	0.08	18	1594	223 ²	223 ²	223 ²	-1	
Centocor	4	6705	11 ³	10 ²	10 ²	10 ²						NSC Corp	7	181	276	62 ²	278	-1									
Centri Fid x	1.12	11	608	32	31 ²	31 ²																					
Centri Spr	23	1122	114 ²	101 ²	103 ²	114 ²																					
Chandler	8	20	4 ²	4 ²	4 ²	4 ²																					
Chapter 1	0.6	8	78	22 ²	21 ²	21 ²																					
Chemtuch	0.09	13	2680	95 ²	85 ²	85 ²																					
Chemtchn	42	47	18 ²	8 ²	8 ²	8 ²																					
Chemtchab	15	5	10 ²	10 ²	10 ²	10 ²																					
Chemtchz	1	290	4 ²	4 ²	4 ²	4 ²																					
Chempower	12	10	34 ²	34 ²	34 ²	34 ²																					
ChipsATe	7	983	4 ²	3 ²	3 ²	4																					
Chiron Crp	54	4788	58	55 ²	56 ²	56 ²																					
Chirp Ftr	1.28	12	2537	53 ²	52 ²	52 ²																					
Chivas Crp	0.17	31	2388	32 ²	31 ²	32 ²																					
ChimieLyc	2910334	29 ²	29 ²	27 ²	28	28																					
CS Tech	118	1172	22 ²	22 ²	21 ²	21 ²																					
Classmate	1126551	23 ²	23 ²	23 ²	21 ²	21 ²																					
Cz Bamp	1.06	15	38	28 ²	28	28																					
Clean Htr	29	22	8 ²	8 ²	8 ²	8 ²																					
Cleas Cr	38	163	12 ²	11 ²	11 ²	11 ²																					
Comcast	8	1439	54 ²	55	55	55																					
CooperatB	1.00	17	108	28 ²	27 ²	27 ²																					
- H -																											
FR Sys	43	167	75 ²	7	7	7																					
IDB Comms	2318493	52	52	75 ²	75 ²	75 ²																					
IS Intel	5	668	52 ²	55 ²	55 ²	55 ²																					
Intersoc	27	297	34 ²	34 ²	34 ²	34 ²																					
Intronautics	3	337	45 ²	45 ²	45 ²	45 ²																					
Iridium	6	167	28	24	24	24																					
- I -																											
Orb Sence	46	553	19 ²	18	18 ²	-1																					
Orbitel	0.99	22	28	7 ²	7 ²	7 ²																					
OrbitelSpp	10	17	14 ²	13 ²	13 ²	14 ²																					
OregonMed	0.31	10	37	53 ²	52 ²	52 ²																					
Ortel	6	18	24	24	24	24																					
Orbitel	0.20	22	16	15 ²	14 ²	14 ²																					
- J -																											
Tokos Med	2	526	44 ²	44 ²	44 ²	44 ²																					
Tokyo Mar	0.32	37	37	62 ²	62 ²	62 ²																					
Tom Brown	77	1291	147 ²	143 ²	143 ²	143 ²																					
Topco Co	0.220550	115	74	7	7	7																					
TPR Enter	3	2611	64 ²	65 ²	64 ²	64 ²																					
Transweld	1.00	12	338	114 ²	11	114 ²																					
Tremieck	1.00	12	58	42	42	42																					
Treasure	8	45	34 ²	29 ²	29 ²	29 ²																					
Trimble	51	113	104 ²	97 ²	97 ²	97 ²																					
TrustcoBic	1.00	11	189	234 ²	212 ²	212 ²																					
Tseng Lab	0.20	12	760	74 ²	68 ²	68 ²																					
TypeIDA	0.08	18	1594	223 ²	223 ²	223 ²																					
- U -																											
US Hitter	0.68	142137	41 ²	39	38 ²	-1																					
Ubik	2	1844	64 ²	57 ²	57 ²	-1																					
UDSessEs	1.00	13	28	16	15 ²	15 ²																					
US Tel	0.62	12	67	51 ²	50 ²	51 ²																					
Unter St	0.93	10	35	10 ²	10 ²	10 ²																					
Unterlog	0.80	21	26	26 ²	26 ²	26 ²																					
Unterlog	1.40	21	162	40 ²	40 ²	40 ²																					
US Bancp	0.68	10	692	27 ²	26 ²	26 ²					</td																

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AMERICA

Equities sag after bonds drift down

Wall Street

US share prices sagged late yesterday morning in an uninspired session which belatedly tracked a downward drift by bonds, writes Frank McGuire in New York.

By 1pm, the Dow Jones Industrial Average was 9.51 lower at 3,715.26, while the more broadly based Standard & Poor's 500 was down 1.60 at 461.49.

In the secondary markets, the American SE composite dipped 0.77 to 432.45, but the Nasdaq composite suffered its third big setback in four sessions, dropping 6.78 to 705.96.

With relative calm returning to the foreign exchange markets, equity investors attempted to build on Wednes-

day's erosion in the bond market.

Cyclical issues were mixed. Caterpillar, a heavy-duty truck-maker, gained \$1.14 to \$46.54 but Eaton, a supplier of motor vehicle components, dropped \$1.14 to \$32.44. Bargain hunters gave Caterpillar a lift after two losing sessions. Its share price, hit hard by jitters over a strike by union workers, gained \$1.14 to \$16.84.

With a takeover battle for Kemper suddenly taking shape, the insurance concern's share price jumped \$4.14 to \$63.74, a new 52-week high. The trading followed a bid by Conoco to buy the company for \$67 a share in cash and stock, compared with a \$60-a-share cash offer by GE Capital, a General Electric subsidiary.

Investors were uncertain which of the suitors had the upper hand, and so the share prices of both appreciated. GE climbed \$1.14 in very heavy volume of nearly 3m shares, while Conoco was marked up \$1.14 to \$32.74.

Eastman Kodak gained \$1 to \$47.74 after Sanofi, a French pharmaceutical group, agreed to buy the prescription drug activities of its Sterling-Winthrop division.

After a one-day respite, the sell-off in the technology sector resumed. On the Nasdaq, Lotus Development dropped \$2.14 to \$33.24. Wellfleet gave back \$2.14 to \$20.74 and Microsoft receded \$2.14 to \$30.74.

Toronto stocks were slightly better at noon as the Canadian dollar and bonds strengthened. The TSE 300 composite index was up 6.85 at 4,059.03 in volume of 27.36m shares.

Declines led advances by 269 to 250 with 261 issues unchanged. Toronto's 14 sub-indices were evenly split, with gains in precious metals and property offsetting losses in oil and gas communications.

The gold sub-index was 4.25 higher at \$924.76 as London gold fixed at US\$390.10 per ounce, up from US\$389 earlier in the day. Franco-Nevada rose 5.25 to \$57.45.

Meanwhile, the Labor Department reported a gain of 3,000 in claims for unemployment benefit last week, while economists had expected a slight drop.

Both sets of data pointed to a moderating growth rate which, on balance, is positive for equity investors hoping that the Federal Reserve will delay its next move to lift interest rates until late summer.

Still, stocks appeared to be in a holding pattern, with the activity in bonds or currencies, and the fresh economic data, failing to generate either excitement or disappointment. The blue chips were showing moderate gains by midmorning, but tailed off as the afternoon began, mirroring a slow,

EUROPE

Bourse recovery, but dollar fears revive

The dollar had a better day in Europe but renewed US fears of currency weakness, after continental market hours, sent brokers pessimistically home, writes Our Markets Staff.

FRAUNFELD tried to move on the news, or the absence of it, retreating from its highs after the Bundesbank announced that it would leave key interest rates unchanged for at least the next two weeks. The Dax index rose 27.68 to 2,212.10 on the session after a high of 2,038.54.

In the afternoon the bond future reacted by half a point after its earlier gains, said Mr Jens Wielcking at Merck Finck in Dusseldorf. Equities followed suit, falling then recovering to end the day at 2,038.52.

Turnover rose from DM5.5bn to DM8.2bn. Deutsche Bank lost ground in the post-bourse, ending at DM684.50 after a rise of just DM1.50 to DM888 on the session. The real-time Mibet index finished 45 higher at 11,920, up a day's peak of 11,931.

Europatrol ended 30 cents down at FF24.70 as the take-up of the UK side of the rights issue came in above expectations, and the bourse authorities said that it had opened an official enquiry into the movement of the shares prior to the issue coming to the market.

The result of the French side of the issue is expected early next month, and the take-up level is forecast to exceed that in the UK.

Euro Disney was one of the day's losers, off FF1.50 at FF16.

Merck Finck was not looking for a sustained equities recovery. "As the most important bond investors are still heavily over-invested", it said this week, "they will be inclined to use any recovery to reduce or unwind lossmaking bond positions. As a consequence, the

market will be under pressure.

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but this cannot be passed unless the Socialist party co-operates.

The Topix index of all first section stocks climbed 32.27 to 1,681.24 and the Nikkei 300 rose 6.79 to 306.57. Gains outscored declines by 991 to 107, with 101 issues unchanged. But in London the ISE/Nikkei 50 index eased 1.26 to 1,369.44.

Volume totalled 390.8m shares, against 495m. Newly established investment funds were also buyers, but some investors remained inactive due to continued nervousness in the currency market.

Domestic investors were buying blue chip manufacturers, including steels and shipbuilders.

Mitsubishi Heavy was the most active issue of the day, rising Y18 to Y792, and Kawasaki Steel put on Y11 to Y411.

Mitsubishi Oil, which rose earlier in the week on reports that the company had discovered oil in Vietnam, eased Y10 to Y1,040 on profit-taking.

High-technology issues, which have been battered by the recent surge in the yen, rebounded. Hitachi rallied Y20 to Y1,040 and Sony Y50 to Y6,120. Automobile companies were also higher, with Mitsubishi Motors up Y11 to Y972.

In Osaka, the OSE average advanced 362.38 to 23,321.57 in volume of 37.4m shares.

Tokyo

The easing of the yen against the dollar and the parliamentary approval of this year's budget encouraged sentiment. The Nikkei 225 average jumped 2.2 per cent, topping the 21,000 level for the first time in three days, writes Ermiko Terazono in Tokyo.

The index gained 458.88 at 21,040.21 after a day's low of 20,637.43 and high of 21,068.01, recouping part of a 4.2 per cent fall seen during the previous three days. Arbitrage buying and purchases by financial institutions pushed shares higher, absorbing a steady flow of selling by arbitrageurs closing their positions.

Investors welcomed the decline in the yen from its record high against the dollar, and comments from US and Japanese authorities aiming to halt the volatility. The long-awaited passage of the budget for the current year also boosted investor confidence. Construction shares gained support on expectations of new public works spending.

Meanwhile, comments by the Socialist party, which had split from the coalition last April, hinting that it might rejoin the government, also heightened hopes that a general election this summer could be averted.

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Bad loans have caused headaches for the state banking sector: Page IV

FINANCIAL TIMES SURVEY INDONESIA

Friday June 24 1994

With President Suharto at the helm of power over the past 27 years, stability has been the predominant characteristic of Indonesian politics and economics.

Now in his sixth term as president, however, Mr Suharto is giving increasingly frequent hints that he plans to make this term his last as head of state – although he remains as reluctant as ever to name a successor.

Like the traditional *wayang*, a theatrical performance where shadow images are held in front of back-lit screens, Indonesian politics is not transparent and nothing is clear-cut. It is difficult to gauge Mr Suharto's intentions, as it is certainly not the first time since he took power that he has hinted that he may step down.

And yet Indonesians are attaching more significance now to suggestions that he is planning an exit than they have done in the past. Mr Suharto will be 77 when his term ends in 1998 and there are signs that the jockeying for power has already begun.

The uncertainty is making some investors jittery. Perhaps in recognition of this, during the last year Mr Suharto has opened the doors just a little to demands for increased political openness, although direct criticism of his family's wide-ranging business interests and monopolies remains off limits in the domestic press.

It will require some skill to balance stability with openness.

Indonesia is a huge country. Its 13,000 islands extend 5,000 km from one end to the other and its 187 million inhabitants include hundreds of different ethnic groupings and make it the fourth most heavily populated country in the world.

The labour riots in the northern Sumatran town of Medan earlier this year, where demonstrators ran amok protesting against their ethnic Chinese employers' unwillingness to adhere to a 46 per cent increase in the



Jakarta, on the north west coast of Java, is Indonesia's capital and largest city



The island province of Bali, east of Java, is regarded as paradise by many tourists

Picture: Philippe Laroche

Looking beyond Suharto's era

minimum wage, reminded many people of how things can go wrong.

The ethnic Chinese are estimated to control some three quarters of Indonesian private capital – although they make up only a tiny 2 per cent of the country's population – and they are resented on this account.

Indonesia's ethnic Chinese, after years of being criticised for dominating local businesses, are now being scorned for investing in China instead of Indonesia, although much of the money channelled to projects in China is already held offshore in Hong Kong or Singapore.

That criticism comes after domestic and foreign investment declined last year amid stiff competition for foreign funds in neighbouring Asian countries. According to Mr Hartarto, the co-ordinating minister for trade and industry, deregulation of the economy has taken on a sense of urgency.

Indonesia is a stable country with a steadily-growing economy. Uncertainty, however, now surrounds the succession, as Manuela Saragosa reports.

"We have to change," he says.

Change is taking place. In June this year a radical deregulation package for foreign investment was introduced and a trade deregulation package will follow.

The government has said it needs \$300bn to meet its investment requirements, both domestic and foreign, for its new five-year development plan – the sixth of its kind.

More than two-thirds of that total will have to come from the private sector. An increase in investment is also needed to maintain the momentum of growth in the economy – growth which has averaged 6 per cent a year over the past 25 years.

The latest deregulation package comes on the heels of one of the biggest corruption scandals in Indonesia's history since independence, as the drive for political openness prompted Mr Mar'e Muhammad, the minister of finance in President Suharto's cabinet, to expose the extent of bad loans at state banks.

The Bapindo banking scandal, which involved an ethnic Chinese businessman defaulting on loans received on recommendations made by former cabinet ministers, did little to help investors' confidence in the country – although the revelations have highlighted Mr Muhammad's commitment to cleaning up the state banking sector.

None the less, this corruption case is symbolic of the problems that beset the

more prosperous islands of Java and Bali and the out-lying islands.

by the country's enthusiastic minister for research and technology, Mr B J Habibie.

Technocrats want to maintain austere budgetary policies after the budget deficit widened significantly last year. Technologists want the state to pump billions of dollars into heavy industry projects – such as, for example, aircraft manufacturing – which critics say are not making adequate commercial returns.

Government officials do not deny that there is a problem, but they promise that deregulation packages, scheduled to appear in the near future, will deal with it.

Another economic policy issue is the debate hotting up in the Indonesian government between "technocrats" and "technologists".

Technocrats, who have steered Indonesia's economy down a path of export-led growth, are constantly battling with technologists, who are led

and \$100bn. In the meantime, economists question whether the borrowed money is being used productively to generate the exports needed to pay it off.

This is against the background that ministers are positioning themselves in case President Suharto does decide to make this term in office his last. There are many who aspire to his position, but few who are likely to meet the stringent requirements.

First, if Mr Suharto's successor is to survive, he must be accepted and approved by the military.

Second, it is impossible to imagine the world's largest Moslem country under the leadership of anyone but a Moslem.

Third, he must be someone accepted in the international community, especially in the Association of South East Asian Nations (Asean) in which Indonesia is a very active member.

Because President Suharto is unwilling to prompt any premature power struggles, he is unlikely to hand out any clues.

The Rays of Life
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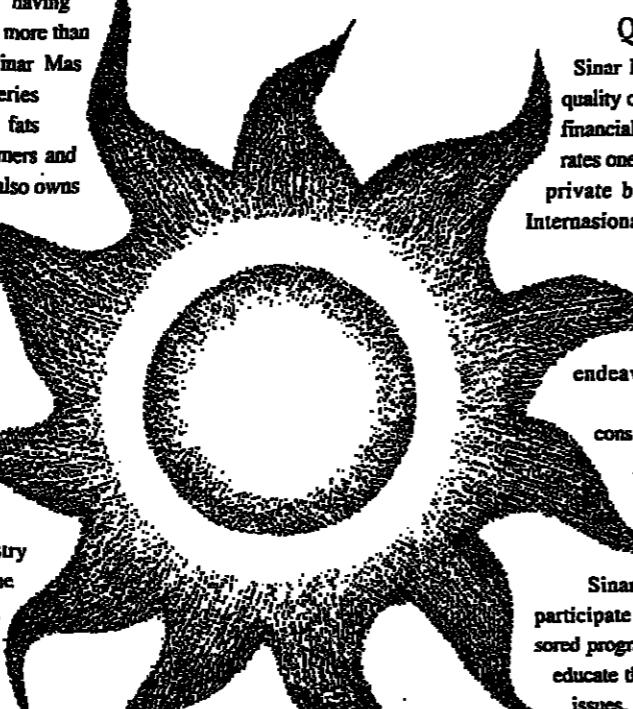
QUALITY OF LIFE

Sinar Mas works to enhance the quality of life with its wide range of financial services. The Group operates one of the most profitable local private banks in Indonesia, Bank Internasional Indonesia (BII), which actively supports programs such as the World Wildlife Fund's endeavour to save the Javanese Rhinoceros. Through its consumer marketing program, BII contributes to this project for every new credit card issued.

Sinar Mas was selected to participate in the government sponsored program "Care '92", designed to educate the public on environmental issues, including pollution control and recycling. The Group's activities in this program include providing loans to small businesses for waste management projects, and the purchase of materials for recycling purposes.

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INDONESIA II

A growth economy faces some serious challenges, writes Manuela Saragosa

Protectionism does not help

While the international community is full of praise for the Indonesian government's consistency in sustaining average annual economic growth of 6 per cent over the past 25 years, the cabinet's economic team, which took over the reins of power in April 1990, faces some serious challenges.

In order to maintain this momentum, the government estimates that it will need \$305bn in its new five-year development plan, Replita VI. Some 73 per cent of that must come from the private sector. It is needed to maintain the country's growth momentum.

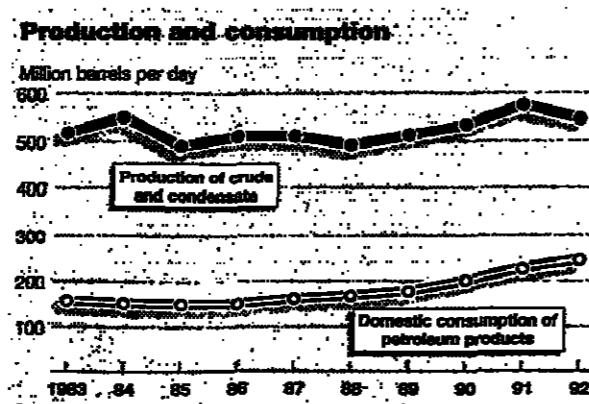
The economic team must tackle jealously guarded protectionist measures in some sectors, together with growing concern among some high-ranking officials that deregulation does little to alleviate the level of poverty.

The economy appeared to be teetering on the edge of a crisis at the beginning of this year. Foreign debt had reached the worrying \$90bn mark; inflation was climbing; growth in non-oil exports was slowing down; the oil price plummeted on international markets and foreign investment appeared to be levelling out.

At the same time, the government reported a budget deficit of \$8m for the fiscal year 1994.

It had been hit hard by the worldwide slump in oil prices, which sparked off fears of a sharp one-off devaluation of the Indonesian rupiah, reminiscent of the 45 per cent devaluation that occurred in 1988. Oil prices have since climbed back from their year-long lows, so that the government's \$16/barrel oil price assumption for its fiscal 1995 budget appears to be realistic.

Meanwhile, foreign investment has also picked up. Analysts point to steady improvements in consumer demand and economic recovery in the developed countries as factors which could lift Indonesia's economic growth as high as 7 per cent this year, after expanding by 6.7 per cent last year.



Balance of Payments (\$m)	
Current account	1992/93 1993/94
Oil (net)	1,327 759
Gas (net)	2,188 1,990
Non-oil exports (f.o.b.)	24,823 28,169
Non-oil imports (c.i.f.)	(23,751) (25,904)
Non-oil services (net)	(7,148) (7,888)
	2,561 2,888
Capital account	
Donor aid	5,755 5,894
Debt repayments	(4,840) (5,146)
Direct investments	1,705 2,048
Other capital flows	2,579 3,535
	5,199 5,833
Total	2,638 3,443
Fiscal year, ending March 31	Source: Bank Indonesia

wealth in many very high quarters," says a Jakarta-based economist.

The Indonesian government has been introducing deregulation packages regularly since the mid-1980s, but while deregulation of foreign investment has been relatively easy to push through, deregulating trade has been troublesome.

"A lot of export potential remains untapped," the Jakarta-based economist says. "There needs to be further deregulation but this has been met with a lot of resistance in the government, particularly deregulation of the agricultural sector, because this area of the economy delivers huge



Mr Mafis Muhammad is the present minister of finance

sources of rent to key economic players."

The latest deregulation package on foreign investment, introduced on June 2, was welcomed by economists and analysts who predict that it will significantly improve Indonesia's investment climate relative to competitors for foreign funds such as China, India and Vietnam.

The move was well-timed. The minimum wage was raised by 46 per cent at the beginning of this year and it would be unwise to scare off labour-intensive industries while there are 2.5m people entering the work force every year.

Easing restrictions on exports is proving more difficult, although economists estimate that high tariffs and protectionist measures could be costing the economy as much as 2 per cent in annual economic growth. These high rates of protection raise the costs of raw materials, and therefore production costs, for many local producers. Competing on international markets under these conditions is impossible.

The problem is deep-rooted - some of the industries in question are controlled by President Suharto's family and friends. Economists point to the petrochemical sector.

where last year the government imposed a 25 per cent import tariff on polypropylene resin accompanied by a 30-40 per cent import tariff on the plastic film with which resin is made.

In the agricultural sector, import tariffs help maintain an artificially high price for sugar, which in turn hampers the development of an export-oriented food processing sector. The problem extends to the pulp and paper industry, where frustrated paper users formed an association to lobby the government.

Despite dire warnings about the consequences of high levels of protectionism, the lobby - which includes publishers and printing companies - has had little success so far. Mr Faizi Lubis, chairman of the Indonesian Printing Company Association, was quoted recently in the national press as saying: "Out of the country's 100 notebook manufacturers, only nine are still operating."

Donors and government technocrats are equally concerned at the high cost of heavy industry projects being undertaken by Mr B J Habibie, the minister of technology and research, at a time when the government is struggling to balance its fiscal 1995 budget.

Mr Habibie's eagerness to develop aircraft manufacturing, car and nuclear power industries has caused a storm of controversy, reflecting the policy struggles taking place between technologists and technocrats in government.

Regulation had assumed a sense of urgency. Many Japanese investors have been operating in Indonesia since the mid-1970s; their investment licences were coming up for renewal. Under the old regulations they faced becoming minority shareholders.

Although analysts recognise

Mr Habibie's efforts in fostering a highly-trained work force, they argue that it is impossible to leap-frog to development through technical wizardry.

If the growth of non-oil exports does not pick up and the current account deficit continues to grow hand in hand with foreign debt, the government's technocrats will certainly gain the upper hand.

In the meantime they face the unavoidable task of battling with well-connected business monopolies and cash-hungry state enterprises.

Manuela Saragosa looks at foreign investment

This year looks rosier

After years of hearing complaints about restrictions on foreign investment, the government has at last greatly reduced the limits, in order to increase the flow of funds into the country. At the beginning of June the government decided to scrap rules stipulating that foreign companies must reduce their stakes in joint ventures to a minority shareholding after 20 years of operation.

Moreover, it announced that it would open up sectors as diverse as telecommunications, civil aviation, nuclear power, electric and sea ports to partial foreign ownership - all previously barred.

It was necessary. With 2.5m people a year entering the Indonesian workforce, to say nothing of a 46 per cent rise in the minimum wage at the beginning of this year, and increased competition for foreign funds from neighbouring Asian countries, Indonesia had to take action to improve its investment climate.

Companies complain about the bureaucratic obstacles they bump into when doing business in Indonesia. They protest that the country's legal system does not provide adequate protection, especially in anti-dumping legislation. Getting approval for an investment project is long and arduous, although steps have been taken to speed up the process. Once that is over, some investors complain that they have problems getting raw materials into the country because customs officials hold them to ransom. And they find it impossible to work the tax rebate system. "The problem is that the bureaucracy tends to divert the good intentions of ministers," says a disenchanted investor.

The event demonstrated that nationalism is still an effective instrument in thwarting attempts at deregulation. But it neither surprised nor disappointed investors, who say that any benefits derived from investing in Indonesian media are outweighed by the risks.

Meanwhile, foreign investors are still digesting other points in the latest deregulation package which so far have remained uncontested.

They include extending foreign companies' operating licences to 30 years from 20 years, and abolishing regional restrictions and a minimum capital requirement of \$60m on full foreign ownership. All have been hailed as important

breakthroughs - at the right time. Last year foreign direct investment in Indonesia, excluding oil and gas exploration, showed an unexpected drop to \$1.4bn from \$10.3bn a year earlier. Mr Noer at the Investment Co-ordinating Board (BKPM) "Developing countries have to compete for foreign investment. Many are trying to make their investment climate more attractive than others. But so are we."

The latest deregulation package, however, had to

treat the figures with caution, because historically only about half of approved foreign projects by value are implemented.

Companies complain about the bureaucratic obstacles they bump into when doing business in Indonesia. They protest that the country's legal system does not provide adequate protection, especially in anti-dumping legislation. Getting approval for an investment project is long and arduous, although steps have been taken to speed up the process. Once that is over, some investors complain that they have problems getting raw materials into the country because customs officials hold them to ransom. And they find it impossible to work the tax rebate system. "The problem is that the bureaucracy tends to divert the good intentions of ministers," says a disenchanted investor.

Mr Noer at the Investment Co-ordinating Board points out that despite complaints, applications keep rolling in. Ministers, meanwhile, have indicated that they will not become complacent.

"We are discussing the next deregulation package," says Mr Saleh Arief, co-ordinating minister for economic and financial affairs. "Many other things have to be done."

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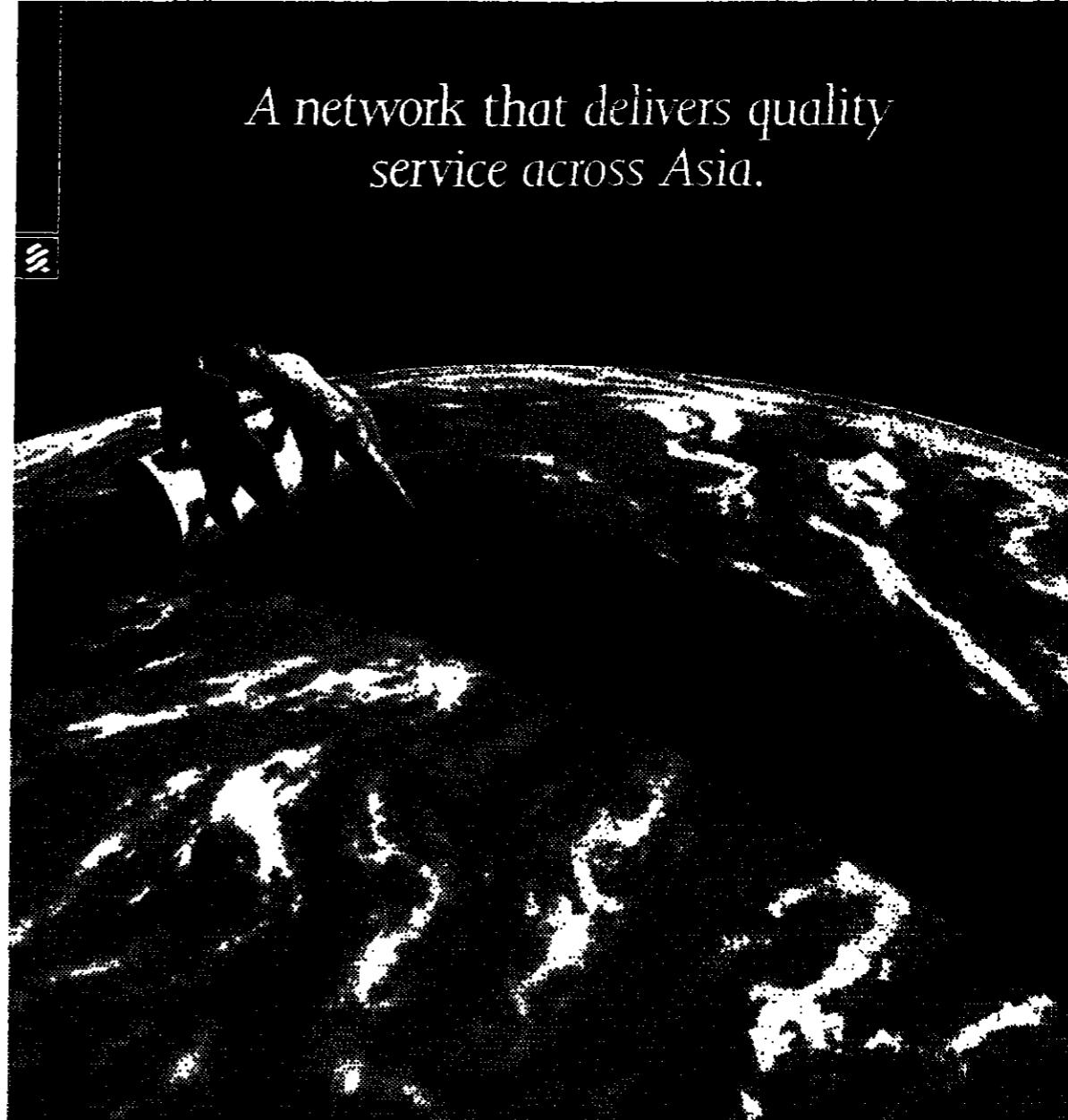
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Books for...
Manuela Saragosa notes more open debate in politics

Suharto is untouchable

President Suharto is unlikely to go down in history as a born-again democrat, but his recent calls for more open public debate, with his moves to reduce the number of military men in government, indicate that there is change brewing.

The changes started when Mr Suharto, a former general, entered his sixth five-year term in office in March last year, having run in elections as the sole presidential candidate and been backed by both opposition parties and the ruling Golkar party.

First, he introduced a surprise cabinet reshuffle. Out went many of the older 1945 independence generation ministers; in came younger faces. In the process, members of the armed forces were reduced to eight from 11 in a 41-member cabinet, with only two of them on the military's active service list.

A few months later, President Suharto was calling for more open public debate. Politically sensitive subjects such as his own succession, human rights in East Timor, and the role of ethnic Chinese Indonesians in the country's business and economy are no longer completely taboo. "The degree of political openness is unrecognisable from three or four years ago," says a Jakarta-based western diplomat.

To be sure, Mr Suharto and his family remain untouchable. Earlier this year, students who demonstrated outside parliament, demanding that Suharto account for his leadership, were each sentenced to six months imprisonment for defaming the president. Open discussion of Mr Suharto's family business monopolies, which extend from satellite communications to cement manufacturing, also remains off limits in the national press. What is interesting is not that the press has become bolder, but what has motivated Mr Suharto to call for more open public debate.

Observers point to his increasingly frequent hints that he may step down when his presidential term ends in 1998 - he will turn 77 that year - but they also mention the strain involved in keeping a lid held down on a society which is demanding more democracy to accompany its more open economic policies.

The national press is still constrained by a law which empowers the government to revoke publication and broadcasting licences when "the wrong kind of information" is dispersed - but Jakarta's tops are littered with large satellite dishes, soaking up information from international broadcasting networks.

"Mr Suharto realises that with globalisation it is inevitable that people know about what is happening instantly," says Mr Juwono Sudarsono, professor of International Relations at the University of Indonesia. "He realises that managed

openness is better than a complete clampdown. It is more effective in managing change."

Political analysts say that Mr Suharto's moves to foster open political debate show he is concerned about the legacy he will leave when he steps down. Over the last few years he has successfully dubbed himself as "the father of development" in Indonesia, and his rule is credited with consistency in sustaining a healthy level of economic growth.

Politically, his track record is not squeaky clean, particularly on the subject of human rights. An attempt to set the record straight on that front was carried out earlier this year when the Indonesian



President Suharto: sixth five-year term

government invited journalists from all over the world to attend a government-guided tour of East Timor - part of a campaign to improve Indonesia's international reputation. The campaign is accompanied with a gradual reduction of military presence in government. The military, however, remains a force to be reckoned with.

In the meantime, Indonesians are watching the massacres in the former Yugoslavia with a mixture of horror and interest. Events there are a grim reminder of the consequences of ethnic nationalism.

Analysts say, however, that a Balkan type break up is unlikely to occur in Indonesia because there is a strong sense among the ruling élite and military that stability is essential to keep up the momentum of economic growth. Thus, while the press may be bolder, there is still no freedom to assemble, no freedom of association and people's right to information is limited.

As Mr Sudarsono puts it: "The government wants to strike a nice balance between openness and stability."

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INDONESIA IV

Profile: Mohamad Hasan

Private king

In the tight-knit Indonesian business community, the same names keep cropping up – such as Mr Mohamad Hasan. Universally known as Bob, Mr Hasan heads one of the small number of enormous personal business empires which control much of the country's economic activity.

By his own count, Mr Hasan owns more than 100 companies with interests ranging from forestry and construction to insurance and banking. But although his wiry figure and impish looks are a familiar public sight, his personal affairs have remained very private – often wrapped up in the *yayasan*, or quasi-charitable foundations which conceal much of Indonesia's wealth.

Mr Hasan has never floated shares on the public exchanges. In a recent interview he said his group made no use of debt either.

But the influence of the Hasan empire extends well beyond mere business. Mr Hasan is close to President Suharto, whom he got to know in the 1960s when he was a regional military commander. Today the two meet regularly to play golf. The mere association of Mr Hasan with some initiative is enough to get it off the ground.

Like most of Indonesia's business tycoons, Mr Hasan is of Chinese ethnic origin – a somewhat touchy matter in a country which resents Chinese commercial domination. But if this has been a disadvantage, it is greatly outweighed by his links with Suharto, which are closer than any cabinet member's. To reinforce these ties, Mr Hasan changed his name (it was originally The Kian Sang), and converted to Islam, joining Suharto on the *haj* to Mecca. He is also said to make a point of not employing Chinese staff.

The heart of the Hasan empire lies in forestry and wood products. His personal power base is reinforced by his chairmanship of Apindo, the Indonesian plywood trade

association whose members account for over three quarters of the plywood supplied to the world market.

This forestry connection has made him a controversial figure, not merely because of Apindo's powerful grip on the wood products business, but also because of international concern about the destruction of the rain forests.

Last year the exchange was a star performer: the composite index doubled, triggering a flood of company fictitious and rights issues. But after hitting a three-year high in the first week of January, it went into a nosedive which wiped 25 per cent off share values. In recent weeks prices have begun to creep back up again, but the experience has caused analysts to look more warily at the market – and its smaller sister in Surabaya.

The ostensible cause of the sell-off was the Federal Reserve Board's decision to raise US interest rates in February. But with a domestic crisis bubbling up in the state banking sector, and ethnic riots in Medan, there were other reasons for investors to be nervous.

Mr Hasan denies that Apindo sets prices. "That would get us in a lot of trouble." He has also gone on the offensive to defend Indonesia's forestry practices, visiting Strasbourg earlier this year to put his case to Euro-MPs.

"We want the world to know that we care about our forests," he says, adding that Indonesia has a detailed plan for its forest management, and has embarked on initiatives to enforce the law on concession holders, such as aerial surveillance and an eco-labelling scheme.

Asked about the extent of illegal logging, he says, "There's a small quantity."

Mr Hasan believes that natural resources must underpin Indonesia's economic growth. "Everyone is going into electronics, cars and steel. But you need a table to put your computer on, a case for the diskette. We can make those things. They're complementary."

Now in his 60s, Mr Hasan has begun to pull back from direct day to day involvement with his businesses. His real interests, he says, are the string of sporting and community causes with which he is involved. He heads Indonesia's athletics, gymnastics, golf and chess associations.

He is also a member of the Business Council for Sustainable Development – the Swiss-based group of environmentally concerned businessmen – and is in the process of setting up an Indonesian branch of the Duke of Edinburgh's Award. "These are my businesses," he says. "My industries are my hobbies," he says.

David Lascelles

The Jakarta stock exchange has provided investors with an object lesson in the thrills – and spills – of emerging markets.

Last year the exchange was a star performer: the composite index doubled, triggering a flood of company fictitious and rights issues. But after hitting a three-year high in the first week of January, it went into a nosedive which wiped 25 per cent off share values. In recent weeks prices have begun to creep back up again, but the experience has caused analysts to look more warily at the market – and its smaller sister in Surabaya.

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Analysts say that it is important to understand that unlike other south east Asian markets, Jakarta is not dominated by local Chinese traders. This means that there is less of the speculative investment seen on other regional exchanges. On the other hand, 70 per cent of

the trading is driven by foreign investors, which means that Jakarta is vulnerable to whatever Wall Street or London fashion says about emerging markets.

Jakarta's modest capitalisation of about Rp 40bn (\$19.2bn) and the relatively small number of stocks traded (183) make for the poor liquidity widely considered to be one of the exchange's biggest drawbacks.

The strong family ties linking shareholders of the biggest companies also mean that investors have to beware of insider trading. Nor is fraud unknown: last year, counterparties fed over a million forged share certificates on to the market, forcing suspension of trading in five listed companies. Some of the exchange's limitations are bureaucratic.

A further curb is the limit of 49 per cent on foreign ownership of the listed stock of Indonesian companies. This rule is more stringent than it appears because many large Indonesian

companies only list a small proportion of issued stock – as little as 10 per cent. So foreign investors are being excluded from a sizeable area of potential investment territory.

Against that, however, the market is relatively open by south east Asian standards: there are no capital controls, and foreign stockbrokers can become members of the

exchange when Indosat, the large state-owned telecommunications company, for its forthcoming privatisation.

The recent crisis in the banking sector has sharpened the need for alternative sources of finance, and the government is keen to see the stock market take on a heavier share of the load. Much of the task of strengthening the exchange lies with Mr Baeclius Ruru, the chairman of Bapepam, the capital markets supervisory agency, which is part of the ministry of finance. He is trying to improve the market's reputation, and persuade the ministry to relax some of the more onerous regulations. Items on his agenda include more disclosure both of the finances of listed companies and of trading in their shares. Bapepam is a standard-setting body for company accounts; it is working with the accounting institutes to improve the rules. He is also trying to raise stan-

dards for initial offerings. Documents are vetted more closely, even if this holds up the flow of new issues.

Mr Ruru has told the ministry that the 49 per cent rule should be removed – although so far with no result. He is in less of a hurry to remove the IS multiple rule. "It's a way to teach the market how to behave. People should float shares out of need, not greed." Nonetheless, Mr Ruru says this will only be temporary. "We don't want our market to be different from the others."

Insider trading is a bigger problem. Bapepam does not have the powers to deal with it effectively: there have been no successful prosecutions, despite what brokers say are blatant cases where shares have moved sharply in advance of price-sensitive news. Part of the problem is cultural. As an official puts it: "An exchange without insider trading is like a night club without girls."

However, Bapepam has tried to protect the independent shareholders in large companies with dominant family shareholders.

David Lascelles

David Lascelles on the banks

Stern specifics

"I specifically urge all parties related to banking activities to stick to ethical and efficient practice in managing the industry."

These stern words came last month from no less a person than President Suharto – a clear indication of the serious straits in which Indonesia's banking finds itself.

Suharto made his utterance just as the Indonesian press was regaling its readers with details of the Bapindo trial in which Mr Eddy Tansil, a local businessman, is accused of defrauding Bapindo, the state development bank, of the equivalent of over \$430m. The case has sent shock waves through the Indonesian political and business establishment with its suggestion of corruption in high places. But it has also forced the Indonesian authorities to confront the extent of bad loans in the country's notoriously manipu-

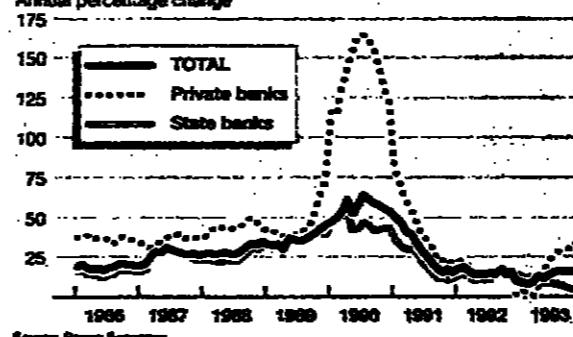
lated state banking sector.

According to an announcement by Mr Marie Muhammad, the finance minister, last February, 21 per cent of loans worth \$7bn in the seven state banks are either bad or in default. He told a parliamentary hearing that much of this was the result of collusion between the banks and their customers, and promised a massive clean-up. The ministry of finance has now set up a supervisory team with Bank Indonesia, the central bank, to pick through the state banks' loan books.

Mr Sudradjad Djwawandono, who became governor of Bank Indonesia a year ago, says: "Although there's a big public uproar over Bapindo, we had already begun to address the issue of bad loans." He says that a wide range of measures is being adopted to strengthen the banking industry – and supervision.

Loan growth

Annual percentage change



All this attention to banking – fed by the new openness Suharto has sanctioned – might be thought highly embarrassing, coming as it does on the heels of problems in the private banking sector as well. But many bankers welcome it as evidence of government determination to get banking back to health. "It's long overdue," says a foreign banker in Jakarta.

The private sector's problems date back to the ill-judged deregulation of the banking industry in 1988, releasing banks from tight

controls on reserves and branch numbers. The banks used their new-found freedom to go on a lending spree which came to a halt a couple of years later, when the central bank tightened monetary policy to rein in credit growth. Since then, many private sector banks have been forced to merge, or turn to their shareholders for more capital. Last year Bank Summa, one of the country's largest, was wound up on government orders.

But the road back to health has proved long and arduous. The central bank tightened

capital requirements to meet the new Basle regulations in 1991, but had to loosen them again last year to mobilise more lending, although the level of bad debts was still high.

"By the end of this year, I can say that we shall have a very clean portfolio," says Mr Glenn Yusuf, a director of Bank Niaga, a leading private sector bank.

But the shake-out has still some way to go, in many people's view. The number of banks in Indonesia, 243, is considered to be far too large. At the same time, the number of properly qualified personnel is too small: this means that banks are badly managed. Another underlying problem is that many of Indonesia's largest banks form part of wider industrial conglomerates where they are treated as "in-house" banks. Much of the banking sector's difficulties stem from the incestuous relationships that result.

The central bank is trying to cut down the amount of linked lending by enforcing the internationally accepted ceiling of 20 per cent of assets to a single customer. But because the problem is so large, it has had

to give banks a breathing space by allowing them to insure the credit risk on any over-limit loans until 1997.

The problems of the state sector have also had repercussions on private sector banks. Many of Indonesia's largest companies relied heavily on state banks for their funding. But now that the state sector is more tightly policed, these companies have been forced to turn to private banks instead – putting pressure on the private money markets and helping to push up interest rates.

Some companies have also begun to turn to foreign banks operating in Indonesia. But there are limits to the growth of this market because foreign banks are required to restrict most of their lending to export-related business. There are also limits on their ability to raise funds externally.

The sharp growth in bad loans has exposed another bugbear for bankers: the difficulty of recovering debts through the courts because of inefficiency and corruption. reform of the law affecting the rights of creditors and debtors is one of the items on the central bank's agenda.

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David Lascelles looks at mining, natural gas and forestry developments in the Indonesian part of Borneo

Controversy persists over conservation issues

Kalimantan, as the Indonesian part of the island of Borneo is known, is a huge wilderness, thinly populated and rich in resources.

The terrain extends from high mountain peaks, through

lush rain forests to the mangrove swamps and lazy rivers of the coast. Despite difficult working conditions – torrential rain and few roads – the island has important industrial projects, particularly in East

Kalimantan where some of the richest energy and forestry resources lie. But development is controversial: it creates social and economic strains and stirs up environmental concerns.

Sensitive to international criticism, the Indonesian government has been arguing that development and conservation can go hand in hand in developing the area's potential.



In the rain forest, trees draped in bright green foliage rear more than 100 feet into the air

Sangatta coal is of high quality

"That's the Sangatta seam we're chasing" says John Arkleveld, pointing at a thick black line in the hillside. We were standing on a muddy hillock overlooking a huge man-made bay. All around us, dump trucks growled their way about, heaving our huge loads of glistening black coal.

Sangatta is one of the largest open-cast coal mines in the world. Set 12km inland from Kalimantan's east coast, the three-year-old operation is already producing some 10m tonnes a year, and is aiming to go up to 12m. Last month the mine set a world record by loading just under 200,000t of coal on to a single cargo ship.

The existence of coal in East Kalimantan has been known for some time. But Sangatta was only developed recently as a result of licensing deregulation by the Indonesian government. The Sangatta licence was won by Kaltim Prima Coal (KPC), a 50:50 joint venture between British Petroleum and CRA, the Australian mining company part owned by RTZ.

The mine is highly attractive for a number of reasons. The coal is of exceptionally high quality: it is low in sulphur, ash and moisture; the seams are thick (up to 14m in places); and the reserves are estimated at 590m tonnes, enough for nearly 50 years. Production is already 50 per cent above plan.

Furthermore, the mine is linked by

conveyor belt to a deep sea berth which means that the output can be shipped out cheaply. Most of the production is exported, mainly to power generation utilities in Japan, Taiwan and Hawaii.

But against that, the seams have turned out to be more complicated than the geologists expected, so mining costs have been higher than first thought. Also, steam coal prices have fallen by a quarter since the mine got into production in 1991.

The mine cost \$870m to develop, and

The BP/CRA contract with the government does not specify who is to pay the final clean-up costs once mining is finished

KPC pays the Indonesian state coal company PT Batubara a 13.5 per cent royalty on all the coal it takes out. Mr John Slater, the managing director, declines to discuss the operation's finances, but he says that production costs are at the lower end of the world scale, mainly because the coal can be shipped out so easily.

He is also optimistic on prices: "We are at the bottom of the cycle, and we'll see prices come back a little," he says, noting that spot prices could rise in Europe. (CRA reported a profit of \$A44m on its half

share in the mine last year, double the previous year's profit).

Another difficulty is that Sangatta lies next door to the Kutai national park, one of the few areas of virgin forest left in East Kalimantan, which makes it an easy target for environmentalists. KPC is helping to fund conservation projects to protect the area, and has a programme to reforest the open pit itself. What is not specified in the contract is who pays for the final clean-up costs once mining is finished.

The mine employs 2300 people and provides work for another 2000 contractors; it is the main source of employment for miles around. Employees get access to high class shops, education and health services. But this also sharpens the divide between the haves and the have-nots, the latter clustering hopefully round the mine in little villages.

How long BP and CRA will remain at Sangatta remains to be seen. Under the terms of their agreement with the government, they are required to offer up to 51 per cent of the business for sale to Indonesian interests between 1998 and 2001. Ironically, BP has been selling off most of its coal operations elsewhere in the world as part of its big rationalisation drive. But it held on to Sangatta because of its exceptional prospects.

In the rain forest, trees draped in bright green foliage rear more than 100 feet into the air

'We are deep in the rain forest'

All around us, trees draped in bright green foliage rear more than 100 feet into the air. At our feet, the orange clay has been churned up by bulldozers. Close by we hear the roar of a chain saw followed by the slow crash of a falling tree.

We are deep in the Kalimantan rain forest, in one of the giant logging concessions which supply the bulk of Indonesia's timber. This one, covering a huge area of 470,000 hectares, belongs to the International Timber Corporation of Indonesia (ITCI). We are here because ITCI is keen to rebut accusations that it is ravaging the forests.

Suwardi Suwasa, who is in charge of forest rehabilitation, explains that the concession has been divided up into 35 blocks, and only one may be logged each year. Even then, an inventory has to be prepared and accounted for to the authorities, and only trees measuring more than 50cm across may be felled. This form of selective logging, which removes up to 10 trees per hectare a year, is healthy for the forest, Suwasa explains, because it lets in light and encourages regeneration.

It shows us a spot logged five years earlier. The "pioneer" species which recover first are already 20 feet high, creating an environment for slower growing, longer lasting species to return.

After felling, logs are loaded up to 10 at a time on to huge haulage trucks and sent

off to the saw mills where they are transformed into plywood, boxes, furniture and even conservatories for English suburbia.

The ITCI operation looks impressive to visitors. But environmentalists say it is not typical of logging operations on the island, where much felling is done illegally, with the connivance of the authorities. It is certainly easy to see the results of earlier rapacious logging along the coast where whole tracts of land have been flattened, and now lie neglected.

An eco-labelling system would help purchasers of Indonesian wood to know that the timber came from properly managed forests

Another worry is that Indonesia may increasingly turn to fast-growing eucalyptus to feed its ambitious plans for a domestic paper industry. But the forestry industry is beginning to hit back at these accusations, Mr Djamiludin Suryahadi, minister of forestry and a former forester, acknowledges that there are "weaknesses in the chain of control," but he emphasises that steps are being taken to beef up enforcement – he points to the growing number of concessions which are cancelled each year because the holders have failed to heed the rules.

Apart from employing more foresters, he is encouraging the industry to set up an eco-labelling system so that purchasers of Indonesian wood can know that the timber came from properly managed forests. The scheme, which would be independent of government, has the support of non-governmental organisations.

"The industry needs a sustainable supply," he says. "Without it the industry would commit suicide." He estimates that illegal logging amounts to between 4m and 6m cubic meters a year, compared to official production of about 30m cu m – "but no one really knows".

The forestry industry on Kalimantan also supports a local independent research institute, Wanariset, which is funded by Tropenbos, the Dutch foundation, and multilateral lending agencies such as the World Bank. Mr Willie Smits, the Dutchman who runs it, says that the basic intentions of the Indonesian forestry industry are "good", but implementation of the rules is a problem.

His institute is developing ways of managing the forests more economically through botanical research and computerised management. He envisages a time when anyone buying a product made of Indonesian timber could identify the precise location of the tree which supplied it, and obtain an aerial photograph showing whether the area had been regenerated.

Natural gas on the equator

Bontang lies almost exactly on the equator. The air is hot and steamy, and a warm breeze blows in from the sea. But ice several inches thick coats the huge compressors where natural gas is being liquefied at temperatures below -150 degrees centigrade.

Each year the giant Bontang plant produces 15m tonnes of liquefied natural gas (LNG) from the surrounding gas fields and loads it on to special container vessels for shipment to Japan, South Korea and Taiwan. Developed nearly 20 years ago at a cost of some \$3.5bn, it is now the largest of its kind in the world – a big contributor to Indonesia's overseas earnings.

Over that period, a complete town has sprung up along what was previously an empty coastline, dotted with a few fishing villages. Still hard to reach by land because of the poor roads and muddy rivers, Bontang is linked to the outside world mainly by air and sea. Although the plant itself only employs 1700 people, it helps to support a community now estimated at close on 100,000 people. But out at sea, within sight of the plant, a small village still perches on stilts: the home of the orang laut, or sea people who live offshore.

In the past, Bontang has been overshadowed by Indonesia's other LNG plant at Aceh in northern Sumatra which was

developed more rapidly. But Bontang is about to take the lead. As Aceh's output levels off towards the end of this decade, Bontang's will continue to grow. Last November it opened its sixth train, or production line, and it has plans to add a seventh by 1997 and an eighth by the end of the decade, by which time capacity will be about 20m tonnes.

Mr Subroto, the plant's manufacturing manager, says that the only constraint on the scope for growth is the ability of the

The gas market is there – the fuel-hungry electricity utilities of the Pacific rim are expected to double their consumption by 2010, and there is space at the plant for the additional trains.

Bontang is owned by Pertamina, the state oil and gas company. But it is managed by PT Badak, a company jointly owned by Pertamina, a consortium representing the Japanese customers who financed construction of the plant, and two of the companies which supply the gas. Total is from France, and Vico (a joint

venture between Lasmex of the UK and Union Texas Petroleum).

The gas comes from fields to the south of the plant, linked by a network of pipes running through the forests and mangrove swamps, culminating at the Badak processing plant just below the equator where the gas is made to the right blend and pressure for transmission up to Bontang. The fields also supply the Kaltim fertiliser plant just to the north of Bontang – again one of the largest of its kind in the world. Badak marks the spot where the first oil and gas was found in the area – by Roy Huntington of Texas (Huffco) in 1971. Huffco's properties later became part of Vico, with Lasmex acquiring its interest in 1991 when it bought Ultramar.

Since the Huffco finds, Total has been

successful in discovering large new offshore fields in the mouth of the Mahakam River, despite the difficult operating conditions.

The French company will shortly become the main supplier to Bontang, contributing about three-quarters of the gas needed to fulfil new contracts currently under negotiation. "Our gas reserves will continue to improve," predicts Mr Bernard Vitry, Total's representative in Jakarta.

The total capacity of the fields supplying Bontang is about 33 trillion cubic feet, of which Total has about half.

Gas field contractors to supply the gas fast enough. The market for the LNG is there: the fuel-hungry electricity utilities of the Pacific rim are expected to double their consumption by 2010, and there is space at the plant for the additional trains.

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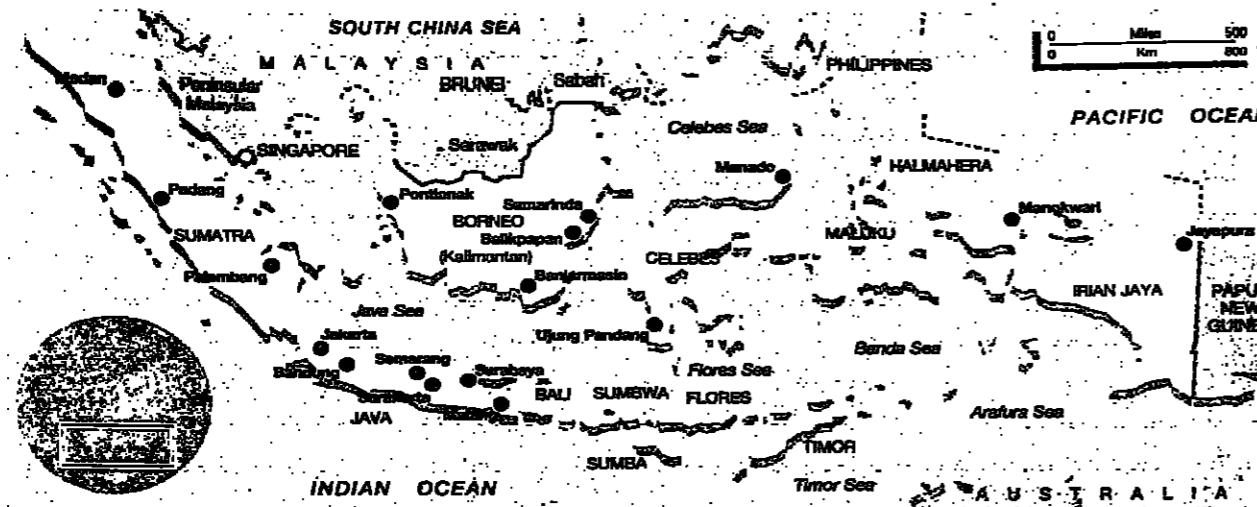
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INDONESIA VI



Manuela Saragosa reviews foreign policy in the context of the region

Diplomatic row highlights sensitivity to criticism

A diplomatic row between the Philippines and Indonesia earlier this month highlighted once again Indonesia's sensitivity to criticism from abroad about human rights abuses in East Timor - but also hinted at the fragility of political unity within the Association of Southeast Asian Nations (Asean).

Relations between Indonesia and the Philippines became decidedly uncomfortable in May. The question of East Timor, always a thorn in the flesh of Indonesia's foreign policy, was at the centre of a diplomatic spat between the two countries which are usually content to march under Asean's banner of solidarity.

It started when the University of the Philippines, based in Manila, agreed to host the Asia Pacific Conference on East Timor. In the argument which followed, an angry Mr Ali Alatas, the Indonesian minister for foreign affairs, threatened to break off diplomatic relations with the Philippines if the Filipino government did not ban the conference.

A diplomatic envoy sent expressly from the Philippines did his best to explain that his government had no constitutional power to prevent the conference from taking place

because it was organised by non-governmental organisations. Asked if the incident could damage relations between the two countries, Mr Alatas responded: "It could be a possibility."

The conference went ahead anyway, but Indonesia's lamentations were not completely without effect. The

The Philippines and Indonesia accused each other of interfering

Filipino government tried to bar foreign academics and human rights campaigners attending the conference from entering the country; in a number of cases it was successful.

"The whole affair was very embarrassing," a Jakarta-based diplomat says. It was embarrassing for the Philippines, which felt obliged to succumb to Indonesian pressure, and it was embarrassing for Indonesia because of the criticism which followed.

The Philippines and Indonesia accused one another of interfering in each other's domestic affairs. The pillars

of Asean rest on promises by its member states - Thailand, Indonesia, Malaysia, Singapore, Brunei and the Philippines - not to meddle in each other's politics.)

The problem, as one Asean official sees it, is the "differing levels of tolerance for political openness within Asean member states." In Indonesia people do not have the right to assemble freely - government approval is needed for gatherings attended by five or more people - but the Philippines is a struggling democracy where freedom of assembly is guaranteed by the country's constitution.

The manner in which Indonesia handled the incident was in direct contrast to its usual policy of keeping a low profile - and in contrast, too, to its highly applauded efforts in attempting to negotiate a settlement in the Cambodia conflict. As the row over the conference unfolded, Indonesia was accused of bullying a friendly neighbour. More to the point, the incident also demonstrated the lengths to which Indonesia will go to defend its stance on policy towards the former Portuguese colony.

The irony is that the noisy protests made by the

Indonesian government gave the conference back into the headlines. Besides, it clashed with Indonesia's earlier policy of guaranteeing more openness about the East Timor issue, in what it hoped would "promote understanding of the problems in the region."

Earlier this year, foreign journalists were invited on a government-sponsored tour of the region. The aim was to demonstrate how much money had been spent by the Indonesian government in improving East Timor's infrastructure and building schools and hospitals.

As Mr Irawan Abidin, director of information at the ministry for foreign affairs, put it: "Indonesia's sincere intent to give substance to the freedom won by the people of East Timor is reflected in its continuous efforts to accelerate the social, economic and political development of East Timor."

However, the film footage of the Dili massacre of November 1991, which showed the military shooting into a crowd of unarmed independence demonstrators, is still fresh in many people's minds. What the Indonesian government does

KEY FACTS	
Area	5,085,606 sq km (of which land area 1,919,443 sq km, sea 3,166,163 sq km)
Population	189.7 million (1993 estimate)
Head of state	President Suharto
Average exchange rate .1993 \$1=Rp2,030; 10/6/94 \$1=Rp2,158	
ECONOMY	
1993	1994*
Total GDP (\$bn)	143.9
Real GDP growth (%)	6.6
GDP per capita (\$)	759
Consumer price (% change pa)	9.7
Reserves minus gold (\$bn, Dec)	11.3
Stock Mkt index (% change over year)	11.4
+114.6	-17.9
Total external debt (\$bn)	90.2
Debt service ratio (%)	32.0
Current account balance (\$bn)	-2.8
Exports (\$bn)	35.3
Imports (\$bn)	38.6
Trade balance (\$bn)	27.4
	30.0
	7.9
Main trading partners (1992, % by value)	Exports Imports
Japan	31.7 22.0
USA	13.0 14.0
Singapore	9.8 6.1
South Korea	6.1 6.9

* = Latest figures. EU estimates for 1994 except Reserves (Jan) and Stock market index (Jakarta Composite - % change from 31/12/93 to 10/6/94).

Sourced/IMF, Datastream, Economist Intelligence Unit



Terraced rice-fields in the mountainous Indonesian island of Bali

not appear to have anticipated, critics say that Indonesia's outrage at the holding of the conference only lent further publicity to what it would earn. Indonesian newspapers bewailed the fact that attempts to stop the conference helped

It is not unusual to see something like this happening in Asean"

develop it into a media blitz which portrayed Indonesia as the "bad guy" member of Asean. One speaker invited to attend the conference, Mrs Danielle Mitterrand, the wife of French President Francois Mitterrand, accused the Indonesian government of exercising "tyrannical pressure" on her not to attend.

The diplomatic row between Indonesia and the Philippines may have been intense, but it was very short-lived. By mid-June, two weeks after the end of the East Timor conference, President Suharto assured a Filipino senator that he supported "traditional relations of friendship" and

like this happening in Asean," says an official. "But it is certainly not the end of Asean."

Officials say that Asean, which was set up in 1967 to provide a forum for economic co-operation, could not afford to break up over an argument between two member states, even if their policies differ significantly. In an increasingly competitive economic environment, "Asean realises that it has to stick together," the official says.

Meanwhile, Asean officials are anxious to point out that this kind of dispute between member states is not unusual. In the past, for example, there have been territorial disputes between Thailand and Malaysia which have eventually been resolved. "It is not unusual to see something

senior officials in Manila were quoted as saying that relations between the two countries were back to normal.

But it remains to be seen how Indonesia will react if further conferences on East Timor take place in the south east Asian region. Mr Mimondo, the Indonesian state secretary, said that a representative of the Filipino government promised there would be no more conferences on the subject, but senators in the Philippines claim to be unaware of this promise.

Indonesia's handling of the East Timor conference may have been a veiled warning to neighbouring countries to steer clear of sensitive issues in the country. In the meantime, critics say that the affair has done little to improve the government's reputation.

Manuela Saragosa interviews the minister for trade and industry

Committed deregulator

Mr Hartarto was promoted to be Indonesia's co-ordinating minister for trade and industry last year after serving as minister of industry for two consecutive terms.

He explains the government's policy on deregulation of the economy.

Question: The government is working on a trade deregulation package to complement its hosting of the Asia Pacific Economic Co-operation (Apec) conference later this year. Could you give any hints as to what might be expected in this package?

Answer: The deregulation package is actually linked with a trend in the world for globalisation.

It is a basic need to further deregulate the economy. As you know, we are always implementing prudent macroeconomic management. That is very important, and then to enable our economic growth we emphasise investment and exports.

On investment we have recently issued new regulations which will hopefully boost foreign investment and this is also linked to the restructuring of the economies of certain countries in this region such as Japan, Korea, Hong Kong, Taiwan, Singapore, Australia. We have to compete globally.

The latest deregulation package is not enough. We must also deregulate export and import procedures and then deregulate tariffs. This will be announced very soon

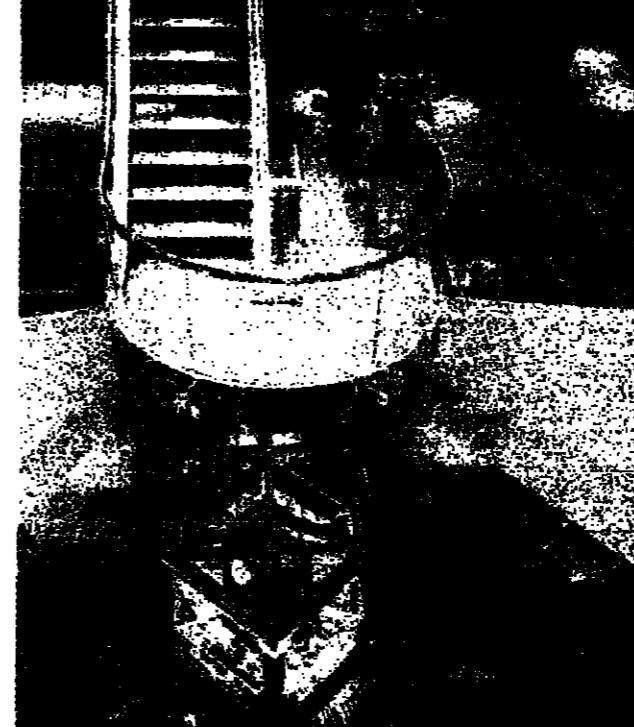
"Certain areas of agriculture are still protected"

because we have to comply with Asean's (Association of South East Asian Nations) free trade requirements and also Gatt (General Agreement on Tariffs and Trade) requirements. Unilaterally, we will reduce our tariffs, probably in the near future. The final tariff will be between 0 and 5 per cent. And then we also will remove, hopefully, all the non-tariff barriers.

Q: How much of a threat are the economies of Vietnam, China and India to Indonesia?

A: We should not think about threats. What we have to do is deregulate the economy and I do believe that investors take note of the experience of Indonesia in the past 25 years during which we have been able to maintain 6.6 per cent growth on average every year. So this is actually a trust which we can use to attract more investment.

Q: The petrochemical, aircraft



A supermarket in a suburb of Jakarta: "We must also deregulate export and import procedures and then deregulate tariffs".

manufacturing and agricultural sectors remain highly regulated. Do you foresee any changes in these sectors?

A: Certain areas of agriculture are still protected but we have to follow the rules. They cover six commodities, such as rice, soyabeans, cloves, white onions. But we have to change.

Q: Many sectors of the economy are dominated by well-connected businessmen. Do you think that deregulating them could evolve into a big political battle?

A: No. We have to deregulate every sector, reducing tariffs.

Q: The government recently announced some drastic changes to restrictions on foreign investment in Indonesia, but opening up the media sector to foreigners was not well-received. Did you expect such a reaction?

A: Well, from the beginning the media sector was not opened. Explanation was rather late and that created the reaction. When the team explained about the latest deregulation package they did not explain fully that media was not included.

Q: Foreign investors here complain that while the government is committed to deregulation, they often have to fight with a bureaucracy that does not have the same intentions as ministers. How will you tackle this problem?

A: The next deregulation package will follow this up. Hopefully it will be issued very soon. They are now working on that. It will deal with new

ship building are to Indonesia's economic development? A: This is of strategic value and so we maintain we have to develop these sectors also. But as far as ship-building is concerned, it is not only relying on the state but also on the private sector. We are not only exporting textiles and shoes, we are also exporting capital goods, something that is not well-known. We are exporting paper plants to Iran and Iraq, turnkey plants to Northern Ireland and France, chemical plants to China. We have the engineers to do that. We are exporting ships, which cost \$50m each, to Sweden. We are also exporting helicopters.

Q: There has been much talk and controversy surrounding the development of a nuclear power industry in Indonesia. How likely do you think it is that Indonesia will build a nuclear power reactor?

A: Our power requirements for the next six years are the same as required during the past 25 years. So it means that power requirements need to be developed and relying on thermal power only is not sufficient. We have to go nuclear one day. There is no doubt about it.

Q: What role will foreign capital play in domestic power generation?

A: Mostly we will rely on foreign investment. Once we agree on the transfer price on the power entering our national grid system I think it will be clear enough.

Q: Indonesia has embarked on a policy to privatise many of its state-owned industries, and privatisation of the telecommunications industry is already underway. What is the next step in this process and what other sectors will be included?

A: Sectors which have good prospects. Those sectors which have good returns and reliable returns. State-owned companies are among the biggest taxpayers in this country.

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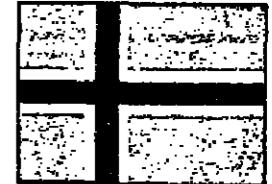
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NORWAY

Friday June 24 1994



A confident nation is wary of change

Polls suggest that most people disagree with the government over EU membership. Hugh Carnegie and Karen Fossli examine the pre-referendum mood.

Norway's Labour government is poised this summer like a ski-jumper in mid-air, whose perfect take-off could yet end in a painful crash landing.

Under the leadership of Mrs Gro Harlem Brundtland, one of Europe's most experienced prime ministers, Labour has skilfully prepared the way for the country at last to join the European Union - along with its fellow Efta (European Free Trade Area) members, Austria, Finland and Sweden - on January 1.

Labour, although a minority administration, is virtually unchallenged in power after strengthening its position in the Storting (parliament) in last September's general election. After long and difficult negotiations, it concluded an accession treaty with the EU in March, which even many sceptics within Labour welcomed as a good deal.

In the meantime, the mood of the nation has rarely exuded such self-confidence. The oil-booster economy is on the up after several laggy years, and is set to grow by up to 4 per cent this year - one of the fastest rates in Europe. Great pride was generated last autumn when it was revealed that Norway had secretly helped two of the world's most bitter foes - Israel and the Palestine Liberation Organisation - to reach an historic peace accord.

Earlier this year, Norwegians revelled in the international praise the country won for its impressive organisation of the Winter Olympics at Lillehammer and celebrated a record haul of gold medals by its athletes. To cap an unprecedented year for a nation devoted to sports, the Norwegian football

team qualified for the world cup finals for the first time since the war.

But for Mrs Brundtland and her government, these are mere diversions: the real test lies ahead in the shape of a referendum on EU membership, on Monday, November 28.

Despite several years' unequivocal advocacy of membership by Mrs Brundtland (and most of the business community), opposition to joining remains deeply entrenched in Norway. Opinion polls have for months consistently shown the No camp with a majority of up to 56 per cent. Even many top politicians and government officials privately doubt whether they can turn opinion around in time.

Memories of 1972, when Norwegians voted down a proposal to join the European Community, destroying the Labour government of the day, are vivid as Mrs Brundtland seeks to avoid a crash landing in November.

The No campaign revolves round the widespread perception that EU membership involves a significant erosion of national sovereignty, will threaten the country's control over its cherished natural resources - especially oil and fish - and mean an end to Norway's long-standing policy of encouraging people to remain in the far-flung northern communities through heavy agricultural and regional subsidies.

These arguments proved decisive in 1972 and are hardly less potent now, in a country which only won its independence from Sweden in 1814 and suffered occupation by the Nazis during the second world war.

Opposition in parliament is led by the rural-based Centre party, which, under the charis-

matic leadership of Ms Anne Enger Lahnstein, stormed to become the second largest party in the general election on the back of its fierce anti-EU stance. Outside the Storting, opposition is grouped under the well-organised "No to the EU" campaign.

"Our side is much more enthusiastic - the Yes side is finding it very difficult to generate any momentum," says Mr John J. Jakobsen, leader of the Centre party's Storting group.

"They are badly organised, while all the No groups have accepted that the No-to-the-EU movement co-ordinates all opposition activities."

Faced with this unpromising outlook, Mrs Brundtland has by no means been idle. Working closely with Mr Thorbjørn Jagland, who took over as official Labour leader in 1992, she has managed to keep the party together under a pro-EU policy, despite the presence of a large anti-EU Labour faction.

Above all, the government achieved an accession accord with Brussels which was sufficient to ensure that senior ministers like Mr Jan Henry Olsen, the fisheries minister, and Mr Bjørn Tore Godal, the foreign minister, who were in the No camp in 1972, are now firmly behind Norwegian membership.

Norway made minimum concessions on allowing EU fishing boats more access to Norwegian waters, and maintained Oslo's full control over fish resources in its northern waters until 1998. The deal requires little change in Oslo's control of oil concessions and its ownership of the national oil company, Statoil. Norway's heavily subsidised farmers will



Studenterkjunden Park, in central Oslo, a popular lunch-hour haven, abuts the Storting (parliament) building and is a short walk from the university

have to adjust to much lower EU farm prices, but will be cushioned by transition funds. Norway will keep its stringent environmental regulations and its state monopoly of alcohol retailing.

With the detail of the accession terms settled, the government - backed on the issue by the opposition Høyre, or Conservative, party - could switch its campaign to the chief motivation for joining the Union: Norway's desire to be a partner in an organisation seen as shaping the economic and political future of Europe. "Norway vote Yes in their respective referendums on October 16 and November 18.

This, however, is proving a difficult case to make in a prosperous country, which has long

been satisfied with the security afforded by membership of Nato and already has most of the economic benefits of full EU membership through its participation in the European Economic Area agreement with Brussels.

Recognising this, the government deliberately engineered a sequence by which Norway will vote last on the issue - after Austria (which confirmed its entry in a referendum earlier this month), Finland and Sweden. Opinion polls show clearly that the best chance of winning a Yes vote in Norway is if Finland and especially Sweden vote Yes in their respective referendums on October 16 and November 18.

The irony of letting Sweden, Norway's former ruler, effectively decide the issue is not lost on many Norwegians. The No camp still believes it can win even if Sweden votes Yes.

A No vote would be a huge blow to Mrs Brundtland, who has made EU membership something of a personal mission. Her government would also be badly wounded, having invested so much in the belief that it can turn opinion around.

The opposition parties, though themselves deeply split, would doubtless seek a repeat of 1972 when prime minister Trygve Bratteli resigned.

But Mrs Brundtland insists this will not happen. "The Labour party is prepared to continue in power in the event of a No vote in the referendum," she told the FT (see page 3 of this

survey). "The country needs stable leadership and firm government, and in the current political situation, the Labour party is the only political force that can provide this."

It policy under this "second best solution", she said, would be "to build on our membership of Nato, our associate membership of the WEU (Western European Union) and on the EEA agreement." A No vote is expected to have little economic effect. But the pro-EU side fears a longer-term drain on investment in the Norwegian economy, which could seriously damage the country as it begins to face the prospect of a decline in oil and gas earnings after the turn of the century.

This year, the economy looks stronger than for some time. The annual inflation rate is below 1 per cent. The current account is in surplus, and the central government deficit is set to decline. Unemployment, at an historically high 6 per cent for Norway, is stabilising.

But the economy has a core structural weakness in the narrowness of its non-oil manufacturing base, which the government and independent economists agree must be addressed. A decision to stay out of the EU would be a short-term relief to sheltered sectors such as the food processing industry. But in the longer term, much needed investment, to increase the volume of value-added production in Norway, could be jeopardised.

What if the people say no to Europe?

■ Since leading her Labour party to victory in September's general election, the main concern of prime minister Mrs Gro Harlem Brundtland has been to achieve approval for entry into the European Union.

In the 1972 referendum, the No vote was devastating for Labour. What will be the consequences if the answer is the same in the referendum due on November 28? On Page 3 of this survey, the prime minister answers this and other questions.

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NORWAY 2

The economy: although most indicators are pointing upward, uncertainty lies ahead, says Hugh Carnegy

Can the non-oil sector fill the gap?

Norway, long bolstered by the benefits of North Sea oil, is entering a critical phase that will determine whether it can sustain its position as one of Europe's most prosperous nations into the next century.

This year, almost all the economic indicators are pointing upward after several years of recession and stagnation. The economy as a whole is set to grow by up to 4 per cent in 1994 and do even better next year. When oil and gas revenues are excluded, the forecasts still show healthy growth, with so-called mainland GDP expected by the OECD to increase by 2.2 per cent in 1994 and by 3 per cent next year.

Inflation, at less than 1 per cent a year, is among the lowest in Europe. The total government deficit for 1994 is esti-

short-term can be extended into a pattern of steady long-term growth.

This autumn, Norwegians, along with their Nordic neighbours in Finland and Sweden, will decide in a referendum whether to join the European Union: the minority Labour government, the opposition Conservative party and the vast majority of the business community say a vote against membership would threaten already low investment flows and weaken the economy in the long term - but so far a majority of voters are still against joining.

Moreover, the stream of oil and gas revenues that has so boosted Norway over two decades is expected to start declining at least by the end of the century.

Norway has already suffered

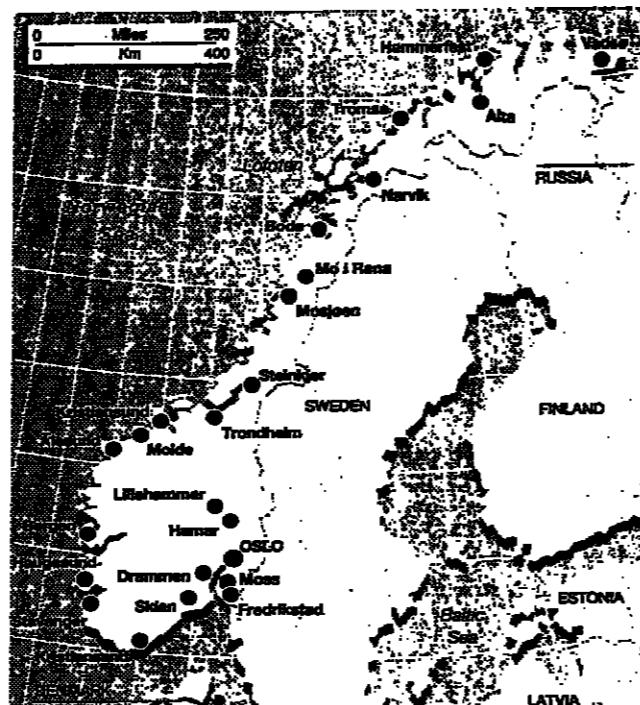
one big oil "shock", when prices fell dramatically in 1986.

In the space of one year, the oil industry's contribution shrank from 28.5 per cent of GDP to 11 per cent. Over the subsequent years, heavy increases in production have pushed the figure back up to 16 per cent of GDP, but oil production will start to fall in 1996.

Natural gas revenues will help, at least for some years, to meet the shortfall. But the concern is whether the country's relatively weak non-oil economy, which is dominated by the public sector, will be strong enough to fill the gap as output from the petroleum sec-

tored to reach 2.8 per cent of GDP, again among the lowest in western Europe. The balance of payments will show a large surplus of more than 2.5 per cent of GDP. Unemployment, the key domestic political concern, has stabilised and should fall slightly to 5.5 per cent of the workforce (although a further 3 per cent are on government training schemes).

In the next few years, however, there are challenges to be faced which raise important question-marks over whether this optimistic outlook in



KEY FACTS

Area	323,877 sq km
Population	4,248 million
Head of State	King Harald V
Currency	Norwegian Krone
Exchange rate (at June 17)	\$1=NOK7.0883; £1=NOK10.7808
THE ECONOMY	
	1992 1993
Total GDP (\$bn)	112.9 103.2
Real GDP growth (%)	3.3 2.3
Annual average % growth inc	2.3 2.3
Consumer prices (%)	6.4 3.9
Ind. production (%)	14.2 7.6
Crude oil production (%)	1.8 1.8
Gas production (%)	3.1 0.1
Retail sales volume (%)	-10.7 41.8
Share price index (%)	5.9 6.0
Unemployment rate (%)	11.0 7.0
At year end:	
Discount rate (%)	9.4 8.0
Govt. bond yield (%)	2.9 2.4
Trade (bn):	
Current account balance	35.2 31.8
Merchandise exports	26.2 23.8
Merchandise imports	9.0 8.0
Trade balance	
% growth over previous 12 months to December 31	
	Sources: IMF, OECD, Datasream

*% growth over previous 12 months to December 31

Sources: IMF, OECD, Datasream

tor starts going down.

These worries have been exacerbated in recent years by a sharp deterioration in the public finances. An expansionary fiscal policy, adopted by the Labour government since 1990 to offset the rigours of recession, has led to a deepening of the state budget deficit (as distinct from the overall consolidated government deficit) to 12.5 per cent, excluding oil-related items.

In its latest report on the Norwegian economy, the OECD warned: "Unless this deficit problem is addressed, the implications for the future would be a reduced level of government expenditures or higher taxes relative to GDP."

The government is well aware of these longer-term difficulties and has set out, in a 1994-97 programme presented to parliament last year, a strategy for dealing with them. It is

based on a significant tightening of fiscal policy, a move to hold down transfer payments in favour of infrastructural investments, and a general shift in emphasis from the public to the private sector.

Mr Sven Harald Oygard, the senior official at the finance ministry, says that already the effects of this programme are beginning to be felt. This year, public expenditure will rise by less than 1 per cent - well

below the levels of GDP growth. The growth in the public sector's share of employment, which rose from 23 per cent to 30 per cent from 1982 to 1992, is set to stop.

Low recent wage settlements, a weakening of the value of the Norwegian krona since it was floated in late 1992 and a steady fall in interest rates over the past year have helped produce a significant improvement in the cost-com-

petitiveness of Norwegian industry.

"We feel now that we are achieving growth that has a sounder base, with further strengthening of our competitiveness and increased investments, and growth that is better balanced between the public and private sectors," says Mr Oygard. "I believe we will continue with an ambitious income policy and quite a strong tightening of fiscal policy to allow room for a monetary policy that is not so tight."

Mr Steinar Juell, chief economist for Christiania Bank, gives the government credit for so far sticking to its programme to get the public finances under a tighter rein. But he still sees some warning lights in the longer-term perspective.

He remains afraid that inflationary pressures will reurface as unemployment comes down, and is worried by some evidence - such as a smart recovery in car sales - that private consumption might return to unhealthy levels. It is estimated to increase by 3 per cent this year.

Although the savings ratio, at more than 5 per cent, is still comfortably positive - compared with alarmingly negative in the late 1980s - it is once again falling. "The turnaround has been much stronger than I had expected," says Mr Juell. "I thought people had longer memories and would be more

careful."

Mr Juell and the OECD also share worries about the need for further structural reforms in the economy. Among these are the so-called sheltered sector of the economy - industries such as agriculture and food-processing - which are protected by subsidies and import controls.

If Norway votes to join the EU, such protections will have to be progressively removed. With agricultural assistance making up 77 per cent of producer income, some 70 per cent more than the OECD average, reforms are seen as essential in the long term to achieving a competitive and vigorous agro-industry. But staying outside the EU would remove the incentive to achieve such changes.

Tackling such issues is a

An expansionary fiscal policy, adopted by the Labour government since 1990 to offset the rigours of recession, has led to a deepening of the state budget deficit

necessary part of preparing the Norwegian economy for the time when oil revenues decline. "It is not possible to do that much [to prepare for the post-oil era] without adopting a centrally-planned economy. It is therefore all the more important to emphasise the competitiveness of manufacturing industry," says Mr Juell. "We must avoid the mistakes of the 1970s and 1980s. We have to keep wages and inflation under control and eliminate the budget deficit. Then it will be easier to create alternative employment."

the country's defence policy, distinct from deeper political involvement in Europe. The government is therefore stressing that Norway wants to see the maintenance of Nato as the key to the country's security, and does not intend to upgrade its current observer status within the Western European Union.

"Norway has two feet - one Atlantic foot and one European foot," says Mr Juell. "This makes us feel very strongly that we need Nato for the Atlantic leg."

Norway, the government argues, must join the EU to be able to influence developments in Europe. "We should go in to be able to shape events in our part of the world. It is better to sit at the table than to stand out in the hallway," says Mr Egelund.

With a strong currency, low inflation and a relatively small budget deficit, Oslo is also a potential "core" member of the drive towards a European Monetary Union set out at Maastricht. But talk of any kind of political union is unpopular and played down by the government.

"The problem is," says Nils Morten Udgard, of Aftenposten, "that the decisive issue in the EU debate is solely political, and that is very difficult to sell."

Hugh Carnegy

Foreign policy: the country's role as peace-broker has led to new tensions at home

Nato still seen as the basis for security

Now, within months of concluding the Israel-PLO accord, Norway has concluded an agreement with Brussels to join the European Union, a step deliberately taken to ensure that the country stands inside the organisation seen as driving long-term political and economic strategy in Europe.

The Middle East peace accord led to a burst of goodwill for Norway from around the world.

The Norwegian electorate has once before rejected membership of the European Community, in a referendum in 1972. As the campaign builds for the new referendum in November, the tension between the two aspects of Norwegian foreign policy are again evident - and could have an effect on the outcome of the vote.

"Norway has a strong tradition of idealism in foreign policy and a weak strain of realpolitik," says Mr Nils Morten Udgard,

a foreign policy commentator for the daily newspaper Aftenposten. "What happened in the Middle East is part of the idealistic tradition. If the idealistic tradition becomes too strong, it could suppress those features of realpolitik such as relationships with the large European countries."

The so-called idealistic side of foreign policy identified by Mr Udgard is certainly strongly in evidence at present. In the Middle East alone, Norway now has nine areas of involvement. These include: chairing a donors group responsible for steering international aid funds to the new Palestinian self-rule authority, and provision of observers helping in the effort to suppress violence in the West Bank town of Hebron.

Norway has also been deeply involved in efforts to bring peace to former Yugoslavia, with its former foreign minister, Mr Thorvald Stoltenberg, acting as the United Nations peace envoy. It has, since 1990, been helping to mediate between the

two sides in the internal conflict in Guatemala. Lately, Norway has hosted at least one meeting to probe ways of achieving peace in Sudan.

Such involvements have grown out of a Norwegian commitment to providing foreign assistance that has seen aid efforts extended to 100 countries over the past 30 years. Mr Jan Egelund, the deputy foreign minister who was closely involved in the Israel-PLO talks, says the Norwegian method of administering assistance through non-governmental agencies has allowed Oslo to build up trust, and to provide discreet channels of communication between warring parties without involving large numbers of government officials.

Those campaigning to keep Norway out of the EU are afraid that this role - and the invaluable international prestige it has won the country - will be jeopardised by joining a union committed to harmonising foreign policy stances.

But Mr Egelund insists that this is not

so. "We will not change our foreign policy by joining the EU. There is nothing involved in membership that will stop us taking initiatives for peace and democracy around the world, covert or overt. In fact, joining the EU will be a net gain for us, because we could rely on the networks of the EU, especially in follow-up work."

Norway has also been deeply involved in efforts to bring peace to the former Yugoslavia

The government is nevertheless acutely aware that the EU's commitment under the 1991 Maastricht treaty, to work towards common foreign and strategic policies, is regarded with deep suspicion by many Norwegians wedded to Oslo's role as an independent peace-broker.

This may seem in conflict with the country's long-established and long-accepted membership of Nato. But Nato membership is seen as a vital element in

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Hugh Carnegy finds most Norwegians are still Eurosceptics

Trying to win it the Ali way

At first sight, the bid by prime minister Gro Harlem Brundtland's minority Labour government to persuade Norwegians to join the European Union looks like an exercise in political machiavilism.

In 1972, Norwegians voted no in an earlier referendum on the question, after a bitterly divisive campaign that toppled the Labour administration of the day and prompted the resignation of the then prime minister, Mr Trygve Bratteli. Twenty-two years on, the country appears to be, if anything, more hostile to EU membership. Opinion polls

have for months shown opposition - excluding undecided voters - at around 55 per cent, ahead of the 53.5 per cent majority achieved by the No side in 1972.

Senior government officials

freely acknowledge that the task of reversing this obstinate

trend in time for this year's referendum on November 28 will be, at best, extremely difficult.

"We have said all along that if we get the campaign right, we have a chance. But if we get it

wrong, we have no chance at all," says an aide to Mrs Brundtland.

To that end, the emphasis from the government side to date has been on preparing the ground for a Yes campaign that will not move into top gear until after the summer holidays, rather than campaigning itself. This is partly to ensure that the Labour party, in particular, does not splinter over the issue despite the anti-EU stance of many of its supporters. But it is also a deliberate attempt to try to draw the sting of the No side before the last vital few weeks

of the campaign.

The prime minister's aide likens the tactics to those once employed by former world heavyweight boxing champion Mohammed Ali. "We will take all the punishment and then try to hit them at the end."

So far, the government's plan has gone well - notwithstanding the lack of movement in the opinion polls. Labour survived a surge in last autumn's general election by the fiercely anti-EU Centre party which saw the opposition Conservative party - the strongest advocate of EU membership - knocked back into

third place in numbers of seats in the Storting (parliament). The accession agreement secured with Brussels in March was accepted as favourable by key sceptics in the government, notably Mr Jan Henry Olsen, the fisheries minister. Late last year, a Labour party congress has seemed set to endorse EU membership as official party policy.

Above all, the Yes vote in this month's Austrian referendum has started a ball rolling, which Mrs Brundtland hopes will pick up speed with a Yes vote in fellow applicants Finland and Sweden in October and mid-November, creating a momentum which will turn the issue her way in Norway.

Crucially, opinion polls in Norway have shown a small majority for joining the EU if neighbouring Sweden, where opposition is also still very strong, decides to join. EU supporters believe large numbers of voters - perhaps 40 per cent or more - are still undecided or persuadable.

Continued on facing page



Definitely not a farmer in western Norway makes his point

Sven-Erik

Wha

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Divided over Europe

Continued from facing page

Mr Johan J. Jakobsen, former leader of the Centre party, now leader of its parliamentary group and a leading figure in the well-organised No campaign, admits that a Swedish Yes vote would make for "a very close race" in Norway. The other side of the coin, however, is that a Swedish No would all but ensure a Norwegian No. Given the great uncertainty that still surrounds the outcome in Sweden, the No side in Norway remains extremely confident that it will prevail.

In 1972, the key factors in the No victory were the fear of the politically-important fishing communities that allowing outside fishermen access to Norwegian waters would devastate already depleted stocks, and a broader fear that a process of population shift away from Norway's remote northern regions would be accelerated by membership.

There are strong echoes of these themes again in the new No campaign. "The main issue is the question of democracy," says Mr Jakobsen. "Many Norwegians feel the EU is developing in a direction in which democracy will be diminished. They are against an integrated, federal Europe. They fear we will have no influence and too much power will lie in the hands of bureaucrats."

Secondly, he says, there is a fear that Norway's control over its natural resources - its oil and gas, its fisheries, minerals and water - will be subjugated to policy made in Brussels. This in turn, he says, will mean Norway will have less ability to sustain its policies of sustaining rural communities through big regional and agricultural subsidies and of maintaining the extensive welfare system.

The Yes campaign acknowl-

edges the potency of these arguments in a country jealous of its independence, which it won from Sweden only in 1905 and which was interrupted traumatically by Nazi occupation during the second world war.

"I believe if you analyse all the important elements in the popular resistance to membership, it boils down to uncertainty, fear and insecurity about everything from defence to unemployment," says Mr Arve Thorvik, leader of a group of prominent people who campaigned for a No vote in 1972, but now favour membership.

The Yes side's attempts to overcome these fears have so far been ineffective, however. Norway's membership of the European Economic Area market access agreement with the EU means most of the trade benefits of full membership have already been achieved.

Politically, the argument that Norway, already a member of Nato, needs to deepen its involvement in European moves towards common security policies is undermined by conflicting signals coming from inside the union of what its existing members want to achieve.

"We have to sell an argument that is hard to sell these days, and that is solidarity," says Mr Thorvik. "There is no immediate economic argument for entry, the main argument is political and it is difficult to sell an EU which itself is lacking in direction."

What the Yes side is left with is the worry that Norway will be left isolated if it stays outside the EU. But Mr Jakobsen is unimpressed by this line of attack. "We are not afraid of that," he says. "Norway is in Nato and plays a role in so many international organisations. Norway will always be an interesting partner for other countries."

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Mrs Gro Harlem Brundtland first became prime minister in 1981, and has gone on to become the dominant figure of her generation in Norwegian politics.

Since leading her Labour party to victory in last September's general election, her overriding concern has been to achieve approval for Norway's entry into the European Union in a referendum due on November 28 this year.

It is a project that flies in the face of heavy popular opposition. If she fails to win a Yes vote, her future as prime minister will inevitably be cast into doubt. Mrs Brundtland answered the following questions for this survey.

Q: What are the issues upon which you will fight the campaign for a Yes vote in November?

A: The accession treaty (agreed with Brussels in March) shows that Norway is welcome in the EU. It includes satisfactory solutions to issues of vital importance to us, such as control over natural resources and an active regional policy. Norway would benefit from participation in the decision-making process in the EU, and would use its influence to intensify co-operation to promote employment, equitable social development, environmental protection and peace between the countries of Europe. As a member of the EU, we would continue to pursue the main lines of the economic and foreign policy we

have followed throughout the post-war period. Norway has a natural place in this forum.

Q: If Norway votes No, as it did in 1972, what will be the consequences for the country?

A: If the country votes against membership, we shall have to build on our membership of Nato, our associate membership of the WEU (Western European Union) and on the EEA (European Economic Area) agreement. This would obviously be a second-best solution and would give Norway

way less influence on developments in Europe, developments on which we are extremely dependent given our open economy and strong ties to Western Europe.

Q: In 1972, the No vote was devastating for Labour. What would be the consequences for you personally and for the party if you once again?

A: The Labour party has conducted a thorough, open and



Mrs Gro Harlem Brundtland: dominant in her generation

ACKLEY ACKERSON

the result will be respected by all our members. The Labour party is thus also prepared to continue in power in the event of a No vote. The country needs stable leadership and firm government and, in the current political situation, the Labour party is the political force that can provide this.

Q: As a member of the EU what would Norway's attitude be in the debate about the future shape of the Union?

A: The EU is based upon close co-operation between indepen-

'The economy's cost competitiveness has improved considerably, and prospects for the mainland are better'

dent states. This co-operation must be developed gradually, with a view to meeting challenges and resolving problems that cannot be dealt with by countries on their own. We are in favour of stronger decision-making mechanisms in areas where it is necessary to intensify efforts to promote sustainable development and stimulate employment. At the same time we subscribe to the principle of subsidiarity.

Q: With oil production soon set to start falling, there appears to be an inherent weakness in the mainland economy, which threatens the long-term prospects for the economy as a whole. What are you doing to address this?

A: The government has pursued a policy in which the fiscal and structural policy measures have been designed precisely to stimulate economic development and employment in the mainland economy. There are many signs that this is now yielding results. We are making active use of the public budgets to increase employment, strengthen the private sector and invest in expertise and other infrastructure. Now that the economy has entered a phase of relatively vigorous growth, it is important to strengthen the country's financial position. The deficit on the fiscal budget will also be reduced this year and further next year. It is true that our oil production will be reduced in a few years' time, but given the increase in gas production, the production on the Norwegian shelf will continue to be a mainstay of the economy for many years to come. Increased production on mainland Norway will therefore enable us to maintain balanced growth.

The cost-competitiveness of the Norwegian economy has improved considerably, and the prospects for the mainland economy are better now than they were a few years ago. This means we are becoming less dependent on oil.

'There's no such thing as the end of history,' says the party leader facing a huge struggle

Lawyer, 47, accepts daunting brief

Mr Jan Petersen, the new leader of Hoyre, Norway's Conservative party, has a political mountain to climb.

Beaten into third place in last September's general election by the Centre party, Hoyre's traditional position as the main opposition to the ruling Labour party has rarely been so under threat. With deep differences now dividing Hoyre and the Centre party, the prospect of the Conservative again leading a non-socialist coalition government, as they did in the 1980s, appears remote.

But Mr Petersen, a 47-year-old lawyer with 13 years experience in the Storting, is undaunted. He faces, he admits, a marathontask. But, he insists: "There is no such thing as the end of history. The surest thing in politics is that it is very difficult to make predictions. We have to believe that we will make it into government again."

The last time Hoyre led a government was as recently as 1990. But the administration collapsed after barely a year in office, irreparably split between Hoyre's strong advo-

cacy of Norwegian membership of the European Union and the equally strong anti-EU stance of the Centre party.

The low point for Hoyre came in last year's election when the party was for the first time overtaken by the biggest non-socialist party by the Centre party, winning less than 20 per cent of the vote. It was a far cry from the party's heyday in the early 1980s when, under former Prime Minister Kari Willoch, Hoyre polled almost 32 per cent of the vote.

After the September debacle,

Mrs Kaci Kullman Five resigned as party leader. In April, Hoyre turned to the bearded, self-styled Mr Petersen. The new leader's politics are in the centre of the conservative stream. For most of the past 10 years he has concentrated on foreign affairs, leaving him with a low domestic profile.

But he intends to make a virtue of this, casting himself as a responsible leader of a credible alternative government. Once November's referendum on joining the EU is over - a campaign in which

Hoyre supports the Labour government - Mr Petersen will place the emphasis on the need to stem Norway's government deficit and inject more market-oriented policies.

"We should try to move in the direction of freedom of choice in Norwegian affairs ... a lot of people are fed up with what they perceive as the arrogance of the government. Labour is definitely not the 'natural' party of government. Very slowly, we are moving upwards again."

Hugh Carnegy



Jan Petersen, with 13 years in the Storting, is Hoyre's new leader

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NORWAY 4

Karen Fossli finds non-oil industry has benefited from lower costs

Contemplating Europe

Norway's non-oil industry last year clawed its way out of the doldrums, where it had been trapped for more than five years.

The return to profitability has been spurred to a great extent by an improvement in the domestic economy, which was helped by a sharp increase in oil activity, rather than a marked improvement in main export markets.

For the past two decades, the country's land-based industry has remained largely in the shadow of the petroleum industry. "The manufacturing sector has been driven mostly by the oil industry, which has entered a period of decline," according to Mr Tor Steig, the chief economist at the Confederation of Business and Industry (NHO).

This means that the prospects for the sector are mixed: the driving force of oil industry is entering a downturn, while export markets are only beginning to show signs of recovery. This means that investments in capacity are likely to remain on hold until export markets pick up momentum and the issue of membership of the European Union is clarified.

Norwegian industrial competitiveness has nevertheless improved sharply over the past few years, mostly because of modest wage settlements and improved cost-competitiveness, rather than domestic currency weakness.

A recent report on Norway, by analysts at Kleinwort Benson, concluded that the Norwegian cost base in 1977 was an estimated 26 per cent higher than that of its main competitors, but has since narrowed to about 11 per cent, having improved by as much as 8.6 per cent over the past year. The differential is forecast to narrow to 2 per cent by the end of 1995.

In many ways Norway could be compared to a developing country, for its main exports consist mainly of raw materials rather than finished products. Manufacturing industry accounts for just 15 per cent of gross domestic product, which is considered a minimum for modern industrialised countries.

And with the uncertainty over Norway's vote on mem-

bership of the European Union later this year, investments on expanding domestic capacity will remain on hold, despite improvements in export exports. EU membership is the single biggest issue concentrating the minds of companies which rely on exports and which already have a high concentration of operations outside Norway. NHO, which represents 11,000 companies which provide jobs for over 400,000 people, has urged its members

Nearly 90 per cent of industrial leaders polled said EU membership would have a positive effect

to vote yes in the referendum. In a recent survey, nearly 90 per cent of 310 industrial leaders polled said membership would have a positive effect on business and industry.

With the exception of the food-processing industry, many of Norway's industrial leaders believe that membership will lead to lower costs and higher exports. Every fourth industrial leader polled in the survey also believed EU membership would lead to greater investment in plant and operations in Norway. Not surprisingly, EU optimism rises almost in direct proportion to the level of exports of the companies polled, and it is the export-driven companies that plan to increase domestic investment in plant and operations if Norway's becomes a member.

Although the poll could not establish a direct link between EU membership and plans to relocate production outside Norway, several of the country's business and industrial leaders have cautioned that it may be necessary to do just that.

Foreign investors are also wary of providing risk capital to companies that face the prospect of remaining outside the EU - in spite of Norway's membership of the European Economic Area, the largest free-trade zone in the world.

Investments in industry have been declining for several years, and while the government is optimistic that overall investment in Norway will regain momentum this year, investment in manufacturing

industry may even decline until the results of the referendum are known.

The government, however, forecasts that investment by non-oil industry will increase by 5.26 per cent this year and that the mainland economy will expand by 3.5 per cent.

Mr Steig believes the government's forecast for private consumption, at 3 per cent, is grossly underestimated and that it is more likely to grow by 8 per cent. He says that

each percentage point increase in private consumption translates into NKR800m in extra VAT revenue for the government, and in 1994 could create 20,000 jobs, but that industry will nevertheless in future rely more on exports than on domestic private consumption as its main fuel for growth.

NHO is optimistic about the prospects for mainland industry, whose order book rose by 9 per cent from the third quarter of last year until this year's first quarter, with exports to Europe's automobile industry being the driving force.

The order book for the metals industry alone rose by 11 per cent in the same period,

but Mr Steig points out that the Norwegian economy is at an early stage in the overall upturn of the European economic cycle.

One of the stronger sectors emerging is the furniture industry, whose exports soared by 13 per cent between last year's third quarter and this

After a gruelling five-year period of consolidation and massive credit losses, Norway's banks returned to profit in 1993, emerging from the country's worst banking crisis since the war.

A near-crash of several banks forced the government to undertake a far-reaching rescue operation, which subsequently made the state the biggest shareholder in the top three commercial banks, in what is proving to be a lucrative investment.

During the past five years, the commercial banks alone were forced to cut staff by a third, close 40 per cent of their domestic branches, retrench from foreign operations and reduce operating costs by nearly 30 per cent in real terms.

Only this year have they been able to concentrate efforts on maintaining market share, though concern is being expressed over what appears to be relaxation of lending practices in the face of heated competition - a key element of the crisis, which engulfed the banks in the first place and resulted in unprecedented high levels of credit losses.

Nevertheless, the banks' asset quality during the past year has improved, helped by a steady upturn in Norway's oil-dependent economy, which is rebounding from a seven-year recession that began when world crude oil prices in 1986 plunged to their lowest level in more than a decade.

Because of the economy's upturn, which began last year, the banks have seen a consistent decline in the level of non-performing loans during the past few quarters, and consequently improvement in loan loss provisions.

Despite the banks' improved health, the minority Labour government has stressed that the state will maintain until further notice a majority shareholding of at least 50 per cent of Christiania Bank and DnB Norske Bank (DnB), the

year's first quarter interim. After near collapse, caused by Norway's recession, the industry reoriented its strategy towards exports.

Mr Arve Thorvik, head of the Federation of Norwegian Process and Manufacturing Industries, is cautious in his optimism about the strength of Norway's export markets. "Until Europe finds its way, it will be difficult for Norway, as the future production patterns of Europe are only just being established," he believes.

Mr Thorvik thinks membership of the EU would allow Norwegian land-based industry to remain in Norway, in spite of the distance to markets, higher taxes and higher costs. "If we join, we know we will be part of the structural decisions to be taken in the EU, and this will affect our investment decisions and long-term strategies. The uncertainty will be removed," he said.

In the event of a No vote, Mr Thorvik does not believe there will be a mass exodus of industry from Norway, but that investment in capacity will be made in companies with operations outside Norway, causing value creation for Norwegian industry to stop up.

He heads a lobbying group called "From Nei til Ja" ("From No to Yes"), consisting of members who rejected membership in 1972 but will vote yes in November. "I would rather see Norway enter the EU ready and willing than a Norway which grudgingly backs into the EU like some other countries have," he said.

Kvaerner's expansion into shipbuilding began in the sum-

The banks look healthier after a period of crisis, writes Karen Fossli

The state maintains its grip

country's two biggest banks. The state also owns all the shares of Fokus Bank, the third biggest commercial bank, which it is likely to sell. The state last year, however, reduced its stake in Christiania Bank to 69.9 per cent, from 98.8 per cent. But last December the state lifted its DnB shareholding to 87.5 per cent from 69 per cent in an unpopular move in which it converted NKR3.5bn in preference capital, which it had invested in DnB, into 35m shares to once again shore up the bank's weak foundation.

The preference capital was converted into shares with a face value of NKR10, but with DnB's shares trading at an average of about NKR18 this year on the Oslo bourse, the move by the state was not only astute but also quite lucrative.

Since 1981 Christiania has received more than NKR3bn in state support, while DnB has received more than NKR7bn, but the government has not escaped criticism of the way it handled the crisis.

A report published recently pointed out that the Bank of Norway, which has been in charge of administering the state's shareholding and investments in the banks, has earned more than NKR18m from the banking crisis - at the expense of the banks' former shareholders who were, in some cases, forced to multiply the value of their bank shares.

- in the form of shareholdings and interest on loans supplied to the banks by the central bank when the banks, suffering from a lack of foreigners' confidence, had difficulty in raising capital outside Norway. Nevertheless, the government has pronounced the banking crisis dead and, for the first time in many years, Christiania was able to tap the

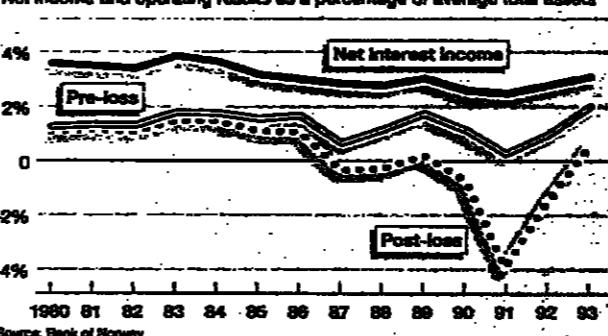
market for capital.

Last December, it raised NKR1.88bn in fresh equity through a successful share issue. It helped that the bank had reduced net non-performing loans to 5.6 per cent of total loans at the end of 1993, from 7.1 per cent at end-1992, and that the outlook for the economy was bright and expectant.

beginning to express concern over just that issue. Recently the Banking, Insurance and Securities Commission (BISC), the industry watchdog, decided to survey the banks' routines for issuing housing loans. The BISC is uneasy over a sharp rise in housing prices, which it believes may be caused by competition among the banks

Commercial banks

Net income and operating results as a percentage of average total assets



toed to be brighter this year and next.

DnB is currently finalising plans to undertake a share issue in the second quarter of this year, to raise about NKR20. Of this, NKR10m will represent a share capital increase, while the remainder will derive from a sale of DnB's shares held by the state.

Both Christiania and DnB returned to profit last year, benefiting substantially from securities' gains resulting primarily from a rise in bond prices as domestic interest rates fell sharply. Underlying performances improved, however, and should be sustained if the banks have learned the lessons of past sins and avoided the lure of rapid credit expansion to boost market share.

Norway's regulators are

to finance loans to the highest degree possible, irrespective of property values.

However, Mr Trond Reinsen, managing director of the Norwegian Banks Association, struggled off suggestions that the banks may fall into old routines.

"Credit demand will grow in line with growth of domestic consumption, perhaps a little stronger," he said. Credit demand in the past year has been moderate, increasing by between 1 and 2 per cent, while the banks have seen credit expansion of nearly 7 per cent.

Mr Reinsen argues that this level of growth is only natural, following a five-year period in which there has been little credit demand as households have struggled to reduce debt and consolidate savings in

the midst of Norway's recession.

"This is not a credit-financed expansion but credit financed by growth in incomes," he explained, adding that Norway's economy is currently strong, rising from a very low level. "It has been a number of years since there has been credit expansion."

According to the government, the economy showed strong growth in the second half of 1993, and mainland GDP (excluding oil and shipping) grew by nearly 2.6 per cent from 1992 to 1993. The government is predicting a further upturn in the mainland economy this year, fuelled by increased private consumption and housing investments.

The household savings ratio is expected to fall by one percentage point to about 4.25 per cent this year and total GDP growth is forecast at 4.0 per cent.

Investment in the mainland economy is forecast to increase by 5.35 per cent this year, while investment in the petroleum sector is expected to plummet by 8 per cent after hitting a historically high level in 1993.

Mr Reinsen warns, however, that the issue facing policymakers is to cut back on government spending to allow private consumption to expand further. Government spending, currently about 8 per cent of GDP, must be refined, he says. By comparison, the Bank of Norway estimates the banks' underlying credit expansion at close to 11 per cent in the past year, and believes the expansion has been between 9 and 11 per cent during recent months.

Mr Sigbjørn Johnsen, finance minister, recently warned the banks not to succumb

technologically advanced in the world, and came equipped with strong leadership and expertise.

It also helped the yards' competitiveness when Finland floated the domestic currency in 1991, resulting in a devaluation of the markka. This underpinned the yards' bid to win a substantial contract last year - in competition with Japanese and Korean yards - to build four LNG carriers for the Abu Dhabi National oil company.

"The Masa-Yards have a proud history, and were basically good yards which needed a willing shareholder to help them realise their potential. They have done outstanding work and this has become a successful marriage," Mr Tonseth said.

Last year, Kvaerner acquired Warnow Werft, in Rostock, in eastern Germany for a symbolic sum and a pledge to modernise the yard which is about 10 per cent complete. While it is too early to judge whether Warnow has been a successful acquisition, it did achieve satisfactory results in 1993, and operations exceeded expectations.

"Our motivation to acquire Warnow was not specifically with shipbuilding in mind, but for Kvaerner to secure a major industrial engagement in Germany," explained Mr Tonseth. "In retrospect, I would say that we have fulfilled expectations relating to the yard, which has advanced significantly since we became involved."

Kvaerner's next objective is to establish a bridgehead in China. The group is currently seeking to negotiate a joint venture with the Chinese in the Dalian New Shipyard. "If China is a waiting game, there is no urgency on our part," said Mr Tonseth.

Karen Fossli

Now for China

mer of 1988, when the group acquired the loss-making Govan shipyard on the Clyde, in Scotland. The plan was to build gas carriers for Kvaerner's fleet. Five years later, the long-troubled yard achieved its first profit in 30 years. And this year it is forecast to make a profit of \$5m.

"We believed that, with our resources, we could become a major factor in this industry. We were very convinced that by 1993 the shipbuilding market would improve. So, establishing that strategy, we bought the Masa-Yards in Finland and four small yards in Norway."

The acquisition of the four Leven yards has been a success for Kvaerner. "These

yards already had good management and a good reputation in the market," explained Mr Tonseth. "With our resources, they were able to take on bigger engagements than they otherwise could have managed, because of their fairly limited financial flexibility. These yards are regarded among the world's best when it comes to building chemical carriers and reactors."

Kvaerner's strategy was then to acquire a yard which could not only meet the group's internal demand for ships but could also participate in an upswing in ship-

yards already had good management and a good reputation in the market," explained Mr Tonseth. "With our resources, they were able to take on bigger engagements than they otherwise could have managed, because of their fairly limited financial flexibility. These yards are regarded among the world's best when it comes to building chemical carriers and reactors."

The acquisition of Masa-Yards has also been a success. The two yards, in Åbo and Helsinki, are among the most

to past habits. "We are not in a position to repeat the mistakes of the 1980s," he said. "There are recent examples which suggest that the lessons learned from the past have yet to take hold," he told a recent conference.

Norway's savings banks account for the strongest growth in housing lending, while the commercial banks' growth has been fuelled more by corporate lending. The savings banks, since 1987, have boosted their market share for private loans to 38 per cent from 28 per cent, at the expense of commercial banks whose market share shrank to 21 per cent from 38 per cent.

In March, Christiania, DNB and Union Bank of Norway, the country's biggest savings bank, received a fillip when the IBCA, London-based rating agency, upgraded the individual short-term and long-term ratings of the banks, reflecting their return to profit last year, the positive outlook for the economy and the continuing strong support of the state.

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NORWAY 5

Energy: the oil's running low – turn up the gas. Karen Fossli reports

Not much left on the shelf

The era of Norwegian "elephant" size oil discoveries, as they are known in the industry, is over. While it is too early to write the country's obituary as an oil producer, there is little geological evidence that current levels of oil production can be sustained beyond the decade.

Currently western Europe's biggest oil producer, with daily output of more than 2.4m barrels, Norway's ranking would have fallen behind Britain this year had the government not opened the oil taps full-bore, to compensate for a loss in revenue caused by weak oil prices and a weaker dollar.

According to forecasts by Wood Mackenzie, the Edinburgh-based energy consultant, crude oil production will hit 2.67m barrels a day this year and rise to 2.82m b/d in 1995, before peaking at a daily rate of 2.85m barrels in 1996.

In 1993, the state's net petroleum revenue comprised slightly less than 10 per cent of total revenue, while petroleum exports accounted for one third of total exports, and related investments represented one third of total Norwegian investment. Petroleum also

represented 15 per cent of GNP.

Total capital expenditure in the offshore petroleum sector last year peaked at a record estimated Nkr60bn, 7.5 per cent of GDP, and may have added substantially to mainland GDP, because oil equipment goods – production platforms in particular – are, for a large part, manufactured by land-based industry.

But there is no immediate prospect of any new, significant oil discoveries being made on the Norwegian continental shelf. The last big discovery – Norne, made in 1986 – is expected to yield peak annual production of around 15m barrels of oil a year, just 12 per cent of that of the giant Stafford field, discovered 20 years ago, at the dawn of Norway's oil age.

The size of new discoveries is expected to diminish to an average 20m tonnes of oil

equivalent, compared with 90m tonnes for fields now producing, and 40m tonnes for those currently being developed.

Earlier this year, the government proposed a comprehensive overhaul of energy policy, and more recently scrapped immediate plans to sharpen petroleum

for reform of rules for exploring in the Barents Sea, to make it more attractive. It also intends to speed up the process for approving oil discoveries for development, and a number of proposals have been made to streamline licensing rules and management of the state's oil and gas resources.

Norway has little choice but to stimulate oil activity; not only is output set to decline dramatically, but stiff competition has emerged from oil regions elsewhere in the world vying for investment.

For the first time in many years, foreign oil companies operating in Norway are having to fight for funds from headquarters to maintain investment. Several are even undertaking substantial streamlining operations, in which staff levels are being cut sharply.

Earlier this year, the French oil company Total announced a strategic reorientation in which it closed its office in Stavanger, Norway's oil capital, retrenched to Oslo, cut staff from 150 to 100 – all to achieve annual cost savings of more than Nkr20m.

Total has also warned that interest in Norway's next licensing round, for which new acreage will be put on offer next year, will be kept at a minimum unless the country's draconian tax regime is realigned to reflect the reality of current oil prices.

In Norway's 14th licensing round last year, both Esso and Shell refused to apply for high-risk acreage, and subsequently withdrew from bidding in protest against stringent operating conditions.

Mobil recently announced that it would complete a reorganisation of its drilling department in August, after finishing its last well as operator.

"With no wells to drill, we cannot justify keeping together a drilling group sized as we are to drill wells and accomplish the myriad of other activities associated with being an active operator," drilling manager Iain Montgomery told staff.

Elf Aquitaine this month

revealed plans for a dramatic reduction in staff in Stavanger, and numerous other oil companies are reluctant to embark on new development projects while oil prices remain weak and petroleum taxes high.

Investment in the petroleum sector is expected to fall by 8 per cent this year, and will decline dramatically within the next two years unless oil companies commit to new projects.

Last year, Norway boosted recoverable petroleum reserves by 255m tonnes of oil equivalent to 5.88bn tonnes, but the increase was due to adjustments to reserves of producing fields and discoveries not yet developed, rather than to exploration

success. Out of a total of 18 wildcat exploration wells drilled in 1993, just three small discoveries were made, yielding only 8m tonnes. Optimists, however, point out that 80 per cent of the continental shelf has yet to be opened for exploration.

What is certain is the success which Norway is achieving in the transition to becoming an important gas-producing nation. Its share of the western European gas market will soon reach 15 per cent.

"While our oil production will probably reach its zenith in the near future, the large investments in gas-field development will lead to a substantial increase in Norway's gas production from

1995 to the year 2000," says Mrs Gro Harlem Brundtland, the prime minister.

Gas production is expected to reach as much as 70bn cubic metres by the turn of the century, while gas sales contracts already amount to more than 50bn cubic metres annually.

More than half of western Europe's proven gas resources are found on Norway's continental shelf.

Statoil, the Norwegian state oil company, believes that, while the 20th century was the age of oil, the 21st is set to become the gas era, particularly as concern for the environment becomes the driving force behind the growth of gas consumption.

At the same time, Statoil faces rising production costs, lower revenue generated by pipeline tariffs and uncertainty over future gas contracts, according to GSI.

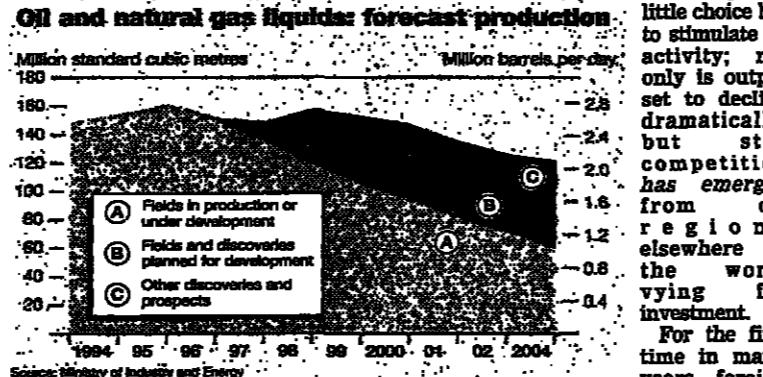
Concern is expressed over Statoil's ability to formalise new gas sales contracts, which currently amount to 3.0bn cubic metres annually and are expected to more than triple by 2002.

However, the bank believes that by then Statoil may be competing with cheaper supplies from other domestic producers or a more politically stable Middle East.

"Should Statoil not be able to tie in sufficient supply contracts for its gas, then some developments may well be delayed, which would further negatively impact the company's overall declining production profile," GSI warned.

Nevertheless, Statoil benefits from a well-protected Scandinavian retail market, in which it has captured a 25 per cent share, owns two modern complex refineries and, by 1995, will be well-placed to reap rewards from a forecast upswing in the European petrochemicals industry.

Karen Fossli



Profile: Statoil, whose future has been assessed by a leading investment bank

State giant is obliged to explore overseas

vehicle to participate in exploration and development on the Norwegian continental shelf, and began basically as a two-man show and a telephone, managed by Mr Arve Johnsen until 1988. It expanded rapidly into downstream operations with Mr Johnsen at the helm, and by 1984 began managing the state's direct financial investment in petroleum operations.

Mr Harald Norvik succeeded Mr Johnsen in 1988, and currently oversees 12,000 employees within and outside Norway. He is faced with the daunting task of finding more oil elsewhere in the world to maintain the group's output and reserves; and, in this end, he established an alliance partnership with British Petroleum nearly five years ago, to help shoulder the burden of expense related to foreign operations.

Statoil currently consists of four principal operating units: exploration and production, natural gas, refining and marketing, and petrochemicals. GSI ranks Statoil as the seventh largest independent oil company in the world.

Last year, its total production reached 20.4m barrels of oil equivalent, or 560,000 b.o.e. per day. By the end of 1993 reserves stood at 3.57m b.o.e., giving a reserve life of 19 years.

In order to improve its declining oil production profile, Statoil has embarked on an ambitious international exploration search.

"Recent successes in the Far East, combined with the enormous growth potential of the former Soviet Union, make this new business development a potentially high-growth, though high-risk, area," GSI said.

Since 1991, Statoil has revised its proved reserves upwards by about 19m b.o.e., or 33 per cent of total production, but GSI believes there is significant upside potential for the estimate.

The US bank forecast that Statoil's total production would fall from 23m b.o.e. this year to 17.8m, or by some 20 per cent, by the year 2000, with the outlook for oil even more dramatic, in line with the general prognosis for Norway's production.

With the important fields of Statfjord, Gullfaks and Oseberg in decline, Statoil's oil production is expected to fall by 35 per cent to 12.4m barrels by the year 2000.

"With no immediate prospect of significant discoveries on the Norwegian

continental shelf, and the relatively immature and uncertain nature of Statoil's international exploration potential, it is unlikely that Statoil will be able to change the trend in oil production in the near term," GSI said.

The US bank points out that the most significant discovery on the NCS since 1988 has been the Norne field, operated by Statoil, with peak production from this field expected to be around 14.6m barrels a year – or 12 per cent of the peak production from the giant Statfjord field.

"On the international side, only the Azeri and Chirag fields in Azerbaijan offer the potential for significantly boosting Statoil's oil profile," GSI said, but warned that, given the unstable political environment in the region, Azerbaijan should not be relied on to fill the gap.

last month, two independent government-commissioned valuations assessed the value of Statoil, the Norwegian state oil company, at between Nkr72bn and Nkr80bn.

The purpose of the appraisal – the first ever, but now planned to be undertaken on an annual basis – was to help the government in its assessment of the value and relative performance of Statoil within its industry; but it also makes a good reference tool for eventual privatisation of the group.

The highly sensitive issue of privatisation is not currently on the government's political agenda, and is not likely to emerge until Norway can no longer provide sufficient petroleum reserves to underpin Statoil's production or continue to supplement the group's reserves' base.

Goldman Sachs International (GSI), the US investment bank, assessed Statoil's worth at between Nkr72bn and Nkr78bn; while Fibab Nordic Securities, a domestic firm, valued the group at Nkr80bn, or 17 times expected 1995 earnings of Nkr17.6m and three times book value.

Statoil was established in 1972 as a

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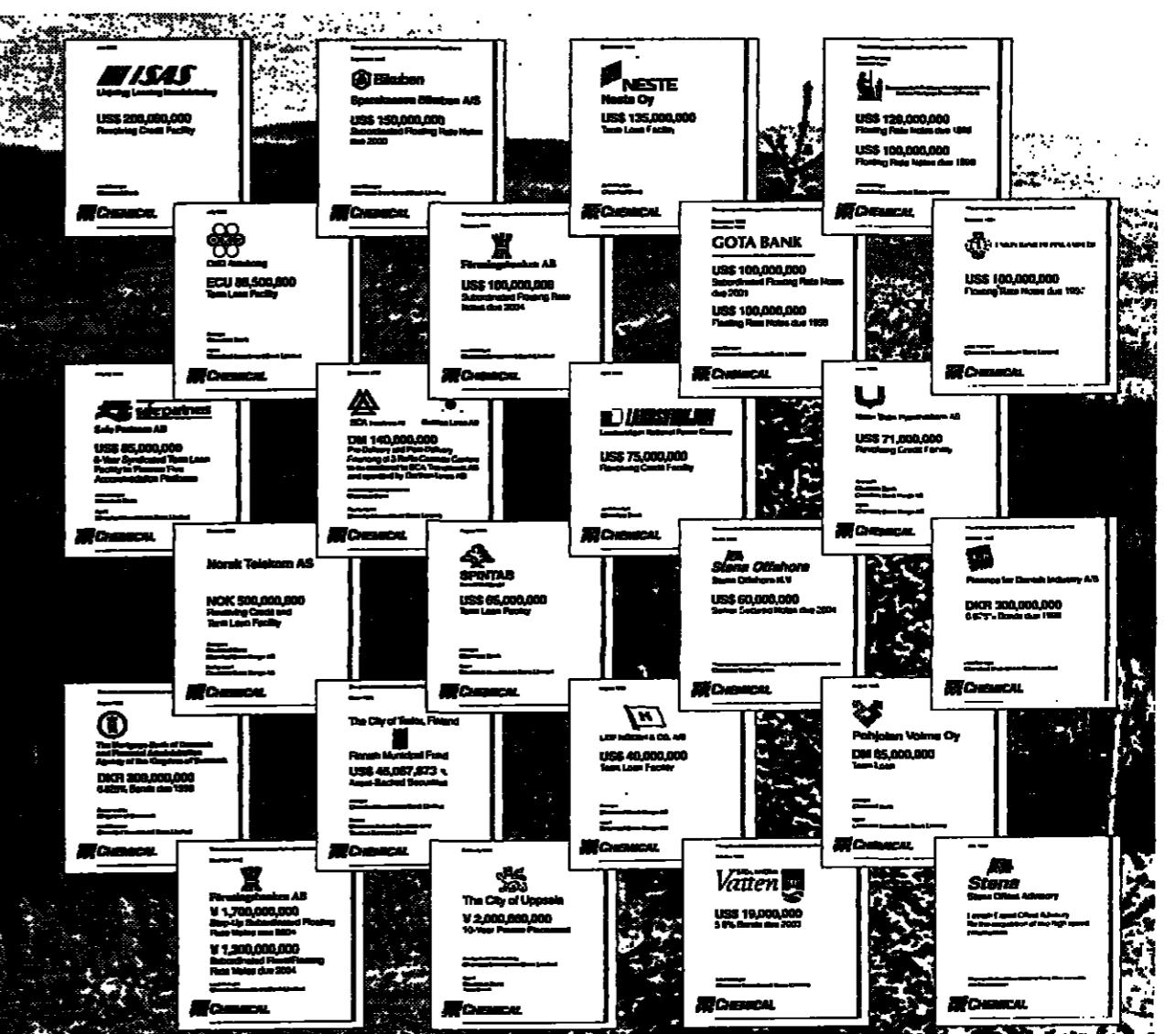
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Norway is western Europe's biggest oil producer – but for how much longer?



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Domestic taxation is causing distress signals among shipowners, reports Karen Fossli

Fleet renewal may need foreign capital

Norway is one of the few nations that can boast a long maritime tradition, but the industry is undergoing the kind of restructuring not experienced since the 1970s.

Maritime activities account for 15 per cent of gross exports, making shipping the country's third biggest export industry, and employs 61,000 people. The maritime environment consists of everything from shipowners to brokers, shipyards, ship classification, maritime research, design and engineering, specialised law firms and banks geared towards ship-financing.

The country's insurers and underwriters form the second biggest marine insurance markets in the world, after London.

Last year gross freight revenue for the Norwegian-controlled merchant fleet, the fourth largest in the world, rose to an estimated Nkr15bn from Nkr12bn in 1992, after hitting Nkr5bn in 1991.

Even the shipping sub-index on the Oslo bourse is recognised as one of the most comprehensive shipping lists in the world, consisting of 38 foreign and domestic shipping companies with a combined market capitalisation of around Nkr35bn.

After a period of difficult market conditions, the shipowners are cautiously optimistic about prospects for 1994. According to R.S. Platou Shippers, there was an improvement in tonnage balance in 1993 – despite disappointingly weak growth of OECD countries – thanks to strong economic expansion in China and massive oil stock building.

"Without these two components, tonnage balance would most likely have deteriorated with falling freight rates and ship

values as the consequence. Instead, there was a moderate increase in freight rates," according to Platou.

Platou says that, given the uncertainties of economic development, the over-dimensionalised shipbuilding industry and life span of the fleet built in the 1970s that is constantly being extended, the potential for the dynamics on the supply side of shipping are enormous.

"This environment generates a more unpredictable and more exciting market structure than perhaps ever before," the Oslo-based shipbroker believes.

Given the uncertainty over markets and increased competitive nature of the industry, Norway's shipowners argue that the domestic tax regime is forcing them to resort to flags of convenience and is inhibiting renewal of the fleet.

The shipowners that stay in Norway are forced to seek foreign capital, causing the ownership structure of the shipping firms to change dramatically as the internationalisation process picks up momentum.

If this development continues, Norway's maritime environment may be in danger of becoming a historical reference if shipowners follow through on threats to relocate elsewhere in the world in the pursuit of taxation regimes which do not undermine competitiveness.



A maritime nation – but competition and economics show little respect for tradition

Seven years ago, Norway's shipping industry experienced a major revival with the establishment of the Norwegian International Ship register (NIS) which worked as an explosive catalyst for attracting Norwegian ships back to a Norwegian flag.

According to Mr Ole Jacob Libæk, chair-

man of Oslo shipbroker O-J Libæk & Partners: "It was the first positive signal ever for Norwegian shipping of acceptance by Norwegian society and politicians."

The primary reason for the establishment of NIS was to stop the flood of Norwegian owners to the flag-of-convenience or "open registers" such as Bermuda and

Panama by offering broadly similar savings on crew costs.

Just before NIS was established, the fleet sailing under the Norwegian flag had dwindled to around 8m deadweight tonnes (dwt). The NIS register peaked three years ago when it became the register of choice for 917 ships comprising 40.8m (dwt). By

this year, the NIS fleet had, however, been reduced to 790 ships of 33.3m dwt.

Mr Libæk believes that the success of NIS, in spite of uninspiring global market conditions, led to the 1992 tax reform the timing of which could not have been worse because it coincided with a new global recession.

Under the previous tax regime, shipowners had up to eight years to reinvest profits. Almost overnight taxes for investors buying second-hand tonnage became payable "up front".

Needless to say, the second-hand market all but disappeared, shutting off an important source of risk capital needed by shipowners. Consequently, according to Mr Libæk, only a doubling or tripling of ship values could rescue Norwegian shipping.

The market never improved to the extent that this was to happen, and the new tax law therefore led to a new depletion of the Norwegian fleet with sales abroad – mostly to the Greeks – becoming

the order of the day.

The Norwegian Shipowners Association (NSA) estimates domestic shipowners need to raise between \$30bn and \$40bn over the next decade to maintain their 10 per cent share of the world fleet and to finance fleet renewal. By comparison, the current market value of the Norwegian owned fleet is about \$17bn.

Mr Rolf Westdal-Larsen, a former NSA president, estimates Norwegian shipowners must earn at least 25 per cent more than their competitors in order to accumulate the capital needed to renew the fleet.

The average age of the Norwegian owned fleet is around 13 years – younger than the world average – but there is nevertheless the need for renewal.

"Norway's shipping industry is in a period of transition. Although a number of shipowners are optimistic about the future, a question nevertheless remains over where activities will be conducted in future. This is a result of Norway's corporate tax structure and the pressures of globalisation. The taxation issue probably would not have become so important an issue were it not for the need to renew the fleet," said Mr Rolf Saether, managing director of the NSA.

Mr Saether believes the "right" corporation tax could lead to a new revival of the industry. "What we need is the possibility to reinvest profits in new tonnage without being penalised by taxes. This would help the industry enormously and the change is needed urgently. Norway's 20 per cent corporate tax is still far above that of our competitors," he argues.

be more than Nkr45 (US \$6) and that for a modest dinner for five, including a bottle of table wine, they will have to pay at least Nkr700. A large pizza alone can cost up to Nkr350.

Prices like these make extended stays for families almost prohibitive, and many activities, such as concerts, excursions and mountain biking, are geared more towards adults than children.

One of the fastest growing segments of the domestic tourist industry is that of the recreational vehicle traveller. But Norway acknowledges it is little equipped to accommodate such vehicles; few RV parks exist, and there are few chemical and waste receptacles for dumping effluent generated by RVs.

Norva forecasts that between 60,000 and 100,000 RVs will motor around the country this year, representing a 20 per cent increase over 1993. There are about 870 inspected and classified camping sites, some of which offer hook-up facilities for electricity, showers and toilets.

Camping fees range between \$10 to \$20 a night, while cabins can be rented for \$30 to \$90 a night.

Not unexpectedly, Norwegian travel brochures make little mention of RV facilities, but focus primarily on sightseeing by rail, boat, bus or car. But if you drive, expect to pay the highest petrol prices in Europe, running at about Nkr7.50 a litre.

Karen Fossli

The Winter Olympics may have opened a door for upmarket tourism

On the fast track from Lillehammer

Norway has launched an ambitious campaign to encourage tourism, in the hope of capitalising on the success of the Winter Olympics in Lillehammer earlier this year. The target is the big spender.

For 16 days in February, spectacular images of the country's unspoil nature appeared on television screens throughout the world. During the games no fewer than 10,000 articles appeared in US newspapers alone.

No wonder superlatives abound to describe the country's natural beauty, from the midnight sun in summer to the craggy snow-capped peaks in winter, and it helped that, during the Olympics, the sun shone every day, melting heart of almost anyone tuned in to Lillehammer.

Norway believes the country is just the place for people who want to get back to nature and experience the good, clean, simple life. It certainly is not a destination for the finicky tourist, who expects the level of service and luxury found throughout continental Europe, and it is definitely not for those with a meagre budget.

In 1993, more than 3m foreign tourists spent an estimated Nkr15bn in Norway, or some Nkr11m less than the revenue generated by fish exports.

If Norwegian tourists are taken into account, the spending spree reached Nkr55bn, according to the tourist board (Nortra). It calculates that, if growth in tourism runs at an annual 6 to 7 per cent,

by the year 2000 foreign tourists will contribute Nkr23bn annually to the economy.

This year Norra expects income from tourism to expand by 10 per cent, and forecasts that no fewer than 4.5m visitors will head for Norway, more than half of them this summer, and up to 80 per cent of them purely for leisure.

With tourism one of the country's fastest growing industries, many Norwegians fear that an influx of holidaymakers could harm the environment. But the foreign ministry's carefully targeted promotional campaign should calm anxiety that droves of shallow-pocketed travellers will descend on Norway's rugged mountains, craggy cliffs and myriad fjords.

According to a senior ministry official, the typical tourist visiting Norway is seeking a "special" holiday filled with culture, nature and culinary delights (the country's rich seafood tradition offers everything from arctic cod to salmon, as well as a wide range of whale dishes).

This tourist is at least 45 years old, travels without children and does not mind packing wellingtons and rain gear. He or she would not normally complain

during the current World Cup, where a wide cross-section of foreigners has gathered. Plans include a video-taped Norwegian current affairs programme for television, business seminars, cultural events and presentations of Norwegian food.

There is also a three-year agenda of high-profile cultural events in the US and Spain next year, and in Japan in 1997. These include a Norwegian film festival, in co-operation with the Museum of Modern Art in New York, and concerts by the Norwegian Chamber Orchestra and Trondheim Soloists.

Norway not only sees an opportunity to boost tourism by exploiting the image conveyed to the world during the games, it also believes that business and industry can benefit from the global exposure of the country's involvement in other recent important events – for example, its role as mediator in the historic peace agreement between Israel and the Palestine Liberation Organisation.

"There is a link between extensive

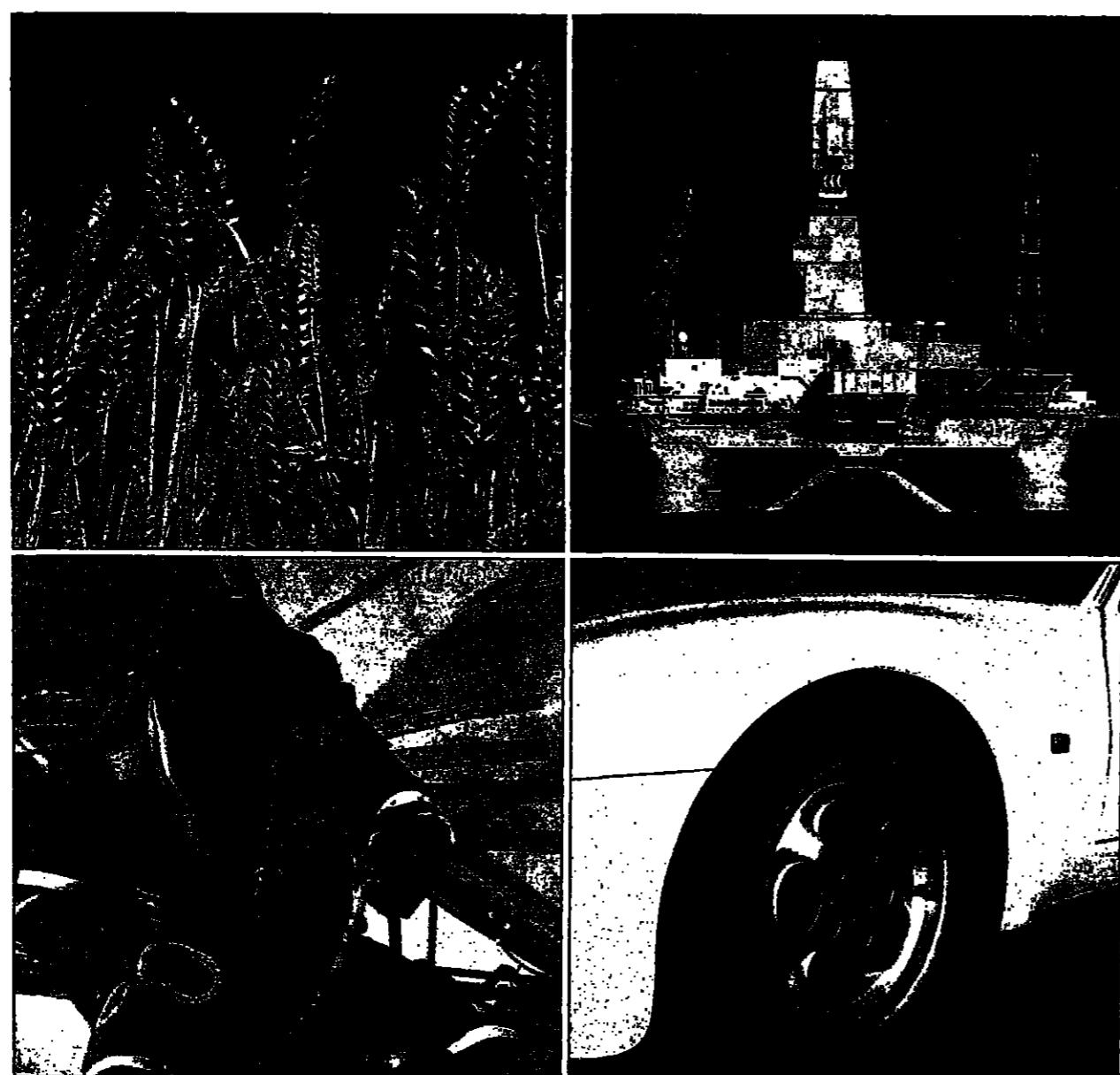
media coverage and the export of Norwegian goods and services," said Mr Jan Egelund, state secretary of the foreign ministry, who was directly involved in the peace negotiations.

In the three years before the Winter Olympics, tourism rose by 30 per cent, helped by a surge in interest from Britain, Germany, Holland, and the US.

Yet, for all the efforts in marketing Norway abroad, there is work to be done at home to remove awkward idiosyncrasies that can frustrate and disappoint visitors. Norra admits that there is some way to go in improving the service-mindedness of Norwegians, to encourage them not to close shop during holidays and weekends and other peak traffic periods, although progress has been made in recent years.

Norra disputes claims that Norwegian prices are on the whole far higher than elsewhere in Europe, particularly when it comes to accommodation. It urges visitors, for example, to negotiate prices for hotel rooms, particularly in Oslo where capacity is normally abundant.

But tourists may be shocked to find that the cost of a half-litre of beer in a pub can



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